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Peninsula in dispute

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FINANCIAL TIMES

Europe's Business Newspaper

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China eases credit to assist ailing state enterprises



China's senior vice-premier in charge of the economy, Zhu Rongji (left), has signalled an easing of tight restrictions on lending to ailing state enterprises and has appealed for greater efforts to increase grain and cotton production. His remarks, published on the front pages of China's main newspapers, indicate growing official anxiety over labour unrest in cash-starved state factories and reflect worries about a serious shortfall in cotton production accompanied by signs of growing agitation among peasants. Page 16

Yeltsin acts to revive reforms: Russian president Boris Yeltsin, seeking to revive economic reform, scrapped quotas and licences for oil and gas exports from July 1 and offered a three-year tax holiday to foreign investors in the manufacturing sector. Page 16

British Airways reported a 63 per cent rise in pre-tax profits to more than £300m (£450m) for the year to March, but warned it might have to make provisions on a \$275.3m investment in USAir, its troubled US partner. Page 17; Lex, Page 16; The USAir shadow, Page 27

Hopes rise in US-Japan trade talks: US and Japanese officials went into their fifth day of trade talks in Washington amid expectations that they were headed towards agreement on at least some of their disputes. Page 16; Japanese buying more foreign cars, Page 6

Attack prompts Ulster security review: Britain and the Irish Republic are to review security co-operation after a failed weekend bomb attack in Dublin claimed by unionist paramilitary grouping, the Ulster Volunteer Force. Page 7

Boeing, world's largest manufacturer of commercial aircraft, forecast demand for new airliners worth \$90bn in the next 20 years to meet the growth in air travel and the need of airlines to replace older jets. Page 6

Nintendo profits fall: Weak consumer spending and the sharp appreciation of the yen ended the spectacular rise of Nintendo, Japanese video games maker, which reported a sharp drop in sales and pre-tax profits. Page 17

Call to improve aid programmes: An evaluation of international aid by London-based charity Actionaid has sharply criticised tied aid and says only 6.5 per cent of aid is spent on meeting the needs of the poorest. Page 4

Hungary's Matav float blocked: Deutsche Telekom and Ameritech, the German and US telecoms companies, have blocked the Hungarian government's plans to float national telecoms utility Matav on the Budapest stockmarket. Page 17

UN to monitor Haiti sanctions: A team of United Nations observers has arrived in the Dominican Republic to monitor the country's adherence to tighter economic sanctions against neighbouring Haiti. Page 6

Congress to debate Bosnia arms ban: The House of Representatives today debates a resolution requiring the US to stop enforcing the United Nations arms embargo against former Yugoslavia and to supply weapons to the Bosnian Muslim government. Page 5

Greece to part-sell state telecoms: Greece's socialist government announced the partial privatisation of state telecommunications company OTE in a move apparently aimed at restoring confidence to local financial markets. Page 2

Oil exports cut UK deficit: A jump in oil exports helped narrow the UK's visible trade deficit with countries outside the European Union to \$568m (\$849m) in April, compared with \$986m in March. Page 6

Downer to head Australian opposition: Australia's opposition Liberal party voted to replace leader John Hewson, who led the party to a surprise defeat in last year's elections, with shadow treasurer Alexander Downer. Page 4

Thai tunnel thefts: Thieves in Bangkok made off with 2.5m baht (\$100,000) from a branch of the Thai Military bank after crawling 600 metres along a drainage pipe from the Chao Phraya river and then taking at least a week to dig a 15 metre tunnel into the bank's vault.

STOCK MARKET INDICES			
FT-SE 100	3,186.4	(-18.9)	
Yield	4.2%		
FT-SE Europe 100	1,448.42	(-3.45)	
FT-SE-A All-Share	1,588.50	(-0.5%)	
Nikkei	20,588.71	(-225.54)	
New York	5,400.00	(-31.31)	
Dow Jones Ind. Avg.	3,735.94	(-31.31)	
S&P 500	482.98	(-1.58)	
US DOLLAR RATES			
100 Yen	74.14		
100 Swiss Franc	4.27%		
100 DM	1.622		
Yield	7.37%		
LONDON MONEY			
3-mth Interbank	5.14%	(5.14)	
Life long gilt	10.15%	(10.15)	
NORTH SEA OIL (Argus)			
Brent 15-day (July)	\$16.49	(16.49)	
GOLD			
New York Comex (June)	\$369.9	(369.9)	
London	\$367.75	(367.75)	
COMMODITIES			
Wheat	10.15	(10.15)	
Soybeans	10.15	(10.15)	
Corn	10.15	(10.15)	
Oil	10.15	(10.15)	
Gold	10.15	(10.15)	
Silver	10.15	(10.15)	
Copper	10.15	(10.15)	
Aluminum	10.15	(10.15)	
Zinc	10.15	(10.15)	
Nickel	10.15	(10.15)	
Palladium	10.15	(10.15)	
Platinum	10.15	(10.15)	
Iron Ore	10.15	(10.15)	
Coal	10.15	(10.15)	
Gas	10.15	(10.15)	
Electricity	10.15	(10.15)	
Water	10.15	(10.15)	
Waste	10.15	(10.15)	
Recycling	10.15	(10.15)	
Other	10.15	(10.15)	

Ukraine and Russia fail to agree on Crimea

by Jill Bensch in Kiev and John Lloyd in Moscow

Talks between the Russian and Ukrainian prime ministers yesterday failed to resolve the growing crisis in the Ukrainian region of Crimea, but were due to resume today with the participation of a senior official from Crimea itself.

The talks in Moscow, prompted by fears that constitutional changes made by the Crimean regional parliament last week could draw Russia and Ukraine into conflict, had apparently made little headway. Ukraine sees growing secessionist sentiment in the pro-Russian Crimean parliament as a direct challenge to its sovereignty over the peninsula.

Mr Mykhailo Mykhailchenko, domestic policy adviser to the Ukrainian president Mr Leonid Kravchuk, said last night that there was no possibility that the Ukrainian government would agree even to a federal arrangement with Crimea, let alone a near-independent status. "We are not a federal state like Russia - we are a unitary state. We do not sign treaties with our regions," Mr Mykhailchenko said.

However, there was a concession to Crimea's status implicit in its inclusion in today's talks. Mr Yevgeny Saburov, the Crimean vice-president and a former

Inching towards the chasm in Crimea Page 3
Editorial Comment Page 15

Russian finance minister and government adviser was called to Moscow last night.

The move appeared to show the relative weakness of Ukraine in the talks, which are attempting to settle the ownership of the Crimean-based Black Sea naval fleet. The agenda includes economic co-operation between Crimea and Russia, and also Crimea's decision last Friday to adopt a virtually independent

constitution, creating a Crimean citizenship and deciding to conduct relations with Kiev by treaty.

Mr Douglas Hurd, the British foreign secretary, who is in Moscow for talks with the country's leaders, said last night he had been assured by Mr Andrei Kozirev, his Russian counterpart, that Crimea's status as part of Ukraine was not in doubt.

"We also said that this should be handled in accordance with the principles of the Conference of Security and Co-operation in Europe, of which we are all members - and that this would exclude the use of force," Mr Hurd said.

A report that some 20 Ukrainian

armoured personnel carriers had been sent to a position near the Crimean capital of Simferopol was confirmed yesterday by the Crimean authorities - though they said it was a "normal" movement of armour.

At the same time, a spokesman for the extreme Ukrainian nationalist UNA-UNSO group in Lviv, in western Ukraine, said that some 200 volunteers were being despatched to Crimea to help secure it as part of Ukraine.

Negotiations will start today in Kiev between senior parliamentarians from Crimea and their opposite numbers in the Ukrainian parliament, the prospects for agreement are poor.

Boost for Kohl as Herzog wins presidency

By Quentin Peel in Berlin

Mr Roman Herzog, president of the German constitutional court, was yesterday elected as the next president of Germany, in spite of a split within the ranks of the ruling coalition.

After three rounds of voting in the 1,230-strong federal assembly, Mr Herzog, 60, the country's most senior judge and a member of Chancellor Helmut Kohl's Christian Democratic Union, emerged with a clear victory over Mr Johannes Rau, the Social Democrat prime minister of the state of North Rhine-Westphalia.

The final count of 696 votes to 605 in the German Reichstag building in Berlin cleared the way for Mr Herzog to succeed President Richard von Weizsäcker in the largely ceremonial, but very visible and symbolic post of head of state on July 1.

His victory will give an important boost to the electoral hopes of Mr Kohl's CDU, and the Bavarian-based Christian Social Union, its conservative sister party, for the coming European and national elections, as well as 14 other state and local polls.

However, it only came about after a split within the ranks of the Free Democratic party, the minority liberal party in the ruling coalition, which saw two-thirds of the party voting for Mr Herzog, and one-third for Mr Rau. Mr Herzog, a Bavarian Protestant with a reputation as an independently minded conservative, both as a constitutional lawyer and former interior minister, gave a tearful acceptance speech

after his election as the first German president to be elected in a united federal assembly.

"We never thought that such a moment would have been possible again in our lives," he said, reminding his audience that

German judge who defies the laws of politics Page 2

when the last west German president was elected in Berlin, in 1969, the East German communist government closed the border in protest.

He appealed to both east and west Germans to overcome the barriers between them in the process of unification.

"I will do everything possible to be the federal president of all Germans," he said. "There are many barriers in our state and our society which we must overcome. But there is an enormous amount in common which binds us all."

He called on west Germans to make further material sacrifices for the sake of unification, saying they amounted to "compensation for the injustice of world history" which left Germany divided at the river Elbe.

The final outcome of the vote was not in doubt once the division in the ranks of the FDP became clear. The 109-strong party group split 69 to 40 in favour of Mr Herzog. The CDU/CSU candidate had a clear lead in all three rounds of voting, but lacked the absolute majority needed to be elected in the first two rounds.



Ugandan fishermen pull up some of the thousands of corpses which have floated downriver into Lake Victoria from the killing fields in neighbouring Rwanda. Local residents claim as many as 30 bodies an hour are washing up on Ugandan shores, prompting the country's government to appeal yesterday for international help to pull the corpses out.

Sandoz to buy Gerber for \$3.7bn

By Ian Rodger in Zurich and Richard Tomkins in New York

Gerber Products, by far the biggest maker of baby food in the US, announced yesterday that it had agreed to a \$3.7bn cash bid from Sandoz, the Swiss pharmaceuticals and chemicals group.

The price offered - equivalent to \$53 per Gerber share, more than 50 per cent above the level at which the stock closed on Friday - surprised Wall Street analysts and appeared to be pitched at a level intended to ward off other bidders.

It also brought excitement to the US food manufacturing sector, recently depressed over the sales outlook for higher-priced branded goods. Shares of other food companies such as Hershey Foods, CPC International and

Quaker Oats rose sharply. Gerber's shares were up 15% at \$50.4 on the New York Stock Exchange at midday.

Sandoz's bid comes only three weeks after its Basel-based neighbour, Roche, offered a similarly stylish \$5.3bn in cash for Syntex, a US pharmaceuticals group. Both Swiss groups have strong net cash positions.

Gerber's sales have been flat in

recent years, reflecting a decline in US birth rates. Mr Alfred Piergallini, Gerber's chairman and chief executive, said the board had agreed to the merger because the company's best source of future sales growth lay overseas.

For Gerber to exploit the international prospects alone would require heavy investment over many years, Mr Piergallini said, but joining with Sandoz would

provide Gerber with ready-made distribution channels in most big international markets.

Sandoz already has a large nutrition business, built around Ovaltine and Iostor drinks, various health foods and clinical

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Lex, Page 16
Grown-up step into baby food market, Page 17

Fox's \$500m TV deal boosts challenge to main networks

By Patrick Harrington in New York

Mr Rupert Murdoch's plan to challenge the supremacy of the big three US television networks took another step forward yesterday.

His Fox television unit announced an alliance with the entertainment group New World Communications that will provide Fox with up to 12 new local television stations across the US.

Mr Murdoch trumpeted the deal as the "greatest realignment of television station affiliations in the 60-year history of American broadcasting". It involves Fox investing \$500m in New World in return for a stake of 20-25 per cent in New World and an agreement that as many as 12 New World stations will change their affiliations to Fox from ABC, CBS or NBC.

Although Fox already has relationships with television stations in the cities where the New

World affiliates operate, it said the 12 New World stations all had larger shares of their local markets. Once the deal is completed, Fox will have 124 affiliate stations in the US. In comparison, the established networks, ABC, CBS and NBC, each have more than 200 affiliates.

Under the agreement, Fox will work alongside New World developing syndicated programmes for both group's affiliates and prime-time television series and movies for the Fox network. The deal is the latest development in Mr Murdoch's long-running battle to build Fox into a nationwide network capable of competing with ABC, CBS and NBC.

When he set up Fox in 1987 with a handful of affiliate stations, industry observers doubted whether it would ever seriously challenge the established networks. But since then, it has expanded rapidly, and claims coverage of 56 per cent of the total national television market.

Although Fox's ratings share of the national market began to decline in 1992, it has continued to pursue growth opportunities. It scored a notable coup last December when it outbid two of the three networks to win the rights to broadcast the National Football Conference of American football, the country's most popular televised sport.

Fox's victory was not only a blow for CBS, which had previously broadcast NFL games, and the other networks, but the four-year \$1.6bn deal ensured it would be in a stronger position to compete with two new national networks being planned by Paramount Communications, which was recently bought by Viacom, and by Time Warner.

The news of the deal with Fox lifted New World Communications' stock 14% to \$10.40 on the Nasdaq stock market. Shares in News Corporation, Fox's parent, rose 3% to \$62.20 on the New York Stock Exchange.

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NEWS: EUROPE

German judge who defies the laws of politics

Mr Roman Herzog, who last night emerged victorious as Germany's new federal president, is a man of surprising contrasts.

For a start, as president of the constitutional court in Karlsruhe - and therefore the country's most senior judge - he is neither pious nor humourless. Although he sometimes looks alarmingly fierce in his photographs, he is noted far more for his homely wisecracks and capacity for self-mockery.

He came to the court from Baden-Württemberg, where he had enjoyed the reputation of a hardline conservative as minister of the interior - and promptly put his signature on a string of liberal constitutional judgments.

He is in many ways a typical bluff Bavarian, born in the heart of the fiercely independent "free state" at Landsbut 59 years ago. Yet he belongs to the minority Protestant

President Roman Herzog is both a hardliner and a liberal, writes Quentin Peel

church there, not the dominant Roman Catholic majority.

His southern German style could hardly have made him more of a contrast to his principal opponent in the presidential race, Mr Johannes Rau, the former Social Democratic party (SPD) leader and popular premier of the state of North Rhine-Westphalia. For all his popular touch, the latter tends to be a lofty moralist, a protestant preacher. As for Mr Herzog, for all his lofty legal position, he tends to present himself as one of the lads, as capable of falling by the wayside as any fellow citizen.

His tastes appear to be thoroughly popular. He allowed himself to be photographed in *Bild* magazine, the mass circulation newspaper, doing the washing up (he does not own a dishwasher). Yet he is both a class-

cal scholar who can converse in Latin, and an expert in early Medieval history.

His nomination as presidential candidate by Chancellor Helmut Kohl's Christian Democratic Union and its Bavarian sister party, the Christian Social Union, could scarcely have been less fortunate, or more bungled.

Mr Kohl's first attempt was to promote an east German candidate, the unfortunate Mr Steffen Heitmann, the justice minister of Saxony, who proceeded to demonstrate such political naïveté and latent conservatism that he frightened off many of his potential supporters.

Only when he was forced to withdraw did the CDU put forward Mr Herzog - without apparently consulting Mr Kohl. The result was continuing confusion in the ranks of

the coalition, before the judge was finally confirmed as a common candidate.

Through all of this, Mr Herzog appeared unperturbed. Like Mr Kohl himself, he does not seem to need to be loved. But he was also perfectly clear that he was only prepared to stand if he had solid backing from his supporters.

When he was nominated in 1993 to become a member of the constitutional court, the liberals were alarmed and the conservatives delighted. He had gained his hard-line reputation as state interior minister by ordering demonstrators (against the deployment of US Pershing missiles) to pay for the cost of policing their own demonstrations, and ordering the police to use CS gas.

He proved a surprisingly liberal judge, in a series of decisions on the rights of tenants, artistic freedom, and even the right to dem-

onstrate. As the conservative Frankfurt *Allgemeine Zeitung* wrote approvingly, the reputation of his court has become almost "progressive".

As a federal president, Mr Herzog will undoubtedly create his own style. The Bavarian touch is unlikely to go down quite as easily in the international community as the aristocratic elegance of President Richard von Weizsäcker.

The greatest challenge he faces is to make himself president not just of the west Germans, in whose traditions and constitution he is so clearly expert, but also of the unsettled easterners.

But even if his election was the product of a typical bout of party-political haggling, his career suggests that he will not be answerable to anyone. He will bring the independence of the constitutional court to the federal presidency, with a touch of the common man.

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Russia to explain defence doctrine to Nato

By Bruce Clark, Defence Correspondent

Nato defence ministers will today hear out the co-operation ideas of General Pavel Grachev, their Russian counterpart, amid charges from a Pentagon think-tank that the alliance is mistakenly appearing to pander to Moscow.

The general will lay out Russia's military doctrine, which has been published only in part, and explain Moscow's terms for a more elaborate form of co-operation than the Nato-designed Partnership for Peace programme.

Nato has made clear that whatever other arrangements it makes with Moscow, Russia must sign the same basic documents as the 18 countries which already adhere to the PFP.

However, Moscow has balked at the idea of being treated in the same way as its former "satellites" in the Warsaw pact.

It remains to be seen whether Moscow's latest formula - a special Russia-Nato protocol either "within" PFP or in addition to it - provides the basis for a compromise.

The International Institute for Strategic Studies alleged yesterday that Nato had already made mistakes in its treatment of its erstwhile adversaries.

In its annual strategic survey, the think-tank said Nato had clumsily given the impression that its refusal to grant early entry to Poland, Hungary and the Czech Republic had been motivated by reluctance to upset Russia.

"It was one thing to agree that Russia... should have its views considered. It was another to make it appear that the west feared the strong objections expected from Moscow on this question," the survey said.

"To let it appear that the Russians exercised a veto over Nato's non-existent desire to take these [central European] countries into the fold was a mistake that should not be made again," it added.

Diplomats expect the strongest pressure for a compromise with Russia at today's meeting to come from Germany, which is keen to find a way of consolidating its ties with both Moscow and its former allies without upsetting either side.

Nato officials have discouraged suggestions of a "special relationship" with Moscow and specifically ruled out the idea of a Russian veto over Nato policy in eastern Europe - although that seems to be exactly what Moscow wants.

Mr John Chipman, the ISS director, said Nato was too concerned with shoring up its own institutional prestige as opposed to addressing real problems.

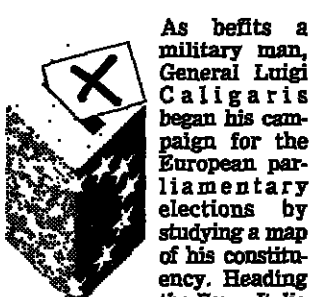
An example of this was the argument used in justifying the alliance's air strikes against the Bosnian Serbs: the raids, executed with only partial success, had been presented as "necessary to preserve the reputation of Nato".

Mr Chipman said that Nato should abandon the "romantic" notion that it could solve a wide range of security tasks and concentrate instead on the role it could perform: providing a "cheap, efficient bureaucracy" to manage its members' forces.

Strategic Survey, by the International Institute for Strategic Studies, 246 pages, published by Brassey's at £22.00 in London, \$35.00 in North America.

Financial Times Correspondents in Italy, the Netherlands and Britain follow the fortunes of three candidates seeking election to the European parliament

General in the van of Forza attack



As befits a military man, General Luigi Caligaris began his campaign for the European parliamentary elections by studying a map of his constituency.

He has ended up renting offices outside Mestre in a flashy business park half empty because of the recession. Mestre, the depressing industrial adjunct of Venice, has the great advantage of

being criss-crossed by a network of motorways.

"We have to cover an enormous area, nearly a quarter the size of Italy, and we are without the help of national television," says the 62-year-old general turned military analyst and commentator.

In a week he reckons to have driven almost 4,000km, grabbing little food and even less sleep. "If I wasn't trained as a soldier and didn't keep fit, I don't know how I'd cope," he says.

He has barely recovered from campaigning in the March general elections in which he was the most spectacular casualty among the Forza Italia candidates. Having cast himself as a future defence or foreign minister, Gen Caligaris failed to be elected. But, as a consolation, he has been made standard-bearer in these elections for Mr Silvio Berlusconi, the prime minister.

His campaign has been put together at high speed in mid-May helped by three full-time staff (one provided by Forza Italia from Rome), and a handful of volunteers including his picture restorer wife. He reckons to spend about £200m (£83,000) on the campaign, part supplied by Forza Italia and the rest coming from friends - often in kind, like a campaign car. The biggest cost is campaign slots on local television, the most effective means of getting his message across.

In such a diffuse constituency, the general admits it is hard to give a focus to the campaign, especially when voters are apathetic in the wake of the general elections.

"There is too much going on and too much to do," he says, citing the frustration of driving a 400km round-trip for a poorly attended 40-minute meeting. But he is buoyed up by the support he finds for Forza

Italia. "They've seen us winning and everyone now wants to jump on the bandwagon," he adds.

Forza Italia's success under the mantle of Mr Berlusconi is not without its problems. The movement encouraged people to form their own support clubs in the run-up to the general elections, and these remain autonomous, little co-ordinated and often rivals.

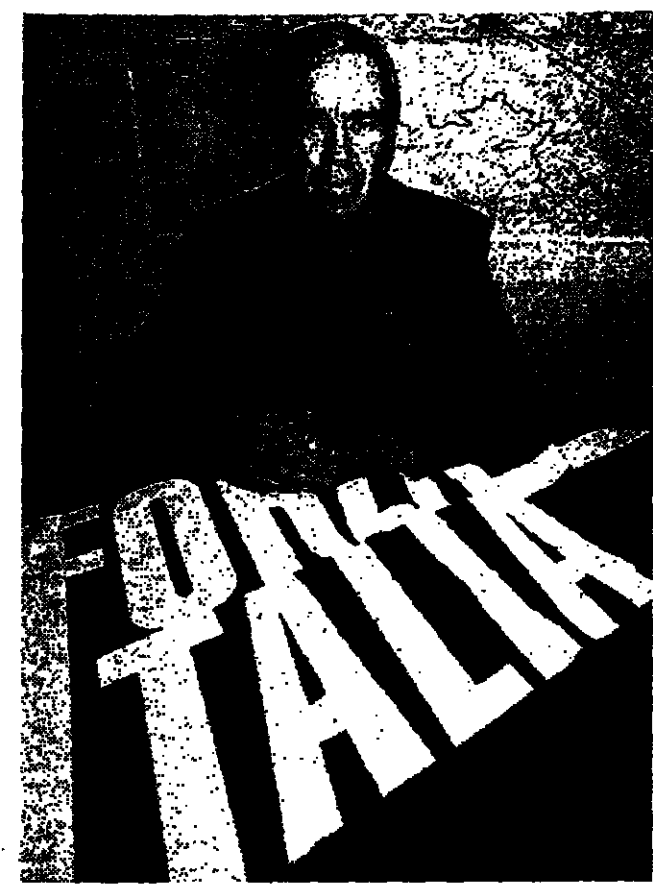
Indeed, a new political organisation directed from Rome is being built parallel to the clubs. More than 2,000 people applied to be Forza Italia candidates in the European elections, and of the 16 selected in the general's constituency, none have had previous political experience or close dealing with Berlusconi.

"Explaining the real nature of the EU is not easy in Italy because Europe has been taken so much for granted. This is the first time I think any elec-

tion here has begun to question the nature of our Europe," says Gen Caligaris. He denies being a Euro-sceptic, but equally he is not a Euro-enthusiast. A Euro-questioner might be a more apposite label for him and Forza Italia.

"I do not see a strong common desire for the Union - the UK is too sceptical; Italy is always too rhetorical; the Germans and French are too exclusive.... In going forward, we have to strike a compromise between full sovereignty and loss of sovereignty. The most important thing is to be clear what part of our sovereignty is worth losing."

Perhaps more important, the general believes Italy has failed to exert sufficient weight in European institutions. "Italy has lost its influence," he bemoans. He is determined to use Forza Italia's presence at Strasbourg to remedy this.



Luigi Caligaris, standard bearer in these elections for Prime Minister Silvio Berlusconi

Dutchman speaks out for a federal Europe

Mr Laurens Jan Brinkhorst looks set to bring a reformist and unashamedly federalist Dutch voice to the European parliament, writes Ronald van de Krol in Amsterdam.

Director-general of the European Commission's environment department for the past seven years, Mr Brinkhorst says he wants to swap his executive role for a frontline place in what he describes as "the battle for Europe".

He is campaigning as No 2 on the party list for D66, a left-of-centre Dutch party that was one of the main victors of the general election three weeks ago.

If elected, Mr Brinkhorst says he will stand up for a "transparent, democratic Europe" withstanding the tendency for "the nation state [to] be on the rise again".

Before his stint as one of the most influential civil servants in Brussels, Mr Brinkhorst was the EU's ambassador to Japan. At the start of his career, he

taught European law at Dutch universities before being elected to the Dutch parliament in the mid-1970s.

He now says he wants to serve in the Strasbourg assembly as a means of propounding ideas on the future of Europe.

He argues that Europe is incapable of dealing with such cross-border issues as immigration and drugs, as well as the war in Bosnia, because it is still structured too much along national lines. He has no objections to being described as a "federalist". But he adds: "That does not mean that I want a centralised state with centralised authority."

He has a good chance of playing a high-profile role in the next parliament. D66, founded in 1966 as a party dedicated to reforming politics, doubled its seats in the Dutch parliament to 24 in the May general election, giving it more than one-sixth of all seats. It is the same voting pattern holds true for the European election,

D66 may win five out of the Netherlands' 31 European seats.

Mr Brinkhorst believes the European parliament's agenda can be too broad. "I think the parliament would do well to concentrate on a few main themes." One of these, in his view, is deepening the European Union rather than simply enlarging it to admit new members. Another priority is integrating national and European policies.

In line with D66's reformist policies, the party has proposed in the Netherlands that MEPs be given the right to speak, though not to vote, when European affairs are discussed in committee stage in the Dutch parliament.

This would help the national parliament get a grip on what is happening at the European level. But Mr Brinkhorst is well aware that the proposal is controversial. "Some MEPs definitely see it as an assault on their prerogatives."



Laurens Jan Brinkhorst wants a place in the front line

Bavarian woman aims to win the heart of England

It may seem an impossible task. But a 38-year-old farmer's daughter from Bavaria could be about to pull off one of the shock victories in Britain's Euro-elections, writes James Blitt.

Ms Gisela Gschärdler, representing Labour in the seat of Worcestershire and Warwickshire, has taken advantage of a new European law allowing EU nationals to stand in any Union country.

The law has triggered a flurry of such candidates: in Germany a Dutch woman is standing for the Social Democrats and in Italy a Belgian man is standing for the Radical party. But while some of these candidates may be no-hopers, Ms Gschärdler, a vivacious woman with a strong German accent, thinks she may be in with a chance of taking this newly created West Midlands seat.

"Two years ago it would have been unthinkable that Labour could win in such a

traditionally Conservative region like this," she says. "But the Tories are doing so badly in opinion polls that a Labour victory is a real possibility."

Although she has lived in the UK with her English husband for 20 years, Ms Gschärdler's origins have triggered controversy in an area that is the essence of "middle England". Mr John Corrie, the Conservative candidate, has openly doubted whether people would want to elect a German as their MEP. He said he hoped his Labour rival would enjoy "a short sojourn in this beautiful land of England - until June 9".

Gisela, as the local press call her, is not perturbed. While not emphasising her nationality in the campaign, she still thinks that her background would make her a particularly effective MEP.

"People do not always understand that you cannot approach European politics

from a purely national point of view," she says. "The politics of Brussels have a supra-national flavour, and countries are discredited if they just see every issue from their own point of view."

Luck is certainly on her side in this campaign. She is standing for a party deeply committed to European integration; the British Conservatives, who are sharply divided over Europe, would find it much more difficult to put forward such a candidate in a marginal seat. Nor do local people seem swayed by the anti-German jingoism fashionable in Britain's tabloid press.

But if Ms Gschärdler is to win it will ultimately depend on whether the Labour party can repeat nationally the strong performance it showed in recent local elections. For the moment, its campaign managers in the West Midlands believe that the Bavarian candidate is not losing the party any votes.

Portuguese seek a scapegoat for the broken promises

Peter Wise reports on a country grown disillusioned with the idea of European integration

The campaign in Portugal for the European elections reflects a considerable cooling of the country's enthusiasm for Europe after almost two years of recession.

Defence of national interests is the dominant note in the campaigns of both the governing Social Democrats (PSD) and the opposition Socialists (PS). Two smaller groups, the right-wing CDS-PP and the communist coalition, CDU, come close to calling for Portugal to quit the European Union altogether.

As real wages decline and unemployment grows, the Portuguese are counting the cost of integration into a commu-

nity they previously saw as a source of nothing but prosperity. "Europe has lost its glitter here," says a European diplomat in Lisbon. "People have grown more inward-looking as a result of the recession and political parties are adopting a more protectionist stance."

President Mário Soares, a Socialist, expressed the growing scepticism at a recent congress of government opponents, where he questioned how wisely EU funds were being spent and what would happen when the flow stopped. Agriculture and industry were

suffering severely from the effects of the single market, he said, threatening to leave only services as a competitive sector. "Are we to become the walters of Europe?" Mr Soares asked.

Early campaigning has been focused on the rural interior, where the single market and the implementation of the EU's common agricultural policy have cruelly exposed the backwardness of Portuguese farming. Mr António Campos, the PS spokesman on agriculture and a candidate in the elections, says Portuguese farmers' earnings have fallen 40 per cent over the past three years to near subsistence levels.

Farming is a sector with a political resonance in Portugal beyond its economic weight and Mr António Campos Silva, the prime minister, last week removed Mr Arlindo Cunha from his post as agriculture minister so he could run for the European parliament. Both main parties advocate preserving Portuguese agriculture against what is portrayed as the cold logic of a European Commission intent on converting the country's farms into

forests. Both the centre-right PSD and the centre-left PS have similarly recast other European policies in a more nationalistic light in keeping with the public mood. In fact, the electorate may find it difficult to distinguish between the two parties' proposals.

Despite apprehension over the consequences of European integration, most Portuguese remain pro-European. They blame their own government more than Brussels for their current ills and the vote on June 12

will be more a verdict on Mr Cavaco Silva's domestic performance than a judgment on European policy.

In this context, the vote is a bigger test for the PS than the PSD. Recession has produced mounting dissatisfaction with Mr Cavaco Silva, who has been in office since 1985, and the PS are currently ahead in the opinion polls with 38.4 per cent of the vote, compared with 26.2 per cent for the PSD.

But a hard-hitting anti-government speech from Mr Soares at the opposition con-

gress, "Portugal: What future?", has backfired on the PS by undermining the position of its leader, Mr António Guterres, and reigniting old rivalries within the party.

Discord over selecting candidates for the European elections has further detracted from the Socialists' credibility. If Mr Guterres fails to deliver a convincing victory on June 12 his leadership is likely to be challenged in a disruption that could have serious consequences for the PS in the run-up to the next general election in October 1995.

Economists said that before interest rates could start to come down the government would have to demonstrate a firmer commitment to fiscal reform, by trimming spending and curbing tax evasion.

However, Mr Alexandros Papadopoulos, the finance minister, said yesterday that at present he had "no plans to introduce supplementary budgetary measures".

Athens to sell off 25% of Greek telecoms company

By Kerin Hope in Athens

Greece's Socialist government yesterday announced the partial privatisation of OTE, the state telecommunications company. The move appeared to be aimed at restoring confidence to local financial markets after a week of steady pressure on the drachma.

The government hopes the flotation of 25 per cent of the company on the Athens stock exchange, planned for October, will realise at least Dr250bn (€674m), with overseas

investors likely to take up about half the issue.

At least 60 per cent of funds raised will go towards covering a revenue shortfall in this year's budget, estimated at Dr450bn-Dr500bn. The remainder will be used to improve OTE's ageing fixed-line network.

The timing of the announcement reflects government anxiety over the continuing currency crisis, despite official statements to soothe fears of a devaluation. It had not been due until the government had persuaded the OTE union to give the partial privatisation its full backing.

While the union now accepts the flotation in principle, it is still demanding that most of the funds raised be reinvested in the company, "not poured into the black hole in the budget," as one prominent member said yesterday.

Mr Yannis Papantonio, economy minister, said Credit Suisse First Boston and J.Henry Schroder Wagg would be reappointed as global co-ordinators for the issue, while National Bank of Greece, the country's largest state-controlled bank, would handle the domestic tranche.

The two international investment banks had advised the previous Conservative government last year on the disposal of 49 per cent of OTE through the sale of a strategic stake to an international telecommunications operator, to be followed by a flotation. But the agreement was suspended when the Socialists came to power last October, promising to halt privatisation.

However, the need both to reduce a soaring public sector deficit and raise funds for long-overdue modernisation of state corporations forced the government to

reverse its policy two months ago. With privatisation now high on the agenda, the government is also considering a partial flotation this year of the state-controlled corporation which controls the country's two largest oil refineries.

Pressure on the Greek currency eased yesterday, although dealers said a holiday on German financial markets was responsible rather than the government's announcement on OTE.

Short-term interest rates declined from last week's levels of more than 200 per cent, but the one-month

offered rate remained at over 140 per cent. The drachma improved yesterday against the US dollar, closing at Dr245.1, against Dr247.4 on Friday.

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THE FINEST IN THE SKY.

NEWS: INTERNATIONAL

Japanese cut investment flows abroad

By Emilio Terazono in Tokyo

Japan's role as a supplier of international capital is waning as domestic institutions have pared down overseas investment and fund flows from the US have risen sharply, according to a report by the Bank of Japan, the country's central bank.

While Japanese financial institutions were leading providers of capital during the late 1980s, this has changed because of the burst of the economic "bubble" in 1990. And although Japanese investors again turned buyers of overseas securities last year, the recent rise in US interest rates has prompted a sell-off.

The report provides some explanation of the strength in the yen. Part of the recent upward pressure on the yen has come from the decline in Japanese demand for dollars and the rise in demand for yen. According to the Bank of Japan, overseas investment in the Tokyo stock market totalled a record \$34.5bn (\$22.5bn) during the first quarter of this year.

Chinese newspaper calls for free courts

China's top legal newspaper yesterday called for judicial independence, saying Communist party officials still tipped the scales of justice. Reuter reports from Beijing.

The Legal Daily's front-page editorial said free courts were essential to developing a market economy. "The courts have become administrative tools of the government," the editorial quoted one unnamed court official as saying. "Judicial rights and administrative rights are combined into one and used against those under government supervision. What kind

of appeal can they make?"

The newspaper's editorial contradicted usual Communist rhetoric that China's courts and judicial organs operate completely independently from the party and government.

While Beijing has sought to strengthen its legal system by issuing new laws, approving law offices and improving education, it has not addressed the question of whether or not the courts are impartial. Many Chinese assume they are not and are run instead on a system of favours rigged to benefit those in power.

Chamber opposes Patten

By Louise Lucas in Hong Kong

The Hong Kong General Chamber of Commerce, which boasts 3,500 corporate members and which has been seen as adopting an increasingly pro-Beijing slant, has told the government it opposes a key plank of the constitutional reform bill of Governor Chris Patten.

The bill, the second stage of which was submitted to the Legislative Council on March 9, aims to broaden the franchise by creating nine new

"jumbo" electorates and replacing corporate with individual voting in the functional constituencies, which represent business and professional groups.

The chamber, which now holds a seat in LegCo and thus has a vested interest in preserving the status quo, claims the new functional constituencies should retain the essential features - to represent specific sectoral interests with a limited electorate - of the existing 21 functional constituencies.

Finance minister expects revival of customs revenues

Lower Indian budget deficits forecast

By Alexander Nicoll, Asia Editor

India's budget deficit, which sharply exceeded its target in the last fiscal year, is on course for steady reduction over the next few years, Mr. Manmohan Singh, finance minister, said yesterday.

Mr. Singh told a meeting of finance and business executives in London that last year's overshoot - to more than 7 per cent of gross domestic product, compared with a 4.7 per cent target - had been partly caused by unexpectedly low

receipts from import duties.

Customs duties account for about 40 per cent of government revenues.

Cuts in import duty rates had not produced a sufficient rise in import volumes to compensate for the revenue lost.

But Mr. Singh expected revenues to bounce back this year. The budget deficit should drop by about 1 per cent of gross domestic product each year, bringing it down to 3 per cent in three to four years, he said.

The rise in inflation, which has recently been nudging into double figures, was a tempo-

rary phenomenon, he said. The rate should drop back down when this year's crops come in.

Economic growth should be at a minimum of 5 per cent this year and at much higher rates in the later half of the decade, he said.

Mr. Singh restated the government's commitment to reform of the economy, saying that "any impression that we have lost our enthusiasm or slowed down would be erroneous".

By correctly sequencing reforms, he said, "we have avoided the aberrations which

have proved the undoing of the reform process in many other developing countries". Inflation had come down and output had continued to grow as the reforms were put in place.

Meanwhile, a broad consensus of support for economic reform had developed throughout the country so that reform was now irreversible, he said.

Although enough political support had not yet developed for full-scale privatisation, the government had opened up virtually all sectors to private competition, so the public sector's share of the

economy was bound to shrink. Stefan Wagstyl adds from New Delhi: Prime Minister P.V. Narasimha Rao yesterday urged foreign companies to invest in India, saying: "It is free market anywhere. Invest in anything in India."

Mr. Rao was speaking at a power industry conference, attended by Indian and foreign businessmen. It was his first meeting with a business audience since returning from a trip to the US, where investment promotion topped his agenda.

Nigerian election attracts few voters

By Paul Adams in Lagos

A partial boycott and widespread public apathy led to a low turnout yesterday in Nigerian elections for delegates to next month's constitutional conference, which is to be the basis of the military government's political programme.

It followed the annulment of a presidential election last June after it had become clear that Mr. Moshood Abiola, a businessman from the south-west, had won.

Political parties and associations have been banned since Gen. Sani Abacha became head of state last November and no campaigning by contestants was allowed before yesterday's vote. Mr. Ken Saro-Wiwa, a well-known political activist in Port Harcourt, was stopped from holding a pre-election rally and was arrested at the weekend. The 270 elected delegates to the constitutional conference will be joined by 96 government nominees.

Those who voted said that unless they took part they could not influence the constitutional conference. But senior politicians around Nigeria say there is no need for the conference because Nigeria's political problems lie not with the constitution but the military elite who obstruct it. The Campaign for Democracy has called the conference a ruse to buy time for a regime which lacks direction.

Other critics of the conference say it will be subordinate to the will of the military regime, that the government has not stated how long it intends to stay in power and that the absence of any electoral law and lack of preparations for polling make the polling invalid.

In the Yoruba homeland of Mr. Abiola in the south-west, a coalition of politicians led by two former state governors told its members not to stand as delegates for the conference and called for a poll boycott.

Elsewhere two powerful groups have boycotted the whole process: leaders of the large Ijaw tribe in the south-east, and a powerful alliance of retired military officers from the central region.

All Nigerians over 18 years were entitled to vote by open ballot at more than 100,000 polling stations in Nigeria. It chose five candidates for each of 6,000 wards. No official figures are yet available but in Lagos and the capital, Abuja, the turnout seemed as low as 10 per cent and many voters admitted they were not certain what they were voting for.

Mr. Bernard Mubale, who is the national organiser of the polls told reporters in Abuja that the polling was "impressive".



Alexander Downer (left), new leader of Australia's opposition Liberal party, talks to the press in Canberra yesterday as his deputy Peter Costello listens

AUSTRALIAN OPPOSITION PICKS YOUTHFUL LEADERSHIP

By Nikki Taft in Sydney

The Australian Liberal party, the main federal opposition party, yesterday voted for a change of leader, with Mr. Alexander Downer replacing Mr. John Hewson. Mr. Peter Costello, joining Mr. Downer on a joint "youth" ticket, will act as Mr. Downer's deputy.

The change was achieved at a

15-minute party meeting in Canberra called by Mr. Hewson to face up to the challenge. Mr. Downer won 43 votes against Mr. Hewson's 36. The build-up to his overthrow began with the opposition's surprise loss in elections just over a year ago to Mr. Paul Keating's incumbent Labor party. Although Mr. Hewson's fortunes revived last summer when the

government's budget was stalled in parliament for two months, his opinion poll rating then dropped very sharply.

Mr. Downer, aged 42, comes from an Adelaide establishment family which has been involved in federal politics for several generations. His father was immigration minister in the Menzies government. Such a background has often been viewed

as a liability but Mr. Downer has attempted to combat this image - partly through astute handling of the shadow treasurer's job, and partly by conscious efforts to portray a down-to-earth, family image.

Mr. Costello, six years younger than Mr. Downer, is a Melbourne lawyer who has been in federal politics for only four years.

N Korea 'replaced fuel rods'

South Korea said yesterday North Korea might have already replaced up to 15 per cent of fuel rods at a nuclear reactor without supervision by international inspectors, Reuter reports from Seoul.

"The exchange of fuel rods at the SMR reactor in Yongbyon is believed to have been 10 to 15 per cent complete so far," Yonhap news agency quoted Mr. Lee Hong-koo, unification minister, telling parliament.

The agency said there were a total of 8,100 uranium fuel rods at the reactor, which could hold vital evidence on whether Pyongyang has developed a nuclear bomb as suspected by some western governments and intelligence agencies.

A team of nuclear inspectors from the International Atomic Energy Agency (IAEA) is due to arrive in the North today for talks on the refuelling.

Mr. Kim Dai-ho, a former official at North Korea's Yongbyon reprocessing plant, told the Japanese daily Yomiuri Shimbun the North had secretly extracted 12kg of plutonium from spent fuel in 1988 despite its public denials.

North Korea, which denies trying to develop such weapons, insists the only plutonium it ever produced at Yongbyon was "a tiny amount" reluctantly owned up to in 1992.

Vietnamese output up 12.1%

Vietnam's industrial output increased by 12.1 per cent in the first four months of 1994 over the same period last year, and prospects for food production and inflation levels are good, the government said yesterday, Reuter reports from Hanoi.

Hebron observers left watching from their window

Julian Ozanne reports on an Israeli curfew that shut the international force of 117 inside its compound

A Norwegian member of the international observer force in Hebron pointed to the stretch of tarmac outside the force's compound: "We are not allowed to move beyond that point. We can't patrol the town. We don't know what is going on beyond our front door."

As he spoke last week, the West Bank flashpoint of Arab-Jewish violence was under a 24-hour military curfew. Israeli soldiers were conducting house-to-house searches looking for Palestinian guerrillas who killed two Israelis in revenge for an attack on Palestinians the day before.

Israel has since lifted the curfew but the incident has left doubts among Palestinians about the credibility of the observer force which was deployed two weeks ago.

This was the most significant test so far of the force but they did nothing," said Mr. Arany Sughyer, deputy mayor of Hebron. "The Israelis made

The Bank of Israel, the country's central bank, announced yesterday it would raise interest rates by half a point in the hope this would help the fight against inflation, Reuter reports from Jerusalem. The rate on its daily monetary tender to commercial banks would rise from Thursday to a minimum 10.8 per cent, up from a minimum 10.3 per cent. It was the second such rate rise this month.

The whole area a closed military zone and the observers were not even allowed to enter any of the places of violence.

"People feel angry and sad about the force. There were high expectations when they first came here but now people say they can't do anything to protect Palestinians."

The observer force has a three-month mission to reduce tension

between Hebron's 110,000 Arab residents and militant Jewish settlers after the February 25 Hebron mosque massacre of 30 Palestinians.

They were deployed in the wake of a United Nations Security Council resolution and weeks of difficult negotiations between Israel and the Palestine Liberation Organisation. After fierce arguments about the size of the force and whether its members should be armed, the two sides eventually agreed to a 160-strong force from Italy, Denmark and Norway, of whom 60 should carry arms "for their personal protection".

The force quickly ran into problems. First, it was unable to recruit enough suitable people and settled for 117. Second, despite the hard PLO bargaining for light weapons, the observers decided against being armed. This left the force under the protection of the Israeli army.

Last, a clause in the Israel-PLO

agreement specified that observers would be denied entry to any area which Israel declared a closed military zone.

Israel's declaration of the whole of Hebron as a closed zone "was a funny interpretation of the agreement that we did not expect", said Mr. Bjorn Sorenson, spokesman for the force. He said the force had filed a complaint but could do little else. In response to a Palestinian criticism that the force had been unable to prevent Israeli soldiers and settlers wounding 19 Palestinians last Monday and had been denied access to the site, Mr. Sorenson said: "People here want us to be a shield but the word protection for us means to report an impartial view of what is going on here."

Criticism is also emerging about the financing of the force. One observer said it had no fixed budget but had been told to spend as much money as possible and had been given a blank

cheque by Denmark, Norway and Italy.

The compound, which has been off-limits to outsiders, is reportedly stacked full of new computers, fax machines and furniture and the force is lavishly equipped with Israeli radios, mobile telephones and rented cars. According to the agreement, all equipment bought by the force will be handed over to the PLO once the mission is completed.

The real problem remains the conflict between Palestinians and militant Jewish settlers in Hebron, a town sacred to both Muslim and Jew. "There is a contradiction between settlements in the town and peace. Together they are impossible," said Mr. Khaled Oslay, a local businessman. "The force clearly can do nothing about that. For us Palestinians the worst thing is that by being here maybe they will legitimise the presence of the settlers."

Report criticises assistance 'tied' to purchases from donor countries

Call to improve aid programmes

By Michael Holman, Africa Editor

An independent evaluation of international aid published yesterday sharply criticises tied aid, expresses concern that donors are failing to meet commitments to increase assistance, and says only 6.5 per cent of aid is spent on meeting the needs of the poorest.

Official development assistance (ODA) worth \$80.4bn (\$40bn) represented just over a third of the net flow of resources from the countries of the Development Assistance Committee (DAC) to developing countries in 1992, said the report, *The Reality of Aid*. Aid flows were critical in sub-Saharan Africa, where aid

averages more than 13 per cent of gross national product.

The study, published by the London-based charity Actionaid, was edited by Development Initiatives, an independent consultancy specialising in aid and development policy. The era of slowly growing aid is coming to an end, says the report, with the increase in real terms in aid from DAC donors of only 0.5 per cent in 1992 and 1993.

The share of humanitarian relief and peacekeeping has gone up from 2.3 per cent in 1988 to more than 7 per cent in 1991.

Business interests are becoming more assertive and their influence in the shape of aid and the countries it goes to

appears to be increasing. This is not being matched by any coherent attempt to serve the needs of the poor.

However, the report notes that DAC measures introduced in 1992 to improve the quality of tied aid "appear to be increasing accountability and having some impact".

Around \$15bn each year has been tied to the purchase of goods and services from individual DAC members, says the report. In 1991 this rose to nearly \$18bn.

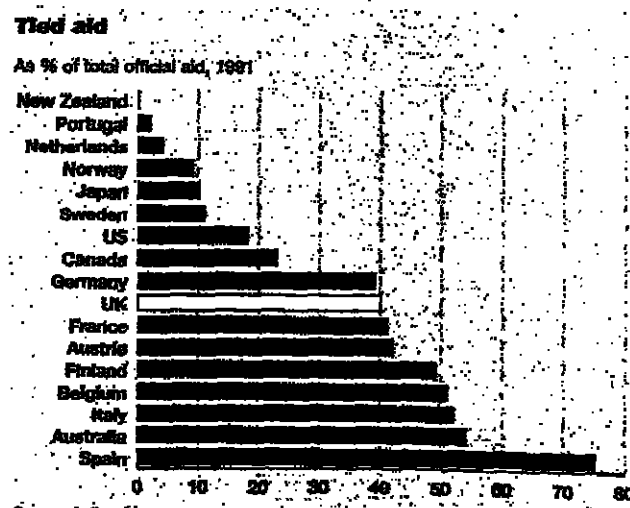
"This results in developing countries paying above the market rate," says the report, adding that estimates vary between 10 and 20 per cent.

"This excess price is a direct subsidy to exporters in OECD

countries amounting to more than \$2bn a year - nearly 4 per cent of DAC aid."

The volume of untied aid is unduly inflated by relief for bad debts arising out of export credit agreements which have originated from export promotion for domestic industry - \$1.8bn in 1991 or 2.2 per cent of total ODA.

The aid available for sustainable development is being hit by a combination of declining public expenditure budgets in the OECD and the increasing use of ODA to meet costs formerly borne by other government departments. The costs of asylum seekers and forgiveness for bad debts arising from commercial export credits accounted for 5 per cent of



Source: Actionaid

total ODA in 1992, it says.

Public support still far outstrips criticism of aid and its effectiveness, the report adds, "and the universal picture of aid fatigue is not borne out by opinion polls which continue

to show that public support is founded on humanitarian concern."

The Reality of Aid 94, Actionaid, Hamlyn House, Archway, London N19 5PG. Tel (071) 381-4101, fax 381-5146

UN envoy calls off Kigali visit

Mr. Iqbal Riza, a United Nations special envoy, yesterday called off a trip to the Rwandan capital Kigali, saying warring parties could not guarantee his safety. Reuter reports from Mulindi, Rwanda.

"Both sides seem to have difficulty in securing our security. So we cannot go along the route into Kigali," he told reporters before driving back into Uganda. He said he hoped to try and fly into Kigali from Uganda today.

Mr. Riza was to have travelled from northern Rwanda by road to Kigali to meet the government side after talks with rebels on ending seven weeks of violence in Rwanda in which an estimated half a million people have died.

Fighting appeared to have resumed in Kigali in earnest after combatants agreed a truce to allow the envoy to visit.

The talks with the rebels failed to agree on the key issue of the number of UN troops needed in Rwanda. Mr. Riza said he had no mandate to alter the UN force figure of up to 5,500 authorised by the Security Council last week. The Rwanda Patriotic Front (RPF) rebels insist on at most 2,500.

A rebel spokesman said the RPF turned down Mr. Riza's appeal that it enter talks with the interim government, which took over after President Juvenal Habyarimana was killed along with his Burundi counterpart in a rocket attack on their aircraft on April 6.

That tragedy sparked the current massacres in Rwanda, blamed largely on Mr. Habyarimana's troops and militias from his majority Hutu tribe.

House urged to end Bosnia arms ban

By George Graham
in Washington

The House of Representatives today debates a resolution requiring the US to stop enforcing the United Nations arms embargo against the former Yugoslavia and to supply weapons to the Bosnian Muslim government.

The debate comes two weeks after the Senate voted to require the administration to breach the arms embargo, and a House vote could further complicate the White House's efforts to avoid getting dragged into the Bosnian war.

President Bill Clinton has said he favours lifting the arms embargo on Bosnia-Herzegovina but does not want to act unilaterally, in defiance of the wishes of the European countries which make up the bulk of the UN peacekeeping force in Bosnia.

Mr William Perry, the defence secretary, has been leading the drive to block the measure, warning members that lifting the embargo would probably lead to the withdrawal of UN forces from Bosnia and threaten supplies to Sarajevo and other cities held

by the Bosnian government. "The US might have no choice but to intervene massively in the conflict of acquiescence in a humanitarian and political disaster," Mr Perry cautioned.

The resolution, sponsored by Congressman Frank McCloskey of Indiana and Congressman Benjamin Gilman of New York, requires the president to "terminate the US arms embargo of the government of Bosnia and Herzegovina upon receipt from that government of a request for assistance in exercising its right of self-defence." It directs the president to provide "appropriate military assistance" and authorises the transfer of up to \$300m (\$233m) of military equipment and training services to the Bosnian government.

Congressman Lee Hamilton of Indiana, chairman of the House foreign affairs committee, will propose a substitute version which would direct the president to consider lifting the arms embargo, but would not require him to act unilaterally. The tougher McCloskey-Gilman version, however, is believed to have attracted considerable support.

Court rejects base closure challenge

The US Supreme Court yesterday rejected a challenge to the complex procedure for agreeing military base closures, saying it had no authority to review the president's decision on the issue, writes George Graham.

The challenge, brought by Senator Arlen Specter of Pennsylvania, threatened to upset the delicate base-closing mechanism, under which the defence secretary presents recommendations for the closure of military bases to an

independent commission, which holds public hearings and then draws up its own list. That list is then sent to the president, who may reject it in its entirety but not pick and choose among its recommendations.

Congress, too, may reject the whole list, but again, may not pick and choose.

The whole procedure was designed to stop members of Congress blocking the closure of military bases within their districts.

North-east limps behind rest of Brazil

Poor government puts the brakes on development, writes Angus Foster

Sitting amid peeling paint and regular power cuts, the secretary of health for Brazil's north-eastern state of Maranhão is remarkably good humoured. Mr Marival Pinheiro Lobão even laughs when asked how many people work under him. "It's too disorganised to know. And people often get moved around each month for political reasons," he says.

Mr Lobão is one of many frustrated but largely powerless government officials in the north-east, a poor and extremely underdeveloped region. Social indicators in the region contrast sharply with Brazil's rich south. North-easterners are likely to live 10 years less than the 69-year average in the southern state of São Paulo.

The illiteracy rate of 43 per cent is more than twice the national average. Of the 42m people in the region, 1m have no income and a further 11m survive on the minimum salary of about \$65 a month. Diseases such as cholera and leprosy, once on the wane, are increasing in several states. "These diseases are not really health issues, but signs of poverty," according to Mr Lobão.

The north-east's backwardness stems from a mixture of bad government, both at local and national level, and corruption. But the problems are hard to tackle because of an ingrained aversion to change and the lack of education. Some states, notably Ceará, are trying to reform but it will take years to solve even basic problems like education and health.

The difficulty lies in the political system. Most states are controlled by a handful of ruling families who share the political and economic spoils to maintain power and prevent modernisation. In Maranhão, for example, former president José Sarney controls the largest TV broadcaster and the main newspaper. His daughter Roseana is expected to win the race for governor in October.

Mr Gastão Dias Vieira, a local politician critical of the ruling classes, says attempts to modernise the state have failed because of the elite's grip on power. Two companies, mining group Vale do Rio Doce and aluminium producer Alcoa, recently invested about \$40m in the local economy. But the government, instead of using the revenues from these invest-

ments to improve education or attack hunger, spent it instead on construction projects to benefit their political backers, including the construction companies themselves.

The elite's grip on power is reinforced by the region's backward education standards and a patron-client tradition stemming from nearly 400 years of a slave-based economy. In rural areas of some states, more than half the population is illiterate. In states like Alagoas, whence Mr Fernando Collor rose to the presidency before resigning amid corruption charges, there have been complaints of unqualified people being given jobs as teachers in return for votes.

Mr Mario Mamede, a Workers party politician in Ceará state, says: "Voters here don't want to know your record but whether you can help them get a job. It makes buying votes very easy."

Despite ingrained forces against change, there is a small but growing list of states and cities benefiting from good government and reduced levels of corruption. Slowly, change is coming from individual members of the elites, often educated abroad, who are pre-



pared to fight for change. In Ceará, still one of the poorest states in the north-east, an enlightened businessman won the post of governor in 1997 and decided to take on the ruling class. One of Mr Tasso Jereissati's first acts was to dismiss 43,000 "teachers" who had been recruited in just one week before a previ-

ous election campaign. "People said I would never win another election because they thought politicians needed to control all the jobs to be strong. But you need to confront this," he says. Ceará was one of the first states to balance its budget and has enjoyed economic growth above the national

average. The state's reputation for clean government is also attracting multilateral agencies such as the World Bank, which are often reluctant to lend to other nearby states.

In São Luís, the capital of Maranhão, attempts are also under way to dislodge the elites. Mayoress Conceição Andrade, of the Brazilian Socialist party, inherited a government which employed one in four of its population and spent 96 per cent of its tax revenues on salaries. She has cut the payroll by a fifth and introduced the strange - in Brazilian terms - concept of fiscal thrift. "We never spend all we collect from taxes. Instead, we hold back a bit for investment," she says.

But even the mayoress is pessimistic about the pace of reform in the north-east, especially in the rural areas, where poor levels of education and resistance to change are a brake to reform. And it is still extremely rare for individuals or groups to join together as citizens or trade unions and demand change. "Most people are hungry a lot of the time. It's difficult for people like that to feel like citizens and demand their rights," she says.

UN to monitor Haiti sanctions efforts by Dominican Republic

By Ganute James in Kingston

A team of United Nations observers has arrived in the Dominican Republic to monitor the country's adherence to tighter economic sanctions against neighbouring Haiti which went into force at the weekend.

Their arrival coincides with reports that the US will consider imposing trade penalties on the Dominican Republic if the government fails to curb smuggling across the border in violation of the sanctions.

Increasing numbers of small boats have been moving a range of goods, especially fuel,

along the coast from the Dominican Republic to Haiti, evading detection by ships policing the embargo. The US is the Dominican Republic's main trading partner, and the Caribbean nation benefits from duty-free access to the US market for a wide range of products.

The willingness and ability of the Dominican government to tighten sanctions has been affected by political confusion. A recount will begin tomorrow of votes cast in last week's presidential elections, amid repeated claims that extensive fraud had favoured Mr Joaquín Balaguer, the incumbent.

"With the confused political situation here, and the political tension generated by the presidential election, not many people expect the government to be able to pay much attention to the border," said a diplomat in Santo Domingo.

President Balaguer has publicly questioned the usefulness of the sanctions against Haiti, and is known to be far from enthusiastic about the return of Mr Jean-Bertrand Aristide, Haiti's exiled president, whose reinstatement is being demanded by the United Nations.

Mr José Francisco Peña Gómez, Mr Balaguer's main

challenger in the race for the presidency, has sent officials from his social democratic Dominican Revolutionary party to seek support for his claims that he was denied victory through irregularities perpetrated by Mr Balaguer's conservative Social Christian Reform party.

With 57 per cent of the votes declared by the Elections Board, Mr Balaguer led by about 30,000.

Mr Peña Gómez, backed by foreign observers, claims that most of the estimated 200,000 people who could not vote last week were Revolutionary party supporters.

SALE ROOM

Cherry auction fetches \$13.7m

By Antony Thomcroft

Furniture and works of art collected by the late Wendell Cherry, co-founder of Humana, one of the world's largest providers of healthcare services, realised \$13.7m (\$9.1m) at Sotheby's New York auction house at the weekend.

The sale was a great success, and was almost 95 per cent sold by value. The top price, \$2.2m, was paid for an elaborate desk, mounted by a clock, confidently attributed to Boulle, the leading French furniture maker of the early 18th century. It was part of the grandiose furnishings of Cherry's 5th Avenue apartment.

A 17th century Florentine bronze of Hercules wrestling with a bull, attributed to Tacca and once owned by King Louis XIV, sold, above estimate, at \$1.43m, while a George II giltwood 12-light chandelier, attributed to Mathias Lock, fetched \$627,500.

In contrast Sotheby's auction of Old Masters had a mixed response. It totalled \$13.145m, but was less than 60 per cent sold by value.

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NEWS: WORLD TRADE

Need for \$980bn of new airliners seen

By Paul Betts,
Aerospace Correspondent

Boeing, the world's largest manufacturer of commercial aircraft, yesterday forecast demand for new airliners worth \$980bn in the next 20 years to meet the growth in air travel and the need by airlines to replace older jets.

In its annual civil aircraft market outlook, the US manufacturer said that \$731bn worth of new aircraft would be

needed to accommodate future air traffic growth and \$249bn would be required to replace older aircraft.

The relatively optimistic forecast also notes that the civil aircraft market is becoming increasingly competitive.

"There are only 600 airlines in the world. Only 125 of those airlines buy new airplanes. And the 20 largest airlines buy 60 per cent of all new commercial airplanes," said Mr Rich-

ard James, Boeing's vice president of marketing.

"In such a concentrated market, you can't afford to miss a single strategic sale."

Although the market continued to suffer from the "four-year-long slump in civil aircraft demand caused by airline losses, the economic recession and the impact of the Gulf war, Mr James said the second half of the 1990s looked more promising for the industry.

"The recovery is already well under way in the US, and the widely held expectation is that Europe is in the road to recovery," he said.

He added that while the Japanese economy was still struggling, the rest of Asia was experiencing robust growth. Boeing expects the biggest growth in air travel to come from the Asian markets during the next 20 years.

Overall, Boeing is forecasting passenger air travel growth

of around 5.2 per cent a year over the next 20 years.

International traffic is also expected to continue providing a greater share of overall world air transport. It accounted for 44 per cent of all revenue passenger miles 20 years ago and the figure now is nearly half. Boeing expects it to account for 54 per cent of all travel in 20 years time, with domestic traffic making up the other 46 per cent.

Although Boeing said it was

difficult to predict how many older 70- to 170-seat aircraft would be retired in the next two years, it predicted that about 1,200 would have to be retired by 1999 because they would be more than 30 years old.

By the year 2000, the number of total replacement aircraft would probably rise to 3,000 because of airlines' need to comply with stricter noise regulations from the beginning of the next century.

China seeks end to barter with Russia

China and Russia will hold a round of high-level trade talks this week, with Beijing hoping to phase out barter trade in favour of cash exchanges, the official China Daily said yesterday. Reuters reports from Beijing.

The Sino-Russian Joint Commission on Economic, Trade and Technical Co-operation meeting, which begins today will be co-chaired by Chinese Vice Premier Li Lanqing and Russian Deputy Prime Minister Alexander Shokhin.

The three-day talks occur as Russian prime minister Victor Chernomyrdin prepares for his first state visit to Beijing from May 26 to 29.

The China Daily quoted foreign trade officials as saying that one of the primary goals of this commission meeting would be to stress Beijing's desire to see barter trade gradually phased out along the border in favour of cash.

While up to 35 per cent of Sino-Russian trade is now con-

ducted on a cash basis, the rest involves the physical transfer of barter goods.

"Two-way trade should mainly be done through cash exchanges," Mr Geng Xuncai, deputy director general of the European department at the trade ministry told the China Daily.

"Both sides should push their large companies to the forefront of trade and investment activities," he said. "In so doing, the potential for further growth of two-way trade can be tapped."

Sino-Russian trade was valued at about \$7.7bn last year, an increase of 31 per cent over 1992, according to official figures.

The joint commission meeting will also discuss broadening technical co-operation, with China eager to tap Russian expertise in such fields as aviation, space technology, the chemical industry and machine building.

Mahathir urges new MFN for China

By Kieran Cooke in Kuala Lumpur

Dr Mahathir Mohamad, Malaysia's prime minister, has made a strong appeal for the US to renew China's most favoured nation



Mahathir Mohamad: "Pacific nations must not quarrel"

(MFN) trading status.

Addressing more than 1,000 representatives of businesses in the Asia-Pacific region, Dr Mahathir said nations of the Pacific must not quarrel and fight.

"Our Pacific Era will be stillborn if we divide the Pacific, if we create discriminatory trading blocs, if we draw a line down the Pacific, if we are unwilling to extend to each other the normal rules and regulations - like most favoured nation status - that are norms between trading economies," said Dr Mahathir.

In recent weeks Dr Mahathir has had talks with both President Bill Clinton and with China's leaders.

"Now China needs the world just as much as the world needs China," said Dr Mahathir.

"That's a great departure from the old days when China regarded itself as the centre of the world."

Dr Mahathir also said that Malaysia was keen to see both Vietnam and Cambodia join the Association of South-East Asian Nations (Asean) as soon as possible.

Japanese buying more foreign cars

Michio Nakamoto reports on changes in taste and value-for-money marketing

The streets of Otemachi, Tokyo's business district where leading Japanese companies are based, is something of a showroom of the chosen cars of Japan's corporate establishment.

Recently, a large number of foreign cars, from Volvo estates to Cadillac Seville, can be spotted among the Toyotas and Nissans that have long dominated Otemachi's avenues.

Imported cars are enjoying an unprecedented surge of interest in the Japanese market, which has often been criticised as unresponsive to foreign vehicles.

While domestic car makers continue to suffer weak demand, with registrations down nearly 4 per cent to 1.5m units in the first four months of 1994, imported passenger car registrations rose 28 per cent year-on-year to 78,825 units.

In the fiscal year between April 1993 and March this year, imports of passenger cars rose 14 per cent to a record of over 217,774, according to the Japan Automobile Importers' Association.

Imported passenger cars rose 10 per cent to 206,633 in the same period.

That record compares with a drop in demand of 7 per cent to 6.4m for vehicles manufactured in Japan and a 6 per cent decline in domestically made cars to 4.15m units.

The increasing globalisation of the motor industry and the need to cultivate global markets is finding more foreign car makers keen to expand in Japan.

Opel, the German car maker owned by GM, sold 17,000 cars in the first year of a distribution deal with Yanase, Japan's largest foreign car importer and retailer. Volvo, the Swedish car maker, has carried out an active marketing campaign in Japan and saw record registrations last year.

Globalisation has also meant that car makers, including the Japanese, are making different cars in different countries.

Honda, for example, only manufactures the Accord Wagon and Coupe in the US, where those two models were developed, and imports them into Japan. The popularity of

Honda's US-made models has made the company, with 27,245 registrations, the second-largest car importer in Japan after Mercedes-Benz, which had 29,699 cars registered.

The yen's strength against leading currencies has also been a boost to imports, making them far more affordable. Rover, the UK-based car maker, for example, reduced its Japanese prices last year by an average 13 per cent to reflect the yen's rise. "The prices of our cars are not that different any more from those of domestic cars," says a Rover representative.

The general suspicion of the quality and reliability of foreign cars that pervaded Japanese consumer attitudes for decades is also gradually being replaced by interest in the different styles that foreign cars offer.

"As the generation changes, consumption patterns are freer than in the past and the attitude toward foreign products has changed," says Mr Shoji Sugimoto, a director of Yanase.

"The nationality of foreign products no longer has that

much influence," he points out. Japanese consumers have long been concerned about the lack of service and maintenance facilities for imported cars. But more foreign car makers are following the lead of the most successful German motor companies in Japan and addressing such concerns.

In addition, foreign car makers are adjusting their marketing strategies to the growing mood in Japan that favours value for money rather than luxury, and with the help of the yen's appreciation have offered value-for-money packages and low interest loans.

Earlier this year Volvo offered loans at just 3 per cent while BMW, the German car maker, launched a programme that offers free maintenance for three years at a moderate price.

Even luxury car makers which have long guarded their image of exclusivity have moved to accommodate the growing quest for value for money. BMW reduced prices last autumn by up to 7 per cent and Mercedes-Benz lowered its loan rates.

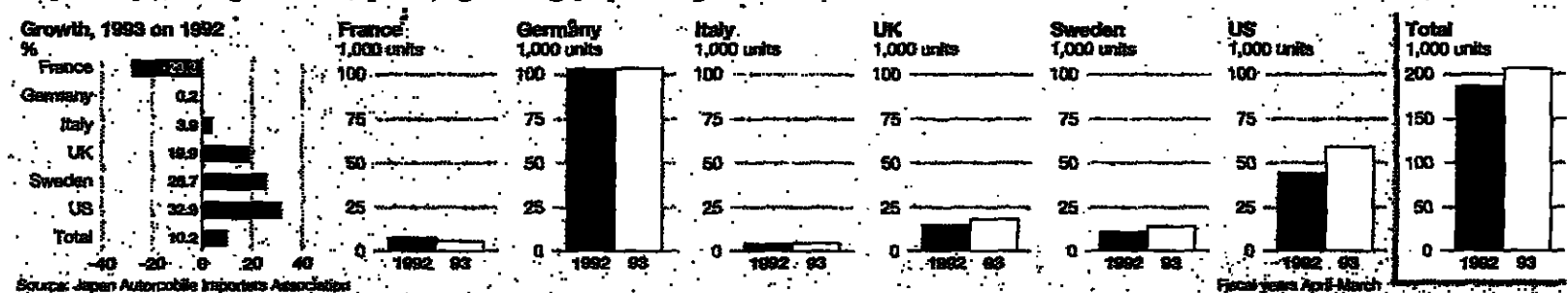
Slow but steady changes in Japanese industry practices and government regulations, which have been criticised as hindering market access, are also taking place to the benefit of imported cars.

Tokyo Nissan, a dealer affiliated with the car maker, has started to sell Ford cars, for example, in a move that is unusual in Japan where most dealers are tied to one manufacturer.

Meanwhile, in its deregulation package to be finalised next month the government has proposed adjusting Japanese standards and testing methods to international levels and easing the process of acquiring official approval for imported cars, two factors which have been cited as obstacles to greater imports.

"The consumer attitude is changing, but in addition the total environment will support growth in imports," says Mr Shigehiko Richter, president of BMW Japan. Richter is certain that "efforts for deregulation will, of course, support both physical and mental openness".

Japan's passenger car imports: growing popularity



Thai government warned on underground railway cost

By William Barnes in Bangkok

Tanyong, the Bangkok-based property developer, has warned the Thai government that moving its planned 23km elevated railway underground will be expensive, disruptive and throw its scheme three years behind schedule.

The Thai cabinet last week strongly requested contractors for all three overhead rail projects to consider moving underground

within the 25 sq km of the city centre. This followed growing public concern that an obtrusive infrastructure spaghetti would wreck the environment and exacerbate the already appalling traffic jams.

The government has promised to defray the extra costs of going underground. But it will not force Tanyong, nor the Hong Kong group Hopewell Holdings, which plans an ambitious 60km network, even partially underground because 30-year

build-and-operate franchises have already been signed. The property company Bangkok Land is still negotiating for the franchise to a third railway.

Mr Kasame Chatikavanij, chairman of Tanyong's wholly owned subsidiary, Bangkok Transit System Corporation, said subterranean railways were two or three times more expensive than their elevated equivalents, certainly much more than the 30 per cent premium frequently

quoted in the local press.

He challenged anyone able to build an underground at no more than a 30 per cent premium - \$26m a kilometre - to identify themselves. "BTSC," he said, "is ready to sign a contract with them."

Mr Colin Weir, Hopewell's operations manager in Bangkok, said the government may not have "thought through" the implications of trying to run any of its planned elevated "sandwich" of roads, rail-

ways and property underground.

"If they want the whole thing underground (in the city centre), then that is a huge thing they are asking for," he said.

Tanyong has so far failed to reach agreement with its "preferred contractor" - a consortium led by the Anglo-French group GEC Alsthom and the Bangkok developer Italian-Thai - probably because it is difficult to show how it can generate sufficient revenues

from a privately run railway alone.

Mr Bob Kevorkian, managing director of Metro 2000, a consortium led by Germany's Philipp Holzmann, which has campaigned for an underground as "the only real solution," yesterday reiterated that "we stand firm - we can build an underground for a total cost, excluding financing, of Bt1.5bn (\$60m) per kilometre. That's not so very different from BTSC's figures of Bt1.05bn for costs excluding financing."

Beyond those nagging fears may lie the answer...



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INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1985=100.

UNITED STATES						JAPAN						GERMANY					
Exports	Imports	Current account balance	Ex. surplus/imp. deficit	Effective exchange rate		Exports	Imports	Current account balance	Ex. surplus/imp. deficit	Effective exchange rate		Exports	Imports	Current account balance	Ex. surplus/imp. deficit	Effective exchange rate	
1985	279.8	-174.2	-102.5	100.0		230.8	76.0	64.5	180.50	100.0		242.7	33.2	21.7	2,229.0	100.0	
1986	250.9	-140.8	-102.7	98.96	90.2	211.1	86.2	86.9	185.11	124.4		249.3	53.8	40.3	2,127.9	108.8	
1987	220.2	-131.8	-105.0	1,154.1	70.3	181.3	86.1	75.5	186.58	133.2		254.3	55.6	39.6	2,070.7	115.3	
1988	218.8	-100.2	-107.5	1,183.3	66.0	219.8	80.7	88.8	181.51	147.8		272.5	61.5	42.9	2,078.9	114.6	
1989	330.2	-99.3	-92.2	1,101.7	69.4	245.3	75.5	82.4	151.87	141.9		370.3	65.3	62.5	2,068.7	113.5	
1990	380.0	-74.3	-72.1	1,274.5	66.1	220.0	60.1	28.3	183.94	128.0		324.4	51.5	38.9	2,053.7	111.1	
1991	340.5	-53.5	-67.1	1,229.1	64.5	247.4	63.1	22.9	182.44	137.0		327.4	41.2	-15.7	2,040.0	117.7	
1992	345.8	-64.1	-51.2	1,295.7	62.8	254.8	101.7	80.0	164.05	142.9		330.6	16.6	-17.0	2,076.7	121.2	
1993	397.2	-98.8	-93.3	1,170.5	65.6	300.0	120.8	111.8	130.51	173.8		370.2	29.9	-18.2	1,933.7	124.5	
2nd qtr.1993	95.3	-25.4	-22.9	1,208.9	64.3	73.4	28.6	28.2	132.78	172.4		75.1	7.6	-3.1	1,953.0	124.0	
3rd qtr.1993	93.7	-27.2	-24.5	1,154.3	70.3	79.1	32.2	28.2	126.89	163.7		78.8	6.1	-8.7	1,918.0	123.9	
4th qtr.1993	107.6	-24.5	-27.7	1,138.9	66.4	75.6	30.3	29.9	123.20	160.2		81.7	11.7	-3.0	1,918.0	123.9	
1st qtr.1994	107.1	-28.7	-1.2	1,124.4	66.8	80.9	32.7	28.6	120.95	162.5					1,937.0	122.5	
April 1993	31.5	-8.3	-8.1	1,221.4	64.3	24.5	10.1	9.9	137.17	167.8		25.4	2.0	-2.5	1,948.8	125.5	
May	32.0	-8.9	-8.9	1,216.1	68.9	23.5	9.4	8.4	134.15	171.7		24.8	2.9	-1.3	1,954.8	124.1	
June	31.8	-10.2	-8.1	1,163.3	64.5	25.3	9.1	7.9	126.97	172.2		25.1	2.8	0.7	1,959.9	122.8	
July	32.7	-9.2	-8.2	1,139.9	68.4	26.7	11.9	9.7	126.97	181.1		26.1	2.8	-0.4	1,948.3	122.8	
August	33.8	-8.9	-8.9	1,125.1	65.7	26.5	10.2	9.1	116.79	182.2		26.5	2.1	-3.0	1,908.1	123.6	
September	33.2	-9.1	-9.1	1,172.8	64.7	26.9	10.7	9.4	123.63	181.9		25.9	1.9	-1.0	1,888.6	123.1	
October	34.8	-8.4	-8.4	1,159.7	65.5	24.8	9.8	8.9	124.03	180.4		27.4	4.2	-1.9	1,889.5	126.1	
November	35.7	-8.8	-8.8	1,152.9	65.6	25.3	8.9	8.8	121.88	180.4		27.4	4.0	0.8	1,818.2	124.6	
December	37.4	-6.5	-6.5	1,128.7	67.0	25.7	10.6	9.2	126.82	177.0		27.5	3.8	-1.6	1,806.6	123.7	
January 1994	34.1	-8.1	-8.1	1,113.9	67.5	27.0	11.4	10.1	124.03	185.2		27.1	3.4	-1.3	1,941.5	122.2	
February	34.1	-10.7	-10.7	1,118.4	65.7	26.8	11.2	9.5	116.77	182.5		27.4	3.1	-2.5	1,936.7	121.6	
March	37.7	-8.9	-8.9	1,141.0	65.1	27.1	10.1	8.7	120.04	183.3					1,929.9	122.5	

FRANCE						ITALY						UNITED KINGDOM					
Exports	Imports	Current account balance	Ex. surplus/imp. deficit	Effective exchange rate		Exports	Imports	Current account balance	Ex. surplus/imp. deficit	Effective exchange rate		Exports	Imports	Current account balance	Ex. surplus/imp. deficit	Effective exchange rate	
1985	138.4	-3.5	-0.2	6,794.2	100.0	105.7	-16.0	-5.4	144.80	100.0		132.4	-5.7	3.3	0.8986	100.0	
1986	127.1	0.0	3.0	6,794.8	102.8	98.4	-2.5	-1.4	148.16	98.4		108.3	-14.2	-1.3	0.8707	102.8	
1987	128.3	-4.6	-3.7	6,288.5	105.0	100.7	-7.5	-2.1	148.43	101.2		112.3	-14.3	-1.3	0.7047	105.0	
1988	141.9	-3.9	-3.4	7,035.4	108.8	106.3	-8.9	-8.0	159.88	97.8		120.9	-32.3	-25.0	0.6943	108.8	
1989	162.9	-6.8	-6.6	7,016.6	108.2	127.8	-11.3	-10.2	166.82	98.6		137.0	-36.7	-33.6	0.6726	108.2	
1990	170.1	-7.2	-7.2	6,922.9	108.2	130.3	-10.8	-10.3	168.33	103.8		142.3	-38.3	-35.6	0.6719	108.2	
1991	175.4	-4.2	-4.9	6,994.3	102.7	137.0	-10.5	-17.7	159.13	89.8		147.7	-41.3	-37.2	0.6712	91.1	
1992	182.5	4.8	2.9	6,842.0	108.0	137.8	-8.0	-20.8	158.15	95.7		145.6	-18.2	-13.8	0.7399	88.4	
1993	177.7	12.9	8.9	6,928.1	106.3	143.9	17.7	8.2	183.67	76.6		155.3	-17.8	-14.0	0.7790	88.4	
2nd qtr.1993	43.3	3.2	1.4	6,811.7	102.7	36.6	3.8	1.7	181.42	110.2		37.7	-4.2	-4.2	0.7882	80.1	
3rd qtr.1993	43.6	3.4	1.6	6,811.7	102.7	34.2	6.1	3.2	181.10	78.8		40.8	-4.2	-2.5	0.7805	81.4	
4th qtr.1993	44.8	4.2	3.5	6,948.1	107.3	40.4	6.8	3.3	187.88	77.0		40.2	-4.7	-3.1	0.7854	81.4	
1st qtr.1994	45.7	2.5		6,598.1	108.0				189.72	76.2						0.7854	81.4
April 1993	14.9	0.8	-0.21	6,587.6	110.5	11.8	1.1	0.1	171.14	79.0		12.3	-1.8			0.7894	80.1
May	15.2	1.58	2.08	6,603.9	108.8	12.4	1.2	0.8	178.32	82.2		12.6	-1.3			0.7835	80.1
June	14.6	0.91	-0.45	6,594.2	109.8	12.5	1.8	0.8	177.80	82.5		12.9	-1.3			0.7837	80.1
July	15.2	1.86	1.86	6,602.9	107.0	14.7	4.4	2.8	179.68	80.8		13.1	-1.8			0.7385	80.1
August	14.4	0.38	1.27	6,676.1	105.3	7.6	0.8	0.3	180.42	79.7		13.9	-0.5			0.7545	61.4
September	15.1	1.29	1.00	6,648.6	107.0	12.0	0.8	0.1	183.80	78.9		13.3	-1.8			0.7680	80.1
October	14.7	1.02	1.17	6,688.1	108.9	13.2	2.3	2.0	185.49	78.2		13.6	-1.2			0.7712	80.1
November	14.5	1.20	0.95	6,683.7	108.9	12.4	1.7	1.6	186.07	78.1		13.4	-1.9			0.7619	81.4
December	15.8	2.02	2.39	6,602.5	108.2	14.8	2.9	0.4	190.35	77.0		13.2	-1.8			0.7579	81.4
January 1994	15.1	0.41	0.24	6,695.6	107.5			-0.7	192.25	76.2		13.8	-1.2			0.7405	80.1
February	15.1	0.73	-0.64	6,555.1	107.8				189.39	76.4		13.5	-1.0			0.7857	80.1
March	15.5	1.28		6,522.2	108.3												80.1

PM vows to defend veto over Europe

By Philip Stephens,
Political Editor

Prime minister John Major last night put preservation of Britain's national veto at the heart of the Conservative campaign for the European elections as opposition parties said the June 9 poll would be a referendum on his leadership.

The launch of the three main parties' European manifestos saw the political truce which followed the death of Mr John Smith disintegrate into a furious row over how much power each was ready to cede to Brussels.

Mrs Margaret Beckett, the Labour leader, and Mr Paddy Ashdown, the Liberal Democrat leader, said voters would have the opportunity to pass judgement on the government's "dismal" record.

But at rally last night in Bristol, Mr Major launched a bitter attack on his opponents' European policies. "The other parties believe in a federal European state, they would put our national veto at risk."

Using language calculated to appeal to Eurosceptics, the prime minister insisted the Tories were alone in offering an absolute commitment to preserve the national veto.

He added: "Conservative policy will always be governed - first, last and always - by cool calculation of Britain's national interests."

Earlier, Mr Major had issued a plea to disgruntled Tory supporters not to protest at the government's domestic policies by staying at home on June 9, insisting: "This election is not some trivial opinion poll."

The prime minister's tone suggested that a carefully-crafted manifesto commitment to a positive approach to Europe would be accompanied on the campaign trail by a much tougher emphasis on the defence of British sovereignty.

Mrs Beckett flatly rejected the charge that Labour would give up the national veto in areas such as defence, foreign and taxation policy. But Mr Ashdown conceded that the Liberal Democrats' commitment to closer integration did imply an end to the veto for most decisions.

With all three parties seeing the national mood as sceptical rather than enthusiastic, the Liberal Democrats hedged their commitment to a federal Europe with a promise of a referendum on the next stage of integration.

Mr Major dismissed the idea, arguing the 1996 intergovernmental conference would not lead to any further significant shift in sovereignty from Britain to the EU.

In an effort to prevent renewed unrest among the Euro-sceptics on the Tory backbenches, the prime minister said there was no prospect in the foreseeable future of a single European currency.

But Mrs Beckett revealed a significant shift in her party's policy by leaving open the possibility it might back the idea of a plebiscite on the outcome of the 1996 conference.

The Conservative manifesto as expected attacked the alleged plans of the opposition parties to support a European superstate.

As Mr Kenneth Clarke, the chancellor, dismissed the possibility of an early return by sterling to the European exchange rate mechanism, Mr Major denied there were divisions within the cabinet over the government's platform.

Labour and the Liberal Democrats insisted in their manifestos that Conservative divisions and the opt-outs from the social chapter and a single currency had left Britain powerless on the sidelines of Europe.

Security review amid fears of loyalist violence

By Tim Cooney in Dublin

Britain and the Irish Republic are to review security co-operation following the failed bomb attack in Dublin at the weekend, responsibility for which has been claimed by the Loyalist paramilitary grouping the Ulster Volunteer Force.

Northern Ireland secretary Sir Patrick Mayhew and Mr Dick Spring, the Irish foreign minister, attending the formal reopening of the Shannon-Erne waterway on the Northern Ireland border yesterday, used the occasion to review security and the latest progress of their governments' current push for a Northern Ireland settlement.

In the light of Britain's reply last week to questions posed by Sinn Féin - the IRA's political wing - about the five-month-old Downing Street peace declaration.

Mr Spring said: "We are going to maintain the highest level of security possible both North and South to ensure that we contain any threats of aggression or violence. And we are going to pursue our political efforts to restart political talks and make progress."

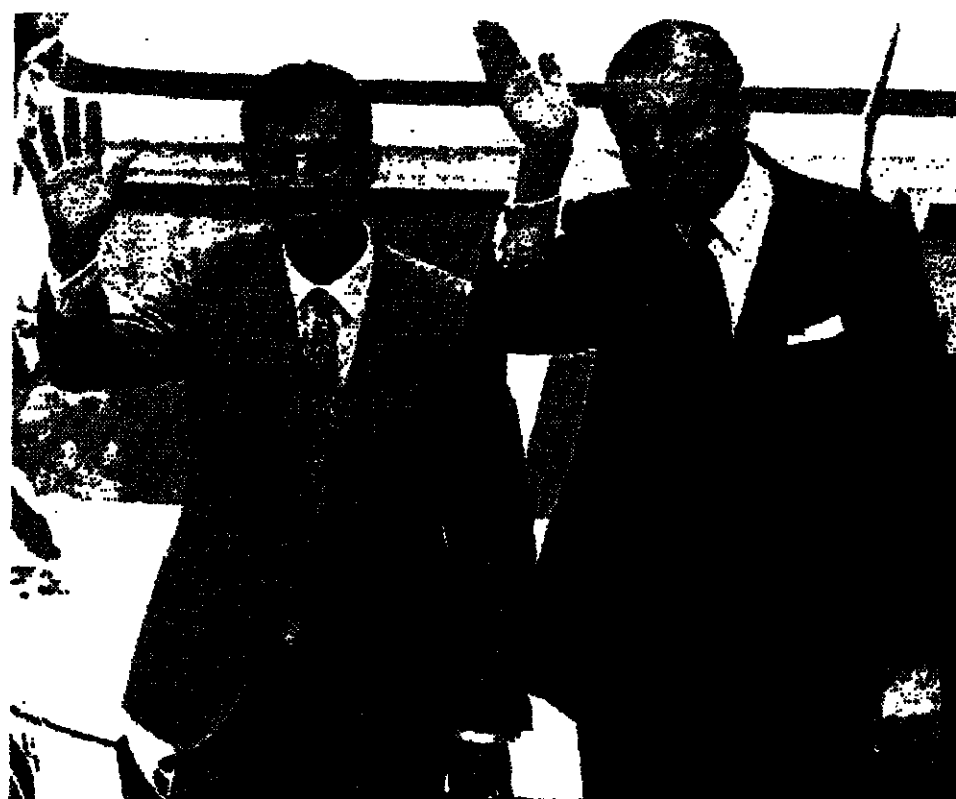
Ms Maire Geoghegan-Quinn, the Irish justice minister, said "every possible precaution" was already being taken to prevent such attacks in the Republic - the Irish government had been warned some months ago by the RUC Chief Constable Sir Hugh Amesley that "it was a question of when not if" such an attack might take place.

"A ring of steel" along the border would not be sufficient to stop determined bombers she said. Security co-operation between police forces in both parts of Ireland "has never been higher than it is now".

Ms Geoghegan-Quinn said there was concern about possible follow-up attacks after the Dublin bomb and a review of security was under way.

Mr James Molyneux, leader of the Ulster Unionist Party, yesterday blamed "ambiguity and uncertainty" by the British government over Northern Ireland's constitutional position for encouraging Loyalist paramilitaries "to achieve a balance of terror".

Nonetheless he said he had been encouraged by reports that the combined leadership



Dick Spring (left) and Sir Patrick Mayhew at the re-opening of the Erne Waterway which connects Lough Erne in the North with the River Shannon in the South. Restoration has cost £30m. (Photo: Reuters)

of the Loyalist paramilitaries are planning to meet this week to consider his recent call for a ceasefire. The government's recent detailed clarification of the Downing Street declaration to Sinn Féin, had also clarified issues for the Loyalists he said.

The Rev Roy Magee, a Presbyterian minister, met leaders of the UVF and UFF in Belfast yesterday and said he did not believe the Dublin attack was the start of an ongoing campaign south of the border, but a "warning shot".

He said the lack of an IRA response to the joint declaration meant the Loyalist paramilitaries still considered themselves in a "state of war" but that whether the IRA

respond or not, the Loyalists are showing they also have to be dealt with.

One man died after being shot in a Belfast shopping street yesterday, and two other people were injured in an explosion near a city-centre office used by Sinn Féin members of Belfast City Council.

Late payments hit UK record level

By Jenny Luesby

Late payments due to UK companies have reached an all-time high, posing "a serious threat" to otherwise healthy businesses, Trade Indemnity, Britain's largest credit insurer, said yesterday.

Companies were waiting on average for a record £145,000 in long overdue payments from their customers in the first quarter of this year, up from £116,000 in the same period of 1993, Trade Indemnity said.

Its survey showed that 18 per cent of invoices were "long overdue" - unpaid 30 days after their due date. The average bill is paid 22 days beyond due date. Smaller companies had to wait longer still - 28 days beyond due date - for payment.

The engineering sector reported an average of 25 per cent of invoices still outstanding 30 days beyond their due date. But an isolated area of improvement came in payments to exporters, 8 per cent of whom reported that they were paid on time in the first quarter as against none in the previous quarter.

The figures will give ammunition to calls for trade creditors to be granted a statutory right to claim interest on overdue debts. At least 34 countries have such measures or have agreed to introduce them.

Mr Kenneth Clarke, chancellor, said in the Budget that the government was considering legislation on the issue. Of 822 companies surveyed by Trade Indemnity, only 2 per cent reported that all payments due to them had been made on time, lending weight to claims by the Forum for Private Businesses, a small business lobby group, that companies are stalling on invoice payments in order to gain free credit.

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INTERNATIONAL NETWORKING

NEWS: UK

Oil sales help close non-EU trade gap

By Philip Coggan,
Economics Correspondent

A jump in oil exports helped the UK's visible trade deficit with countries outside the European Union to narrow to \$586m in April, compared with \$686m in March, according to figures published by the Central Statistical Office yesterday.

Increased North Sea oil production helped produce a \$55m surplus on the oil account, the highest since May 1988. Oil exports in the three months to April were 33 per cent higher than in the previous three months.

If oil and erratic items such as precious stones are excluded, the visible trade deficit in April was \$686m, virtually unchanged from the \$690m recorded in February and March.

In value terms, exports rose 3.6 per cent between March and April, while imports

increased by just 1 per cent. The CSO's estimate of the trend is that the value of both exports and imports is growing by 1/4 per cent per month.

In volume terms, exports were 5.5 per cent higher in the three months to April than in the previous three months, while imports fell by 1/4 per cent.

But if oil and erratics are excluded, the pattern is much less favourable; export volumes were 1.6 per cent higher in the three months to April than in the previous three months, while import volumes were 1 per cent higher over the same period.

Apart from oil, there has been strong growth in exports of food, beverage and tobacco and of semi-manufactures. However, imports of finished manufactures continue to grow more strongly than exports, in volume terms.

There is some sign in the figures that the rate of increase

in export prices is slowing. Export prices in the three months to April were just 1.5 per cent higher than in the previous three months, while import prices rose by 4.5 per cent.

"This is encouraging," said Mr Jonathan Loyne, an analyst at Midland Global Markets "and suggests UK exporters have finally realised they were losing competitiveness in pursuit of higher prices and margins."

However, UBS, the securities house which has issued dire warnings about the UK's trade prospects, is still pessimistic about the outlook. "The non-EU trade deficit appears to have stabilised in recent months," said Mr John Marsland, UK economist.

"Export volumes are proving to be more buoyant, we also expect a significant deterioration in the import bill. Surging domestic demand should ultimately inflate the trade deficit," he said.



Help for Ike's D-Day flag

A £10,000 appeal has been launched to pay for the conservation of the Stars and Stripes flag used by D-Day Allied commander General Dwight D. Eisenhower which now hangs in Salisbury Cathedral.

Ike's personal flag was donated to the cathedral by the US Armed Forces in 1944 and it has hung there next to the colours of the British commander, Field-Marshal Bernard Montgomery.

Restorers say time and the environment have taken their toll on the fragile silk flag, which has had to be removed from display for extensive restoration work.

In this case, specialist textile conservators from the Carpet Conservation Workshop in Salisbury face the added problem that the flag is to be returned to an uncontrolled environment and further deterioration is likely if it remains untreated.

A temporary display of the flag is being prepared and lectures on its history will be given at the cathedral by US textile expert Sharon Manitta - pictured above with Jonathan Tetley - during the fundraising period.

After the war, General Eisenhower served as commander in chief of Nato and then as 33rd president of the United States, between 1953 and 1961. He died in 1969.

Photograph: Trevor Humphries

Britain in brief



No right to say "no" to Sunday work

British workers have no protection under European law against being forced to work on Sundays, the Employment Appeals Tribunal ruled yesterday.

Dismissing the appeal of a shopworker sacked for refusing to work on a Sunday, Mr Justice Mummery, tribunal president, said there was no mention in European law of a right to say no to Sunday work. The decision will stand as a precedent unless overturned by the Court of Appeal.

The case was supported by Keep Sunday Special, the lobby group campaigning against deregulation of the Sunday trading laws. Last night it said it was uncertain whether it could afford to appeal further.

Power price cut sought

The biggest companies in England and Wales are hoping for a reduction in electricity prices after senior power industry executives agreed to back a campaign to allow electricity to be bought and sold outside the wholesale trading pool.

Companies such as Imperial Chemical Industries have long complained that by being forced to trade through the pool rather than conclude simpler bilateral agreements with electricity generators they have paid higher prices for power than are justified.

The power industry has been sceptical of pool bypass arrangements, arguing they could lead to companies trading outside the pool avoiding paying a share of costs needed to run the electricity system.

electronic data interchange "highway" for the industry. The project, which links BT with the Retail Motor Industry Federation - which represents most sections of the retail motor trade including about 7,000 franchised car dealers - and the Automotive Distribution Federation, is aimed at allowing low-cost communications and the undertaking of a wide range of transactions between all parties involved in selling, financing and maintaining motor vehicles.

More EC cash for universities

Research funding from the EC to UK universities rose by 32 per cent last year, but universities said extra research income would not address central problems, which involve capital and pay. Research grants income from UK industry rose by only 1 per cent, which universities attributed to the recession, but income from this source still accounted for more than 10 per cent of all research funding, at £12.4m, out of £110.6m.

Accountancy appointment

Robson Rhodes, the UK's fifteenth largest accountancy firm, has appointed a businessman as chief operating officer.

Mr Peter Turnbull, former managing director of Lex Service, the UK's largest car distribution and leasing group, will act as operational head of the firm. The move is a highly unusual example of the appointment of an outsider to help manage the running of a professional practice.

A number of accountancy firms have hired specialist outsiders over the last few years, but few have made appointments at such a senior level.

Farm subsidies under attack

Arable farmers in England are receiving £759m a year in subsidies from taxpayers which bring virtually no environmental benefits, the Council for the Protection of Rural England said yesterday.

By contrast, the council said, schemes which encouraged English farmers to adopt environmentally friendly practices received just £27.1m in the last financial year.

Ferry operator cuts fares

Stena Sealink, one of the two main operators on short sea routes, last night announced 20 per cent cuts in prices of services to France.

Sealink's move was in response to the decision by P&O European Ferries last month to offer a 10 per cent reduction on its Dover Calais services.

Eurotunnel last night dismissed any price war as "a matter between the ferries" but price cuts represent an increased threat to the viability of the Channel tunnel, currently engaged in a £1.5bn fund-raising.

Consumers more upbeat on economy, poll shows

By Peter Norman,
Economics Editor

April's tax rises appear to be losing their power to shock, with Britain's consumers less pessimistic about their own finances and the nation's economic prospects, a survey from Gallup indicated yesterday.

The survey, conducted this month on behalf of the European Commission, found a marked decline in the number of people predicting a worsening of their finances over the next 12 months compared with April's survey when the assessment of household finances appeared close to historic lows. Similarly, people were less worried about the UK's general economic situation.

The May results were still

negative and pointed to a "rather bearish view of the economic situation in general", said Gallup. But the showed "a welcome reversal of the very rapid decline in confidence that has been witnessed since the beginning of the year."

Gallup said its poll of 1,991 adults between May 5 and 17 showed that 17 per cent expected their household finances to improve while 39 per cent predicted a deterioration. The resulting balance of minus 22 was "a cause for concern" but an improvement on balances of minus 30 per cent in April and minus 25 per cent in March.

The survey found that 27 per cent of people polled thought the economy would improve while 37 per cent took the opposite view. The balance of

minus 10 per cent was much smaller than last month's minus 22 per cent balance.

Less than half the survey sample - 45 per cent - expected unemployment to rise over the next 12 months, although only 19 per cent expected a fall. A fifth of those polled expected price rises to accelerate against 19 per cent expecting a slowdown in inflation.

● Nearly 40 per cent of British businesses polled by Trade Indemnity, the credit insurer, were operating at between 75 and 99 per cent of their optimum rate in the first quarter of 1994, the company said yesterday. Only 3 per cent were operating at less than 50 per cent of optimum, while 22 per cent were at optimum and 8 per cent "overstretched".

City dials outside lines to cheaper telecoms

Andrew Adonis on how BT is looking over its shoulder at a new rival

If the City of London is a forerunner of things to come in telecoms, British Telecom's communications should be worried. One of the stronger rivals threatening the huge organisation in the Square Mile has been operating for only a few months and has fewer than 50 employees.

Tomorrow MFS, a US carrier providing services in 23 US cities, launches the City's fourth telecoms network; and about a dozen other operators are offering competing services over leased lines.

In the UK as a whole, BT still carries nearly 90 per cent of telecoms traffic, despite the abolition of its monopoly in 1984. In the US, American Telephone & Telegraph, the long-distance carrier, which had its stranglehold over the US market broken in the same year, has been pushed down to well under 70 per cent of its market.

However, in the City of London it is the competitors to BT

which boast about 70 per cent of the total market for telecoms services. Mr Michael Hefner, managing director of BT, concedes that BT has lost "more than half" of City business; most analysts put the figure far higher. Nearly all of that has gone to Mercury.

A strict contrast with the US is problematic, since local telephony in the US is mostly in the hands of the "Baby Bells" - the seven regional Bell companies created by the 1984 break-up of AT&T - which are subject to varying degrees of competition in their city business districts. In some cities - including New York, where MFS is a significant force - the Baby Bells are on the defensive, but few if any have received the kind of battering BT has experienced in the Square Mile. Competitive pressures are weaker still in mainland

Europe. State operators' monopolies are still largely intact but are coming under pressure from operators exploiting EU liberalisation rules, but nowhere else are rivals allowed to provide public infrastructure as in the UK.

The attraction of the City of London is obvious: its concentration of large corporate users, with multi-million pound telecoms bills and telecoms managers eager to grasp new opportunities.

Mercury, the first rival to BT established ten years ago, has the lion's share of City business, built up over a decade of under-cutting BT tariffs by ten per cent or more with special discounts for volume customers. Ironically, Mercury may be the victim of its own success. "For us the first move was the most difficult to contemplate," says the telecoms manager of one of the City's leading banks.

"But Mercury taught us two lessons: first, to keep short contracts; and second, that you can cope with more than one carrier fairly easily, providing they are competent." The bank in question now has four suppliers: BT, Mercury, Colt - a US company serving only the City, which has its own 37km fibre network which is being expanded fast - and Worldcom, another US company, which re-sells time on national and international lines leased from other operators.

Worldcom and Colt have developed strong City reputations - over two years in the first case and in just a matter of months Colt, which operates only in the City. Both are products of the liberalisation of telecommunications carried through by the government three years ago, when the post-privatisation duopoly of BT and Mercury was broken.

Both also give the lie to the idea that a modern telecoms company needs a cast of thousands to be plausible. Colt has fewer than 50 staff, mostly on the marketing and account management side. It has contracted out the laying of its fibre network.

"We may seem small," says Mr Paul Chisholm, Colt's managing director. "But because we are focused on the City market, we can give more individual attention to customers than they get from BT and Mercury."

Not all the new operators are competing against each other. Colt, for instance, is concerned only with carrying local traffic and its capacity is being leased by long-distance and international re-sellers such as Worldcom and Esprit, which want a local network to connect to their customers and say they get a quicker and cheaper ser-

vice from Colt than from BT. Colt is also in talks with Energis - a new long-distance carrier which is erecting its own local network on National Grid pylons - about providing "last mile" connections.

BT and Mercury are fighting hard to retain and increase their City business. Most of BT's traffic from the City now goes through one of the company's five discount schemes for large users, offering savings of up to 16 per cent off standard tariffs for the largest customers.

BT, the underdog, has also set up "Win Back" teams targeting lost corporate clients. It claims to have recouped about £200m of business from Mercury, with Citibank, the Prudential and National Power among them.

"The discounts are likely to increase for large users," says BT's Mr Hefner of Win Back's future strategy. Music to the ears of the City's telecoms managers.

Trade minister visits Malaysia

Speculation is growing that a controversial Malaysian ban on giving government contracts to British companies might be lifted soon following a surprise visit by Mr Richard Needham, trade minister.

Mr Needham arrived yesterday and was scheduled to have a meeting with Dr Mahathir Mohamad, the Malaysian prime minister. Mr Needham said he was carrying a letter from Mr John Major to Dr Mahathir and said he hoped the ban would be lifted soon. Malaysia imposed its ban at the end of February following critical comments about the government in the British press.

Motor trade links with BT

British Telecom and two retail motor-trade associations have joined forces to create what they hope will become an

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At a regional bank in Moscow, a woman of 34 - old enough to remember the last tsar - is examining her plastic card. She approaches a manager who, with charm and patience, explains what it is. She then guides the woman through the process of withdrawing cash at the counter and shows her the gleaming ATM (automatic teller machine) in the corner.

This versatile machine puts western versions to shame. Using colour graphics, and a choice of languages to interrogate users, it slips out bundles of roubles at the touch of a few buttons. For security reasons, its screen can only be read from the appropriate angle by one user at a time: bystanders and others in the queue cannot peek. Unlike more elderly western counterparts, the cash withdrawn will be reflected immediately in the balance shown on the next balance inquiry.

At the counter, people request various transactions using their cash-cards, keying a secret Personal Identification Number into a big keypad. This summons a database record which appears immediately on the cashier's screen behind the counter. The cashier checks the transaction, matching the signature on the printout slip with a facsimile on her screen. She approves it with one keystroke, and out comes the cash, delivered through an automatic chute, ready counted, in the requested denominations.

This is banking in real-time. As with the ATM, the withdrawal will show immediately on the account balance. Supporting this sophisticated service is a roomful of PCs and a tiny box of hard disks, known as Raid (Redundant Array of Inexpensive Disks). The Raid boxes, manufactured by US storage specialist Micropolis, replace the racks of paper files which were previously the Moscow Savings Bank's only customer records.

All this suggests that Russia might actually be ahead of the west in some banking services. A greenfield site in technology terms, and with very little to spend, it has leapfrogged its more privileged counterparts in the west by running real-time banking on a network of personal computers.

This branch of the Moscow Savings Bank was automated by Intermicro Business Systems. This Russian-born systems integrator has built up remarkable expertise in banking solutions over the last few years.

The background to Russian banking is explained by Leonid Zabezhinskiy, IBS's director of banking. "There is a traditional philosophy that it is best to save. Enterprises and factories paid salaries through the bank, and they managed all pensions. Inflation was unheard of

Getting money out in Moscow can be a more high-tech experience than in the west, reports Claire Gooding

Russian banking jumps the queue



Ahead of the game: Russian customers are being served real-time banking on a network of personal computers

and bankruptcy unthinkable.

"In any new suburb, the first building was the bakery. Next came the laundry, the school, the nursery, and then the bank: it was an integral part of common life."

The average customer is not yet used to a "choice" of bank, and simply goes to the local branch, as does everyone else in the suburb. This branch of the Moscow Savings Bank is one of 40 in the region, employing 2,000 staff and running 500,000 accounts each, which in turn will support between 20 and 40 sub-branches (730 in all). In Moscow's 35 boroughs live 15m people: everyone has an account. The branches answer to a regional head bank, of which there are 87 (including Kiev and St Petersburg) at national level.

Unwieldy paper systems are difficult and expensive to service and do not allow the user to visit any other branch. Like paper-based medical records at a surgery, they belong in one place, and stay there. Their effect is easy to see at an old-style branch of the same bank, where customers queue repeatedly for different stages of the transaction. In the last three years, banks

have become anxious to enter the 20th century, says Zabezhinskiy. "Five years ago, the first commercial banks started to grow. Eventually, all the people heading them are bankers not by education, but by mentality. In the last two years banks have grown from 12 to 1,000."

"Today the situation is similar to the west: stringent competition, using the highest technology. We're using cards with magnetic strips, some smartcards with embedded

SOFTWARE AT WORK

chips and the customer's picture and signature on the front. We have grasped this technology at the moment of its birth."

Because the customer belongs to the branch, rather than the bank, it made more sense for the Moscow Savings Bank to start locally, automating from the bottom up, rather than the top down. "In effect, with no centralised technology, it's only possible to have a client of the sub-

branch, not of the entire bank," explains Zabezhinskiy.

"It was very hard to change the mentality. We see ourselves as business people first and technologists second, whereas many of our programmers still share the old separatist IT mentality."

In making such a leap from the old to the new, the bank met head on the problems of change management. The old woman probably could not have chosen a better person to approach than Helen Taganova, manager of the automation department. She has great sympathy for end-users but also a firm grasp of the new real-time way of banking.

"Our bank doesn't look like most in Moscow. We would never have this system today without our manager, who really drove the project. Practically all the managers of sub-branches were replaced by people who shared the vision."

The IBS solution was chosen as the only "self-supporting" system that could grow as banking changed, rather than reflecting outdated techniques adapted from the west. There were some traumatic

staff changes and training was long and thorough for bank staff. "Our task was to work out the technology," says Taganova.

"It is working well, but we have had many changes in implementation. The system checks itself daily, and fulfils all routine standing orders and so on. Audit trails are built in. But sometimes a special request comes up from a client of one of the sub-branches. This has concentrated our attention on special needs. We have created a large menu, and it's easy to add new options."

"I can say that the skills in this department are highly developed enough to solve any banking problem. If we understand the problem, we can find a solution: we're not afraid of any application task," says Taganova.

The ATMs provide a good example of forward planning. "Currently, there are only 10 ATM 'bankomats', and all of them are inside because we had to be sure of reliability and acceptance tests. But eventually they will be everywhere, not just in banks."

There is a Novell network of around 50 PCs inside each branch, connected to sub-branches, all of which have their own local area network. For the head office, the paperwork produced by the computer has to comply with the old-style paper systems. Nevertheless, staffing levels have fallen in automated branches, especially in checking and auditing. Errors are rare, and a mere three accountants now oversee 18 sub-branches. Checking for accuracy and logic is done by two people instead of 18.

Telecommunications are the rogue factor in building such networks. They are patchy in Russia: telephone exchanges can date anywhere from the 1940s, so IBS supplies its own channels.

Banks in the UK could make a lot more use of Raid technology in counteracting fraud, for such process-heavy tasks as fingerprinting, according to Trevor Duplock, managing director of Micropolis UK, which supplies IBS with Raid technology.

Anatoly Karachinsky, IBS's founder, saw bank automation as a window of opportunity seven years ago, and has made sure IBS is able to support every area. This means not just tying together the elements of the hardware system but in some cases providing the networking and telecommunications.

Analyst Esther Dyson, president of EDventure, a venture capital investor in eastern computer markets, sees IBS as one of the few Russian computer companies that might set its sights beyond Russia. "Karachinsky is a remarkable entrepreneur," she says. "IBS could help make the East become part of a wider world."

Technically Speaking

High price to pay for games at work

By Tom Foremski



A survey conducted last year by the US magazine Information Week found that 90 per cent of the executives questioned said computer games were available in their office. Sixty per cent said they were played several times weekly within their company.

California-based accountancy company SBT estimates that US businesses lose as much as \$100bn (\$87bn) a year in non-work related use of computers.

Clearly, computer games should not be played for fun at work. There are enough problems over determining what productivity benefits work-related computer use delivers.

While business applications are often described by their creators as "productivity packages", computer games could just as easily be described as productivity killers. Yet the same leading vendors of business software often distribute games with their software. The most popular game in US offices is the card game Solitaire, distributed free with the Microsoft Windows user interface. And US software mail order companies sometimes package special promotional deals that include business software with free games.

Games are also clogging the Internet international network, hampering its use for commercial purposes. The culprit seems to be Netrek, a space exploration game that involves two teams of eight players exploring a computer-generated universe and interacting with each other. It is designed to be played on networks and players say the game is addictive - so much so that at least one US company is trying to work out a way of charging the public to play it.

Computer game developers are well aware that many people play their games in the office. As a result, several games have a feature that flashes a dummy spreadsheet on to the computer display at a touch of a button; this is useful for when the boss walks by. However, certain games can be beneficial if used to educate staff

and allow companies to explore different business scenarios. California-based Maxis, best known for its Sim series of computer games, uses its game software technology to create applications that model business operations. It has developed a package for Pacific Gas and Electric, called SimPower, that allows management to simulate the impact of their decisions on power consumption.

Banning computer games from work altogether would be difficult. But several large corporations in the US such as Sears Roebuck, Coca-Cola Foods and Ford Motor already have restrictions on game playing. Ford uses special software that scans worker's computer systems to make sure there are no games.

However, some smaller companies, especially in the US, approve of game playing as long as it is out in the open. Those which actually

Computer game players often experience high stress levels during play

encourage game playing at work - mostly in the US - have proper budgets for game purchasing. At some companies, staff at all levels will play games against each other while connected to the office network. This is said to encourage an esprit de corps. Even so, its value in increasing company productivity is still questionable.

Anyone who has played computer games knows how easy it is to lose an hour or more without realising it.

So while a policy to ban computer games at work will certainly be unpopular, it may be a necessary step. If staff want to relax, a short walk outside will certainly be more beneficial.

Studies have shown that computer game players often experience high stress levels during play. And now that computers are so cheap, there are plenty of opportunities for playing the games at home.

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MANAGEMENT: THE GROWING BUSINESS

A novel financing deal helped in the rescue of Standard Platforms

Unusual means to a happy end



Last week the London stock market witnessed one of its more unusual corporate rescues. Standard Platforms, a supplier of optical imaging systems, raised £450,000 through a share issue made necessary by a disastrous expansion into the US.

It was not the size of the issue that was unusual, although raising such a small amount would tend to be too small to justify the corporate finance fee. Nor was the reason for the rescue abnormal – the US has been a graveyard for many UK companies which have thought North America was like their home market, only bigger.

What distinguished the deal was that 30 private individuals subscribed an average £17,000 in a rare, if not unique, example of a business angel rescue.

To make the deal fly, IDJ, the corporate finance company that brought the investors together, took its fee in shares. And 31, the investment capital supplier, agreed to convert £300,000 of loan stock into equity.

Standard Platforms had enjoyed a short and eventful public existence. With the £1.6m raised when it came to the Unlisted Securities Market in 1990, it had tried to push into the US with a new product.

In the UK it had established a sound customer base supplying bespoke systems to enable the likes of DHL and Securicor to store and retrieve optically the records of thousands of documents they receive daily.

In the US the company had hoped to produce an off-the-shelf version of the software it could sell to hospitals and clinics. Sales never materialised as expected, losses mounted and the US subsidiary was sold.

The shares were suspended in March 1994 at 36p, valuing the group at £1.4m, when at their peak they had traded at over 200p. In the 18 months to September 1993 Standard Platforms had made a pre-tax

loss of £1.1m and had net liabilities of £574,000.

"The company was not exactly thriving but it was not bleeding," says Peter Dicks, who has joined as non-executive chairman. "It was dead in the water, not sinking," says John Incedon, chairman of IDJ and the largest new investor in Standard Platforms.

To sell the refinancing to new investors IDJ needed a manager respected in the field. They found Iain Bowles who was, until the week before last, sales and marketing director for the European operation of Fujitsu, the second largest computer company in the world.

It then needed to convince 31 to convert its debt into equity, a move the institution agreed to make if IDJ could get the share issue fully underwritten by business angels.

"Getting the money was relatively simple," says Peter Dicks, non-executive chairman. IDJ went on a series of roadshows and sent 55 people an information package.

IDJ took a week to put the underwriting in place – all 30 investors were required to sign a "hold harmless" letter saying effectively that they were aware their shareholding might prove to be valueless. It pulled off what Dicks calls a "typical US-style wipe-out financing" that diluted existing shareholders to a 22 per cent stake but left the reconstructed balance sheet with net cash of over £300,000.

Could such an angel-backed financing be repeated? First, the group organising such an underwriting needs a well-heeled list of investors who have invested in private companies and know they may be saying goodbye to their capital for a long time, if not for ever.

Of equal importance is the need to bring in good management without which no investors would have been tempted. In the case of Standard Platforms, it remains for Bowles to justify that faith in his abilities.

RG



Sir Brian Pearse, now retired, at the Midland Bank head office in London

Small steps to an equity stake

How close are we to the day when banks regularly take equity stakes in the businesses to which they lend?

Among the UK high street banks, Midland is one of the closest to making such a move part of every day banking.

Among others, only Royal Bank of Scotland is developing equity products along similar lines through its specialised lending services division.

Midland's starting point is the recognition that the returns banks have made from smaller businesses have been poor.

Too often banks have been lend-

ing what is effectively risk capital but have only earned a debt return.

"The boards of all the banks must be very disappointed by the returns they have made from this sector over the whole business cycle," says David McMeekin, corporate finance director of Midland Bank.

Midland's response is modest but a pointer to where small business banking may be going:

● At the smallest level, Midland is developing a product that would allow business banking managers to make relatively small but unsecured loans to well-managed companies with inadequate security

but robust cash flows. The bank would take equity options or a form of "phantom options" – instruments that carry rights to some upside reward – which the owner-managers will be encouraged to buy back from the bank. Midland accepts that it will need to continue training bankers to recognise when equity could be useful and relevant.

● Since 1990 Midland, in common with some other banks, has adopted just this approach for bigger customers with the same characteristics. For private companies and smaller quoted companies, the bank will consider taking equity options. With middle-sized family

controlled companies, where a float is unlikely, it will consider lending unsecured but will take phantom options.

● Nearer to conventional venture capital but targeted at companies requiring as little as £5,000-£150,000, there are 10 independently managed Midland Enterprise Funds. An 11th office is to open in Wales on June 21. They look at start-up and early-stage finance. To cut the set-up costs, Midland has introduced standardised documents. By many accounts this is proving a labour-intensive slog.

RG

The view from Bournemouth

Former Midland Bank chief Sir Brian Pearse talks to Richard Gourlay about lending to small companies

Earlier this month Sir Brian Pearse spent an uncomfortable few hours in Bournemouth, southern England. Speaking to an invited audience of 250 businessmen, Sir Brian was shocked to hear that antagonism towards the banks was quite so pronounced.

"I thought things were getting better but I am beginning to wonder," says the man who retired as chief executive of Midland Bank, the UK high street bank, in March. "The strength of anti-bank feeling is still disappointingly adversarial."

This continuing tension between banks and their customers is something Sir Brian believes has to be addressed if Britain's unemployment problem is to be tackled.

Smaller businesses, which will be creating the jobs in future, cannot do without the banks. And the banks, which he says have probably only broken even servicing smaller companies over the last 10 years, have to find a way to make this business profitable.

Sir Brian, who is sometimes seen as a traditionalist, believes this cause will be best served by better implementation of old-fashioned banking principles – getting closer to customers, understanding their businesses, plans and management. But he says there is also a place

for banks to look at other sources of income – such as taking equity stakes or equity options in customers' businesses as part of a normal banking relationship.

Sir Brian's desire "to do something about unemployment" was one reason he has just accepted the post of chairman of the Housing Corporation. The largest government quango, the corporation supervises the non-profit-making housing associations which own and manage 700,000 rented homes.

But he has long believed that smaller companies should play a central role in creating jobs.

He became particularly alarmed by the way relationships were developing between the banks, smaller businesses and the government at the end of 1992. It was a time when banks were being accused of benefiting most from base rate cuts. "The prime minister even said in a Guildhall speech that he just hoped an interest rate cut would get passed on to the customers," Sir Brian says.

Until last week's Bournemouth meeting, Sir Brian thought things had been improving. The government, he says, had largely delivered what it promised, improving the loan guarantee scheme, replacing the Business Expansion Scheme and taking some action on late pay-

ment of debts. From the other side of the fence, banks were encouraging businesses to recognise they were too dependent on overdrafts and should look at longer term forms of finance.

He accepts that the banks have made mistakes. They should, for example, never have moved decision makers to big banking centres from the field, where they could maintain strong links with their customers. Midland is now reversing this and has put 206 senior head office bankers back into the field after retraining because, as Sir Brian says, "some have lost the ability to lend."

But Sir Brian believes the people who run smaller businesses are partly to blame for poor relationships with the banks. There is, for example, a "startling lack of training" among businessmen and women.

He compares the ease with which people can set up in business in Britain with the German experience, where overall training levels are monitored and approved by local chambers of commerce. "Far too many people have gone into business who should not have gone into business," he says.

Too many businesses are undercapitalised, he says. And too many businessmen are unrealistic about what they should pay the banks for overdrafts, a form of finance which is often effectively risk capital. Too many businessmen "expect equity on debt prices and quite cheap debt prices," he says. "Customers don't think: 'how much of my own money can I get into my own business', but 'how much can I borrow', a startling difference with Germany."

Sir Brian is not overly-enthusiastic about banks taking equity stakes in their customer's business, but believes there is a case for taking options and "phantom options" – instruments that allow the bank a share of any upside in the business in addition to their regular loan margin.

"Options and phantom shares allow you to lend slightly more generously," he says. They also mean bankers would have to become more involved in the way the businesses were running.

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BUSINESS AND THE LAW

Ruling on car quotas queried



EUROPEAN COURT

A European Commission decision not to investigate a complaint by consumers against an agreement restricting imports of Japanese cars into the UK was overturned last week by the European Court of First Instance.

The complaint concerned an agreement between the British Society of Motor Manufacturers and Traders (BSMMT) and the Japan Automobile Manufacturers Association (JAMA) restricting the export of Japanese cars to the UK to 11 per cent of the total annual UK car sales.

The European Consumers Association (EBCU) and the National Consumer Council (NCC) argued the agreement was contrary to the Rome treaty's ban on restrictive agreements. They also alleged restrictions on access to the market resulting from the agreement constituted an unlawful abuse of a dominant position by BSMMT.

The Commission took the view that there was not a sufficient Community interest in opening a formal investigation procedure since the agreement would be terminated soon by the EC/Japan consensus on car exports. Under this, the EC committed itself to abolishing national restrictions of any kind by January 1 1993, while Japan accepted a transitional period until December 31 1993 to facilitate the adjustment of Community manufacturers to adequate international competitiveness.

The Court treated the Commission's letter to the consumer groups as a definitive rejection of their complaints. The Commission's letter stated three grounds. Each justified the way the Commission exercised its discretion on competition complaints as recognised by the CFI in the Automec II case (T-24/90).

The CFI confirmed the Commission was not bound to investigate a formal competition complaint. But it reiterated the Commission was obliged to consider carefully the factual and legal issues brought to its attention by a complaint, to assess whether those issues indicated conduct liable to distort competition within the common market and affect trade between member states.

Where the Commission rejected a complaint without an investigation, the purpose of judicial review by the CFI was to ensure that the challenged decision was based on a correct assessment of the facts and was not invalidated by any error of law, manifest error of assessment, or abuse of power.

The court held all three grounds invalid. The first and main ground was undermined by a manifest error of assessment. The main reason given for not investigating the past and present BSMMT-JAMA arrangements was that there was no reason to doubt that the arrangements would end by January 1 1993 because of the commercial consensus on car exports.

None of the documentary evidence relied on by the Commission established this would necessarily happen. In particular, the Commission failed to explain why the transitional regime to December 31 1993 would be based on anything other than the agreement. It was not impossible, therefore, that the arrangements for implementing the transitional regime were incompatible with EC competition law.

The second ground was wrong in law. The Commission wrongly treated the agreement as if it were a national measure of commercial policy by relying on its past approval by the UK, when it merely involved private economic operators. The fact that the agreement was known, permitted or even encouraged by national authorities did not exclude the competition rules.

The Commission's third ground for rejecting the complaint, namely that the alleged infringement did not significantly affect trade between member countries, was also wrong in law and insufficiently reasoned.

It could not be justified solely by asserting that the infringement did not primarily concern trade between member countries. The CFI considered the arrangements, by their very nature, were liable to impair the functioning of the common market and the natural movement of trade because they restricted imports into the Community and affected the entire territory of a member country.

P-37/92, EBCU and NCC v Commission, CFI 2CH, May 18 1994.

BRICK COURT CHAMBERS, BRUSSELS

The Inland Revenue has its eye on partners who plan to exploit tax changes, warns Robert Rice

Measure for measure

Tough measures against tax avoidance, designed to limit the scope for the UK's 9m self-employed people to exploit changes in personal taxation, have been outlined by the Inland Revenue.

Many accountants had described the changes in personal taxation for the self-employed, announced in the 1994 Finance Bill, as a significant, one-off, tax-planning opportunity for UK partnerships. The bill covers the introduction of self-assessment, and the changeover from taxation on a preceding-year basis to a current-year basis from the 1997-98 tax year.

But the Inland Revenue's announcement has made this opportunity less attractive. Mrs Denise Catterall, a tax partner of accountants Coopers & Lybrand, had said that transitional rules, while the changes were being introduced, would enable partnerships to plan their tax payments. For partnerships in existence on April 5 this year, 1996-97 will be a transitional year. Under the transitional provisions, tax paid in 1996-97 will be a 12 months' average of the tax payable on the profits arising in the two years to April 5 1996.

Thus for a partnership with a year end of April 30, the relevant accounts on which tax will be assessed for the transitional year 1996-97 will be for the periods May 1 1994 to April 30 1995 and May 1 1995 to April 30 1996. Tax will be payable on 12/24ths, or half, of those results.

To take advantage of the transitional rules, partnerships anticipating any large or unusual items of income were advised to try to ensure payment would be made during the transitional assessment period, as it would effectively be halved for tax averaging purposes. Equally, large one-off items of expenditure, such as refurbishment or redundancy costs, ought to be kept out of the assessment period, because a firm would effectively get tax relief on only half.

Some partnerships may have already followed this advice. Firms with 1993-94 financial year ends which have passed may have brought forward exceptional items of expenditure into the 1993-94 tax year or delayed receipt of exceptional income to place it in the 1994-95 tax year. Partnerships which have not yet reached their financial year end could still take advantage of the tax-planning opportunity.

But their efforts may have been in vain. When details of the new system were announced, the Inland Revenue also made it clear that it would bring forward a narrowly targeted anti-avoidance measure. Details of how this will work in practice will not be known until next year's finance bill is published, but the Revenue has now published guidelines.

The Revenue identifies four "triggers" which may bring the anti-avoidance rules into play. Two of them - transactions with persons with whom the taxpayer has a family or proprietary link, and arrangements with unconnected persons which are wholly or partly reciprocal or self-cancelling - are fairly straightforward. But the other two - a change or modification of an accounting policy, and

any changes in business behaviour - could present problems.

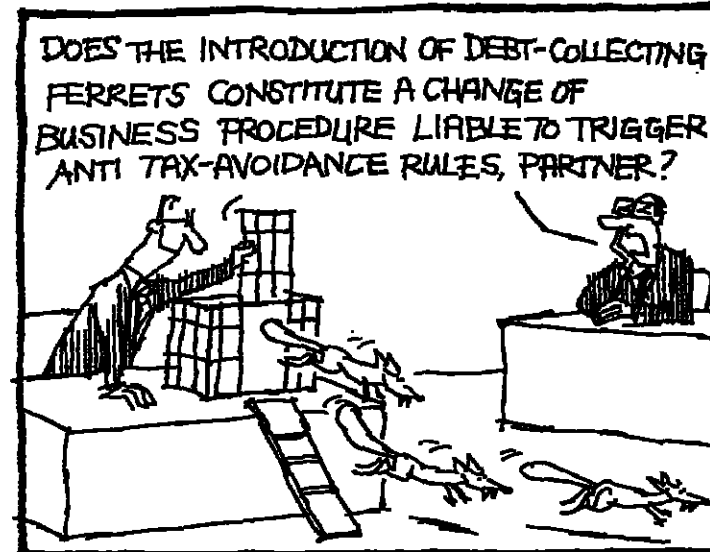
Mrs Catterall says, as presently envisaged, the last trigger is very widely drawn. It appears to mean that any change in a settled practice of a partnership in relation to the timing of things such as the invoicing of customers and the collection of debts, or the purchase of goods and services, the incurring of business expenses and the settlement of debts, could trigger the anti-avoidance rules.

This could catch a law firm which, in an effort to become more efficient, decides to speed up its billing procedures. "The last trigger effectively gives the Revenue wide-reaching powers to allege that higher profits in the affected transitional periods constitute avoidance of tax," she says.

There are defences to a charge of tax avoidance, but they are narrowly drawn and the onus will be on the taxpayer to prove the Revenue does not have a case.

Once the Revenue has challenged a change in accounting policy or business behaviour, it will be satisfied that avoidance has not taken place only if the taxpayer can show:

• that obtaining a tax advantage



was not the main benefit, or one of the main benefits, expected to arise from the change;

• or that the change was undertaken solely for bona fide commercial reasons.

Obtaining a tax advantage will not be regarded as a bona fide commercial reason. However, as obtaining a tax advantage is always likely to be at the back of the mind of the well-advised taxpayer as "one of the main benefits" arising from a change of business behaviour, it will not be easy to satisfy either of these defences, Mrs Catterall says.

But the real sting of the anti-avoidance proposals is in the tail. If the taxpayer tries but fails to convince the Revenue that one of the defences is satisfied, the penalties are heavy.

Where, for example, it is shown that profits have been moved into the transitional period, then those profits will be taxed in full (at 40 per cent in the case of a higher rate taxpayer) in addition to being taxed as part of the averaged profits for the two years to 1996.

In other words, the profits caught by the anti-avoidance rules will effectively be taxed one and a half times, or at an equivalent rate of 60 per cent.

There is time to try to persuade the Revenue to water down the penalties before the finance bill is published early next year. In the meantime, with further guidance from the Revenue as to how the anti-avoidance rules will work in practice unlikely, partnerships still contemplating taking advantage of the tax-planning opportunity must tread carefully.

Waste of an opportunity

The UK stance on market dominance has come in for criticism

made last July by the Monopolies and Mergers Commission to curb abuses of market power by Prosper de Mulder (PDM), the UK's leading animal waste rendering company.

Last year's MMC inquiry marked the third time in a decade that the UK competition authorities had proved the animal waste trade.

In 1985, the MMC found that PDM's strategy of growth by acquisition had been harmful to abattoirs (the main source of road meat waste), and that PDM had used its market power to respond aggressively to competitors seeking to capture its raw material sources. It found PDM's pricing policy was designed to exploit or maintain its monopoly. PDM gave undertakings

that included an agreement to notify the OFT before it bought any further animal waste companies.

In 1991, PDM's purchase of the animal waste interests of Croda was referred to the MMC. The commission found the merger would have an adverse effect on competition, but cleared it on the grounds that Croda was a declining competitive force and the deal would improve PDM's efficiency.

By autumn 1992, when the industry was again referred to the MMC, PDM had bought several small animal waste collection businesses without notifying the OFT, and mothballed the waste rendering plant at Market Harborough, Leicestershire, bought from Croda.

Last year's MMC report found serious breaches by PDM of the 1986 undertakings and widespread discriminatory pricing. The MMC recommended that PDM should be required to publish weekly a representative sample of prices and charges from October, dispose of its Market Harborough plant within six months, and be prohibited from making further acquisitions without OFT approval, and that the 1986 undertakings be tightened.

Ten months later, PDM is not publishing weekly prices and has not disposed of the Market Harborough plant. The three companies that complained to the OFT last week say competition in the industry could be wiped out.

The OFT's official response is that consultations with PDM are continuing and that "there is no reason to suspect that consultation should not be concluded satisfactorily". PDM said yesterday it could not comment, as the matter was under discussion with the OFT. But it denied it was in any way responsible for the delay in implementing the MMC's recommendations.

Wherever the blame lies, competition lawyers say the failure of the authorities to ensure effective competition in the animal waste industry undermines the weakness of the UK system for tackling anti-competitive behaviour by dominant companies. As one lawyer close to the case says: "It's a classic example of why the government was wrong in rejecting a tougher law on abuse of market power."

Robert Rice



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PEOPLE

David Gelber joins the 'enemy'

Derivatives broker Intercapital has always had the reputation of throwing some of the best parties in the business. David Gelber, at that time chief operating officer of Midland Global Markets, walked into last year's thrash, which had the Wild West as its theme, to find a poster on the wall: "Crispy Gelber - wanted for cutting brokerage".

A veteran of Citibank and Chemical, and Hong Kong

Bank before its merger with Midland, Gelber left Midland Global Markets in April. "My first love is derivatives," says Gelber, who, despite his managerial role at Midland, is basically a trader through and through, and sees himself as one of the pioneers of the swaps market. "I've had it with huge organisations."

When Midland and Hong Kong Bank merged, he says he accepted the chief operating officer slot because it was "a big position. I guess I had more grey hairs than most people. Someone needed to do the job." But after a while he appears to have fallen out with Guy Heald, a colleague from Chemical days, and now head of Midland Global Markets. "One grows apart - like a marriage," is all Gelber will say.

He admits that the Intercapital job came as rather a bolt from the blue. But the entrepreneurial challenge fits the bill. He points out that he has always been attracted to a variety of growing businesses; he was, for instance, a founder director of Café Flo, the London brasserie chain.

"Intercapital has grown beyond anyone's expectations," Gelber says, explaining the need for the new position at the 8-year-old company. Between its offices in London, New York and Tokyo, it now employs more than 300 people. "I was brought in to lend some management expertise to a growing organisation."

Asked whether he had injected capital into the venture, Gelber refused to comment.

David Cairns to leave Accounting Standards

David Cairns is to retire as secretary general of the International Accounting Standards Committee next March, after ten years in the job.

His departure, which came as a surprise to many within the accounting world, will coincide with a period of great change for the organisation.

Cairns, 47, said yesterday that he had decided he wanted to try a different job after a decade and to leave while he was still enjoying his work.

He said he had no specific plans on what he would be doing next, although he hoped to use the skills gained in international accounting, perhaps as a consultant to a firm or multinational company.

By the time of his departure, the committee will have completed both a restructuring and its comparability and improvements project which was designed to reduce the number of alternative types of financial reporting.

Dirk de Jong has been promoted to md of Van Meer James Capel, JAMES CAPEL HOLDINGS' Dutch subsidiary in succession to Jonathan Elwes who had been interim md.

appointed a director in SWISS BANK Corporation's mergers and acquisition division.

Bahman Jahanshahi, former director of corporate finance at Swiss Bank Corporation, has been appointed head of structured finance at CREDIT SUISSE.

Edward Lester, former head of corporate finance at Forward Trust Group, part of HSBC, has been appointed chief executive of MOTABILITY FINANCE.

Peter d'Anger has been appointed a director of SECCOMBE MARSHALL & CAMPION.

Nicholas Kent and Victoria Kilby have been appointed directors of CDC INVESTMENT MANAGEMENT; they move from Brown Brothers Harriman Investment Management and IDS International, respectively.

Teresa Keyes (below), a senior vice-president of the NORTHERN TRUST Company, has been appointed manager of global custody operations in London.

One of his tasks, he said, would be to achieve more integration between the two UK offices. He joined Rathbone 37 years ago and has been based in Liverpool ever since; he is "looking forward to expanding my horizons".

Rathbone's yet-to-be-appointed vice-chairman will probably be non-executive. As for keeping the family connection, Morris commented: "We're looking to have younger Rathbones in the group in the near future."

No Rathbones left on Rathbone board

Management changes after the Rathbone Brothers agn have left the private client and asset management group with a new post of managing director and without a Rathbone on the board.

Roy Morris, 52, who has been managing director of the group's Liverpool operation, becomes group managing director. In a separate move, Sebastian Rathbone, 61, has resigned from his post as vice-chairman of the group, though he will remain a non-executive director of the main trading subsidiary which deals with investment banking and fund management.

Morris says his new role would involve spending more time in the London office, but reflected the importance of the Liverpool operation, which contributed more than half the group's profits last year.

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Non-executive directors



Baroness O'Carroll (above), md of the Barbican Centre, at BSE.

Sir Derek Hornby, chairman of the British Overseas Trade Board, at AMF ASSET MANAGEMENT; Eric Lyall has retired.

William Shaw as chairman at SOUTHERN BUSINESS GROUP.

Peter Wood, chief executive of Ellis and Everard, at GRAHAM GROUP.

Ian Chubb, finance director of BOC, at OWNERS ABROAD.

Anne Ferguson, former head of corporate communications, for ICI and former chair of the advisory committee on advertising to the government, at CAPITAL RADIO; Bob Stenham and David Manley-Finch have resigned.

David Callear, group finance director and deputy chief executive of Jeyes, at DALE ELECTRIC INTERNATIONAL.

Bobby McAlpine has retired from ALFRED McALPINE.

David Price, deputy chairman of Mercury Asset Management, Beatrice Philippe, md of Pan-Holding SA and councillor of the French American Chamber of Commerce in New York, and Ed Wallis, chief executive of PowerGen, at MERCURY EUROPEAN PRIVATISATION TRUST.

Brian Smith, chairman of BAA and former chairman of Metal Box, as chairman of HYDRON.

David Whitaker, chairman of Wemyss Development and former senior partner of Ernst & Young's Edinburgh office, at SECURITIES TRUST OF SCOTLAND.

Niven Duncan as deputy chairman at NEW LONDON CAPITAL.

Lindsay Mackinnon, retired director of Rowntree, as chairman-elect of BRADFORD & BINGLEY Building Society, taking over on the retirement of Donald Hanson next April.

ARTS GUIDE

Self-indulgent attitudes

William Packer finds Spanish conceptualism in Manchester all too familiar

To enter the exhibition, *Ideas & Attitudes*, at Manchester's Cornerhouse, is to go back in time. The work may have come from the far-away-and-long-ago of Spain in the 1970s and General Franco's declining years, yet how familiar it all seems, and how comfortably old-fashioned. Switch a few names, English for Spanish — Keith Arnatt, John Hilliard, Tony Carter, Stuart Brisley, Rita Donagh or Michael Craig-Martin for Josepina Miralles, Antoni Muntadas, Carlos Pujol, Jordi Benito, Pere Noguera or Benet Rossell — and would we notice a difference? Not much.

Those were the days, as though Dada and Surrealism had yet to be dreamt of, Duchamp yet to rip the bowl from the lavatory wall. *Ideas & Attitudes* catches exactly the lost, earnest innocence of the times, for the *Ideas* was most certainly the thing. *Art* assuredly had to be about something, that wonderfully empty phrase still the mantra of the more advanced of our art schools.

It was all so simple. Take an idea,

any idea, and strike an attitude about it, and the form, the realisation, would look after itself. Thus at last we have the tyranny of technique broken. All one needed were a few snags for illustration, or some plastic bags to fill with nail-clippings or public hair, or, as we have here, rubber bands, tooth-picks, post-cards, postage stamps... (Eugenia Balcells).

Or what about putting some notices in the papers, to see what response we get (Grup de Treball)? Or filling in a map with mud (Pere Noguera)? Or throwing oneself against a brick wall and bouncing off again, with photographs to prove it (Jordi Benito)? Or floating the letters SCULPTURA in a tank of water (Damien, I mean Francisco Torres)?

A number of the ideas are bright enough. Josepina Miralles, who solemnly shows herself standing thigh-high in the earth, or turning by simple stages into a woman of straw, has also made herself a pair of shoes that prints her name as she walks along. Francisco Abad goes through his "Actions with Air, Fire and Water"

with dead-pan simplicity, breathing into a glass, lighting a cigarette, having a drink. Jordi Pablo's stone has a handle by which to pick it up, his bread a hinge by which to break it. "What goes through the head?" asks Jordi Cerdà, with headshots to show us, and a motor-bike, a rubber glove, a basket, the Tower of Pisa, various sprouting from his cranium. Ferran Garcia Sevilla has a rubber stamp which reads "Art Es Just Un Mot". Indeed it is.

In the lower gallery, *Catalonia Incognita* is a small show of conventional modern painting and sculpture from around the city of Girona. Only when we read in the publicity that "perhaps (its) most fascinating aspect is its faith in traditional disciplines: painting, drawing and sculpture", do the eyebrows rise a notch or two.

There are several rather good abstract paintings that are yet redolent of landscape, and among the sculpture a piece cast in aluminium, by Xico Cabrer, that besides being deeply in Moore's debt, was clearly modelled in the old way. But as for

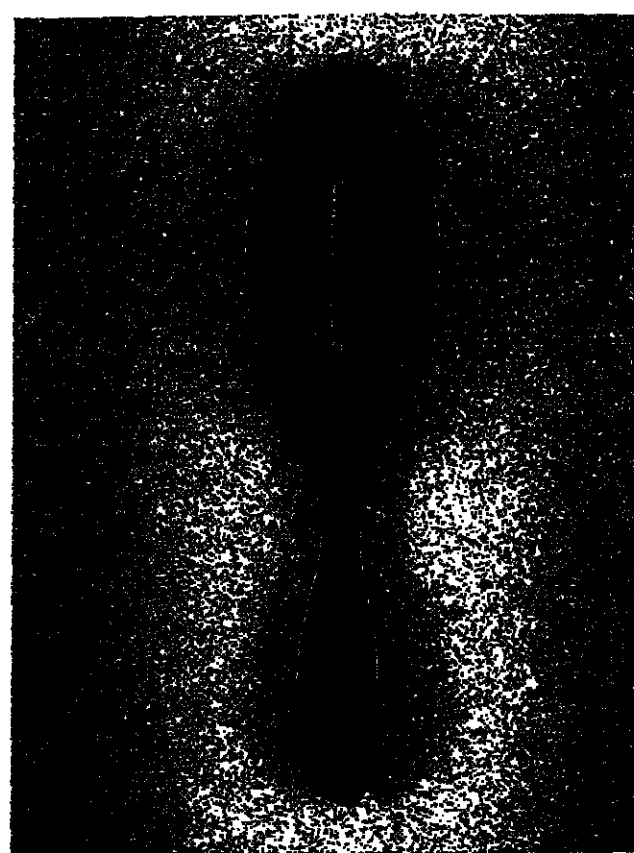
tradition, of drawing there is nothing at all, unless some linear gestures in a few paintings count as drawing. And while the thick impasto surfaces of Patze are entirely acceptable, and Montserrat Costa's thinner washes rather lovely and effective, such works are traditional only in the sense that the paint is still being laid on a flat surface, and with some competence. Reference to the external and visible world? The critical measuring of the thing seen against the mark made, and the mark made against the mark intended? Forget it.

For the mark made we go on to Antoni Tapies at the City Art Gallery, and a show of his *Profund Certainties* of 1981. And again of critical self-measurement there is nothing, but only self-indulgence. It is sad to have to say as much, for Tapies remains a serious and significant artist on the strength of his work of the 1950s and 60s, bleak and physical abstraction, heavy with ambiguous symbolism.

All we have now, it seems, are these vacuous graphic exercises on

unstretched and grubby sheets of synthetic fabric, curling off the wall. Even these evince still a certain natural painterly delicacy and an educated hand, but such qualities, alone and unwitting, are not enough. The mystery is only how it is that an artist of such proven quality should now imagine his every move, his every gesture, take it or leave it, to be fraught with significance. His dealers and curators, perhaps, have told him so.

Ideas & Attitudes: Catalan Conceptual Art 1968-1981; Cornerhouse, 70 Oxford Street, Manchester until June 5, supported by the Generalitat de Catalunya, The Henry Moore Foundation, Visiting Arts and the Arts Council. *Catalonia Incognita*: contemporary painting & sculpture from Girona; until June 5, supported by the Generalitat de Catalunya, Copee, the Ajuntament de Girona and Visiting Arts. Antoni Tapies: *Profund Certainties*; Manchester City Art Gallery, Mosley Street until July 5, supported by Manchester Airport.



"Raspall" by Josep Domenech

Master of mystery

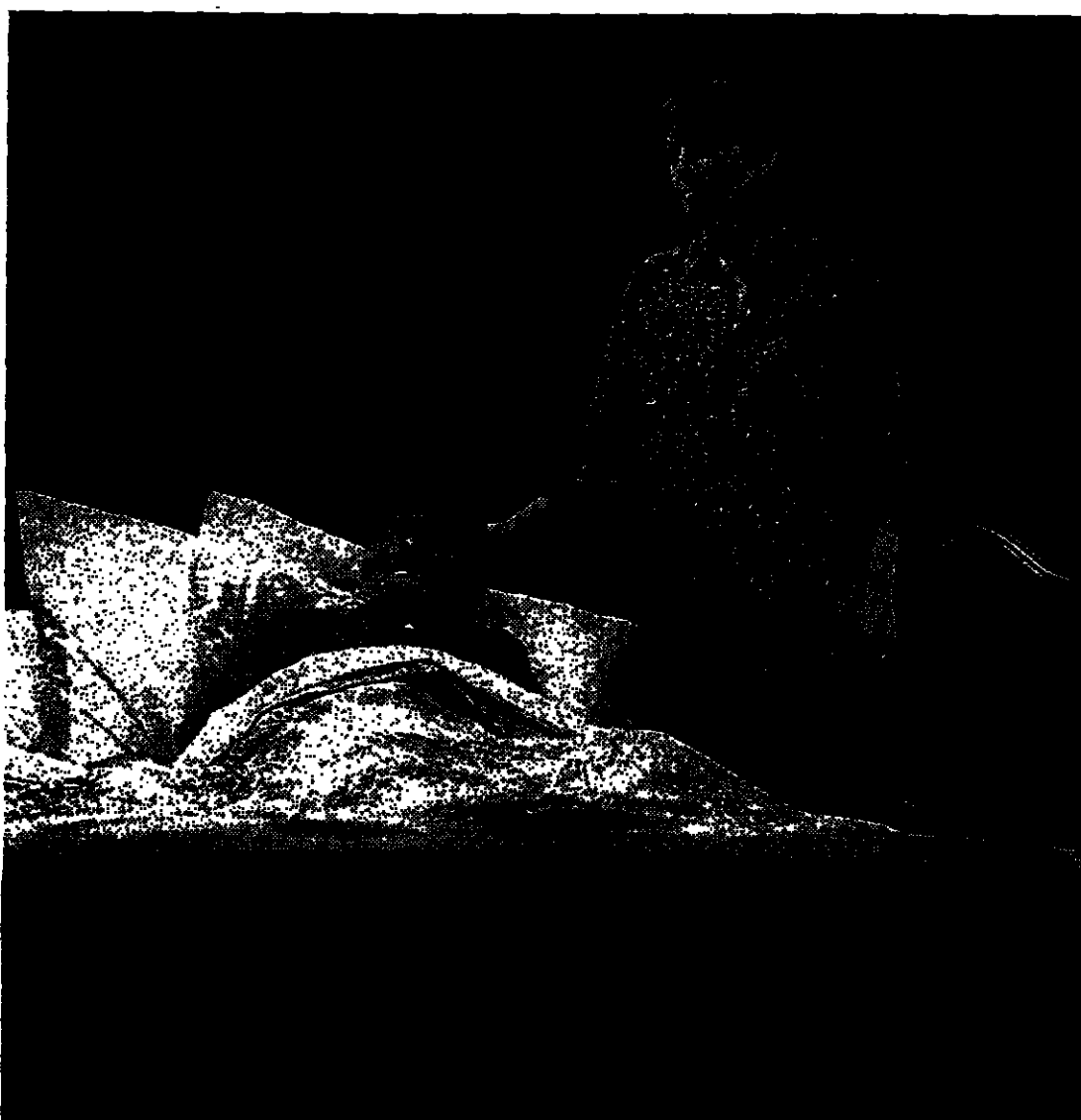
Alastair Macaulay reports on the final week of the Dublin Pinter festival

Yon might think that a "Pinter Festival" was a contradiction in terms... And you would be wrong. The festival of six Pinter plays that Dublin's Gate Theatre has just presented was full of laughter, mystery, emotion, and, above all, humanity. There is talk of another, larger, Pinter festival at the Gate in the future; and it is obvious that England should have one too. All six Gate stagings are first-class and would adorn the London stage.

One reason that a Pinter Festival is timely is that, with last year's *Moonlight*, we have stopped talking of Pinter the playwright in the past tense (as we were doing at the time of his 60th birthday celebrations in 1990). The Dublin Festival ended with *Moonlight* (performances continue this week). Watching it again was a pleasure, not least because it was often the most hilarious play of the festival. In it Pinter is clearly entering new terrain: with the family divided into three separate stage areas, with death treated from two contrasting angles (the daughter's in the past, the father's approaching) and with the very intense irony of much of the talk. Possibly Pinter has pared too much away from *Moonlight*; it does not gather in impact or significance as do his greatest plays. But his tragicomic ambivalence is masterly.

That Pinter is a master becomes obvious with a festival of his work. How often he deals in mystery! — and leaves us like detectives. We are plunged straight into bewildering scenes whose import is never fully clear; but his language is so haunting, and his characters so full of feeling, that it becomes important to work out the play's hidden implications.

Landscape (1968) was to me the greatest revelation of the festival. Seldom if ever performed since it was played by Peggy Ashcroft (Beth's original interpreter), it shows a couple locked into a painful



Ian Holm and Penelope Wilton in 'Moonlight'

dichotomy. He, facing her and often talking to her but never hearing her, talks of mundane matters in the present and recent past. She, facing away, hearing him (probably), but speaking as if in her own head, reflects only of long ago sensual experience.

In several ways, *Landscape* was a turning-point in Pinter's art: it turned away from the menace which often enters into his earlier work, introduced a new lyricism — and it showed a new kind of feminism in his writing. Beth is so much more lyrical, tactile and imaginative than Duff; and her thoughts elude him.

Pinter himself directed *Landscape*; Penelope Wilton and Ian Holm played Duff and Beth. Sublimely eloquent performances, in which the least means took on a

wealth of meaning. He spends almost the whole play seated in profile; at the end, he sits there locked in a spasm of rage that gradually becomes suffused by anguish. She looks out front, calmly, as if through the window whose shadow we see on her. Sometimes her eyelids beat through the pauses as if she is close to tears; once she gazes firmly out without blinking, and we sense time differently, and know how different an emotion is now in her heart.

She speaks in utter quiet, and the beauty of her diction — pellucid without elaboration — turns every line into poetry. The play's most famous line is her ending "On my true love's said", but Wilton makes equally telling effect in talking of the nature of shadow. As she speaks, so softly, "Shadow is depriv-

ation of light... Sometimes the cause of the shadow cannot be found", she lets the full metaphorical sense of her lines strike home. A most beautiful performance.

In *Moonlight*, Holm repeats the marvellously scathing, ironic, panty performance of the dying Andy with which last year he returned to the stage. Wilton, excellent as his wife Beth, is slightly warmer than the original Beth, Anna Massey. Karel Reisz, directing, achieves many fresh nuances between the characters; but there are connections and undertones to this play that still have yet to emerge. It takes a long time for a Pinter play to disclose all its meanings. Which is a sure sign of mastery.

Moonlight continues at the Gate Theatre until May 28

Ballet/Clement Crisp

Cunningham's 'Ocean'

The brand new Brussels Arts Festival is much concerned with new theatre and new dance. Or new-ish, one must say, given that its choreographic coup is a creation from the 75 year old Merce Cunningham. *Ocean*, whose first performance I saw last Wednesday, is the realisation of a work planned by Cunningham and his long-time associate, the composer John Cage.

Conceived a year before Cage's death in 1992, *Ocean* is a 90 minute piece whose structure had fascinated Cage and Cunningham: dance in a circular arena, surrounded by its audience who are in turn surrounded by musicians whose sounds wash — ocean-like — over public and performers.

What better locale then for this experiment than Brussels' Cirque Royal? It is a setting exactly suited to the Cunningham/Cage demands. It is, even so, a minimal spot. Alps have dreamed of being as steep and unyielding as its seating, and 90 minutes spent in this weighty, but little-else, are no indictment to sympathy with what is going on below.

The event was certainly curious because of the forces involved and their deployment, but I cannot, hand on heart, declare them to have been of much interest. The sound-track combined 112 musicians skied on the outer rim of the Cirque's top seating, playing a score by Andrew Culver, its droning *ostinato* interspersed with recordings of whales, dolphins and other denizens of the deep, who contribute the whistlings and borborygni of what must be marine gastro-enteritis of a particularly virulent kind. Down below, on the central area of the Cirque, Cunningham's dancers meet up with the score in the usual *déjà-vu* fashion. (We have learned to view Cunningham's titles as mere conveniences rather than as guides to anything that happens.)

Aleatory procedures, the I Ching, and chance in all its unpredictability — though with Cunningham chance is the one predictable fact — shape the dance. There are interminable notes in the programme-book to justify and extol the style, but what it amounts to is that Cunningham, armed nowadays with computer-generated ideas, will fill the

arena with arbitrary motion. In 1987, the Cage/Cunningham *Reconstruction* was very similarly shown at the Albert Hall as part of a memorable From: the dance was cogent in effect, exhilarating. Movement blossomed in this setting, as it often has in Cunningham's *Events*, where choreography is given in unexpected combination.

Ocean, in which 15 dancers come and go in various groupings, variously costumed and lit, seemed to me diffuse, arid, formulaic. I suspect that it will benefit from the focus and direction given by a proscenium, and its performers will then look less blank. Yet viewed from above — and it surely matters not where you see it from if Cunningham's rule applies to audience as well as to dance — it lacked even the stimulation one may get from watching a crowd. Red digital clocks at the dancers' entry-points marked the passing of 90 minutes. How slowly time passes when the avant-garde is having fun.

Ocean will be shown at the Holland Festival from June 27 - 30 at the Muziektheater, Amsterdam.

Concerts/Paul Driver

Sinfonietta Response Weekend

The response to the first, on Saturday, of the two concerts of the London Sinfonietta's "Response Weekend" at the Barbican was lamentable: a trickle of regulars at the back of the hall. Conductor Elgar Howarth played without five, the overly spacious acoustic left the more delicate, single-note moments in Colton Nancarrow's *Piece No. 2 for Chamber Orchestra* (1988) sounding lost and remote, though a fair impression of its polyrhythmic complexities and plucky stimulation of jazz was nonetheless conveyed.

Jazz influence — the underlying theme of the weekend, whose extra-musical events included a concert of student jazz pieces played by Sinfonietta members in the foyer — was overt in Mark-Anthony Turnage's *Kat* of 1990. This is a sort of pocket requiem for solo cello (Christopher van Kampen) and an ensemble permeated by the sweet and mournful tones of muted trumpets and long, long melodies for saxophone, with bass guitar and drum kit to add

plenty of stomp and violence. But an early work, *Ethnos ruhiger im Ausdruck* (1967), by Franco Donatoni, scored for the instrumental quintet of Schoenberg's *Pierrot Lunaire* and derived (we were told) from one bar of a Schoenberg piano piece (Op.23, No.2), was, though skittish, almost the opposite of jazz: studiously quiet, fragmentary, gliding phrases circling round and round; while *The City of Threads* (1994), for 10 players, commissioned from the Dane Anders Nordorft was a chaste, attractive and brief display of melody. Hans-Jürgen von Bose's *Scene* (1981) for large ensemble and two synthesizers, on the other hand, was long and turgid.

Sunday evening's concert — also under Howarth — was better attended and had a more cohesive and interesting programme, embracing a wacky piece, *Marching to a Different Sky* (1991), by Jonathan Lloyd, the electrifying simulation of advanced jazz afforded by a more recent Donatoni work, *Hot* (1989), and featuring John Harle's

saxophone; a rare and quaint *Sinfonietta* (1928) by the American experimentalist Henry Cowell; and the senior Dane Per Norgard's colourful but meandering *Night Symphonies, Day Breaks* of 1982.

Nancarrow — a living link (born 1912) between the ragtime send-ups of Charles Ives and the metrical abstractionism of Elliott Carter — was further represented by No. 7 of his *Sixty Studies for Player Piano* and by his deft chamber orchestration by the late Yvar Mikhashoff. The main point of these extraordinary studies, composed directly on to punched piano rolls, is to render different speeds and rhythms at once in a way that is dazzlingly unplayable by hands on a keyboard; but an ensemble can, just, manage the music. Mikhashoff's favouring of pungent timbres such as amplified harpsichord does much to bring out the intricately interwoven strands; but it was only after hearing the original roll, as realised on the piano by Rex Lawson, that one had to gasp "Masterpiece!"

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw Tomorrow: Paul Freeman conducts Berlin Symphony Orchestra in a Beethoven programme, with piano soloist Derek Han. Thurs: Emanuel Ax, Isaac Stern, Jaime Laredo and Yo Yo Ma play piano quartets. Fri: Gidon Kremer is violin soloist with Schoenberg Ensemble. Sat, next Tues: James DePriest conducts Netherlands Philharmonic Orchestra in works by Chopin, Debussy and Stravinsky, with piano soloist Bella Davidovich. Sun: Berlin Symphony Orchestra plays Beethoven. Next Mon: Theodor Guschlbauer conducts Strasbourg Philharmonic Orchestra in Ravel and Berlioz (ticket reservations 020-671 8345). Muziektheater Next Mon, Tues: *Fotos Galantes* present two chorographies by Béatrice Massin, music by Handel, Lully and Charpentier (020-625 5455).

BASEL

Stadssaal Tomorrow, Thurs: Horst

Stein conducts Basel Symphony Orchestra and Chorus in Beethoven's Ninth Symphony, with soloists Julia Varady, Reinhold Runkel, Peter Seiffert and Alfred Muff (051-272 1176).

BRUSSELS

Palais des Beaux Arts Tonight: Augustin Dumay, accompanied by Maria Josea Pires, plays violin sonatas by Brahms. Fri: Olaf Hendzold conducts Belgian National Orchestra in works by Berlioz, Schumann and Mendelssohn, with piano soloist François-René Duchable. Next Tues: Mischka Melsky and Martha Argerich (02-507 8200) Monnaie Sun: Laurence Dale song recital (02-218 1211).

GENEVA

Victoria Hall Thurs: Jesus Lopez Cobos conducts Orchestre de la Suisse Romande in works by Bernstein and Falla, with mezzo Alicia Lafé and pianist David Livly. Fri: Pincas Steinberg conducts Bernese Symphony Orchestra in works by Walton, Elgar and Prokofiev, with cello soloist David Geringas (022-311 2511). Théâtre de Carouge Comellie's *Le Cid*, directed by Simon Elia, runs daily except Mon till June 7 (022-343 4343).

THE HAGUE

Dr Anton Philippages Thurs: Gabor Orlov conducts Buenos Aires Philharmonic Orchestra in works by Grieg, Sibelius and Prokofiev, with violin soloist Saskia Viersen. Sat: Otto Ketting conducts Hague

Philharmonic Orchestra in Henze, Debussy, Ravel and Ketting. Sun afternoon: Pavel Kogan conducts Radio Symphony Orchestra in Dvorak, Koz and Shostakovich, with saxophone soloist John-Edward Kelly. Next Tues: Strasbourg Philharmonic Orchestra (070-360 9610).

UTRECHT

Vredenburg Tomorrow: Gabor Orlov conducts Buenos Aires Philharmonic Orchestra in works by Grieg, Sibelius and Prokofiev, with violin soloist Saskia Viersen. Sat: Ion Marin conducts Radio Philharmonic Orchestra in Ravel, Dohnányi and Tchaikovsky, with cello soloist Peter Wispelwey. Sun afternoon, next Mon evening: James DePriest conducts Netherlands Philharmonic Orchestra in Chopin, Debussy and Stravinsky, with piano soloist Bella Davidovich. Sun evening: Theodor Guschlbauer conducts Strasbourg Philharmonic Orchestra in Ravel and Berlioz, with piano soloist Guillermo Gonzalez (030-314544).

VIENNA

OPERA Staatsoper Tonight: Prokofiev's ballet *Romeo and Juliet*. Tomorrow: Don Giovanni with James Morris and Marie McLaughlin. Thurs, Mon: Der fliegende Holländer. Fri: Andrea Chenier with Eva Marton, Giuseppe Giacomini and Piero Cappuccilli. Sat: ballet mixed bill. Sun: *Alca* with Aprilia Millo and Peter Dvorsky (51444 2555). Theater an der Wien Thurs, Sat, Mon: Claudio Abbado conducts

revival of Jonathan Miller's 1991 Vienna Festival production of *Le nozze di Figaro*, with cast headed by Ruggero Raimondi, Lucio Gallo, Cecilia Gasdia and Barbara Bonney (586 1676).

CONCERTS

Musikverein Tonight: Sherrill Milnes song recital. Tomorrow: Daniel Barenboim conducts Chicago Symphony Orchestra in works by Debussy, Richard Strauss and Stravinsky. Tonight, Sun (Brahms Saal): Siegfried Jerusalem song recital. Thurs: Haydn's *The Creation*. Fri evening, Sun morning: Riccardo Muti conducts Vienna Philharmonic Orchestra and Arnold Schoenberg Chorus in Bach's B minor Mass. Sat: Mariana Lipovsek song recital. Sun evening: Maurizio Pollini piano recital. Mon: Andreas Schiff and friends play Schubert piano trio (505 8190). Konzerthaus Tomorrow: Elisabeth Leonskaja piano recital. Fri: Gary Bertini conducts Vienna Symphony Orchestra in works by Schubert and Mahler, with mezzo soloist Christa Ludwig (712 1211).

THEATRE

Ibsen's Hedda Gabler can be seen tonight and tomorrow at the Volkstheater in a production from the Berlin Schaubühne directed by Andrea Breth (586 1676). On Thurs, Fri and Sat at Halle G Museumsquartier, Swansea's Volcano Theatre presents an English-language production based on Shakespeare's sonnets (586 1676). Repertory at the Burgtheater includes Brecht's *The Caucasian Chalk Circle* directed by Ruth Berghaus (51444 2555). Theater

an der Josefstadt has John Osborne's *The Entertainer* (402 5127).

WASHINGTON

MUSIC

Pinchas Zukerman is conductor and violin soloist tonight in an all-Dvorak programme with National Symphony Orchestra at Kennedy Center Concert Hall (202-467 4600). David Zinman conducts Baltimore Symphony Orchestra on Thurs and Fri at Baltimore's Joseph Meyerhoff Symphony Hall, in a programme consisting of Shostakovich's First Cello Concerto (Lynn Harrell) and Elgar's Second Symphony (410-785 8000).

THEATRE

King Lear: a Washington Shakespeare Theater production, in repertory till July 2 with Beckett's *Waiting for Godot* (703-739 9888). The Misanthrope: Molière's comedy is transposed to Hollywood in this Roundhouse Theater production. Till June 5 (301-933 1844). Ghosts: Ibsen's play about social and religious hypocrisy. Till June 6 at Center Stage (410-585 3200). The Revengers Comedies: Alan Ayckbourn's two-part play, directed by Douglas Wager at Arena Stage. Till June 12 (202-488 3300). A Room of One's Own: Eileen Atkins in her celebrated portrait of Virginia Woolf. Till June 19 at Arena Stage (202-488 3300). The Baltimore Waltz: the 1992 Obie Award winner by Paula Vogel takes us on a funny and touching tour of Europe with an ailing man

and his resourceful sister. Till June 12 at Studio Theater (202-332 3300).

Hot'n'Cool: a Cole Porter musical revue comprising more than 50 great songs by the master of American popular music. Till May 29 at Olney Theater (301-924 3400).

ZURICH

OPERA

The main event at the Opernhaus this week is the first night on Sat of a new production of Offenbach's *La Belle Hélène*, conducted by Nikolaus Harnoncourt and staged by Hamut Lohner, with a cast including Vesselina Kasarova and Deon van der Walt. Repertory also includes Don Carlo with Agnes Baltsa and Nicolai Ghiziov, and a mixed bill of chorographies by Bienen, Ek and Van Marén. Gösta Winbergh gives a song recital next Mon. Highlights in early June include *Fedora* with Baltsa and Carreras and a song recital by Hermann Prey (01-262 0609).

CONCERTS

Tonight's recital by Wilan Quartet at the Tonhalle includes string quartets by Mozart and Dvorak. Tomorrow's celebrity concert features Isaac Stern, Jaime Laredo, Yo Yo Ma and Emanuel Ax in piano quartets by Fauré, Schumann and Brahms. On Thurs and Fri, Robert Spano conducts the Tonhalle Orchestra in works by Dvorak and Beethoven, with cello soloist Thomas Grossbacher. On Fri at Theater 11, Howard Griffiths conducts the Zurich Chamber Orchestra in Henze, Haydn and Tchaikovsky, with cello soloist Andrzej Bauer (01-261 1600).

ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV

(Central European Time)

MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY NBC/Super Channel: FT Reports 1230.

TUESDAY EuroNews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230

Sky News: FT Reports 0230, 2030

SUNDAY NBC/Super Channel: FT Reports 2230

Sky News: FT Reports 0430, 1730;

Milan knows all about operatic coincidence. But even at La Scala, the city's world-famous opera house, the Milanese have rarely been asked to believe in a combination of political, economic and athletic good fortune as extravagant as that achieved by their city over the past three months.

The first act of this drama reached its climax last Wednesday night as AC Milan, Italy's most successful soccer team, humiliated the Spanish champions Barcelona in the European Cup final. Somehow it seemed only right that Milan should score the decisive second goal moments before Mr Silvio Berlusconi, the team's owner and Italy's new prime minister, won a crucial vote of confidence in the senate.

It is the rise to power of Mr Berlusconi, Milan-born media magnate, that has led the press to dub his home town the unofficial capital of Italy's second republic. This is quite a transformation for a city which was notorious only two years ago as the hub of the country's Tangentopoli ('bribeville') scandal – the nationwide network of bribes and political favours which undermined the old political regime.

Milan is certainly well-represented in the political life of the new Italy. Forza Italia, Mr Berlusconi's four-month-old political movement, was conceived in Milan and the federalist Northern League, one of its two main government partners, has its headquarters there. The interior minister and the speakers and deputy speakers of both chambers of the Italian parliament are also Milanese.

Mr Marco Formentini, a senior League politician and the city's mayor for the past year, says Milan is now reaping the fruit of a decade of struggle, particularly by his own movement. The League pressed for an end to the old centralised and corrupt political regime. The process was then "accelerated", Mr Formentini claims, by Mr Berlusconi's decision to enter politics earlier this year.

Now in power nationally, the League's separatist strategy – which would have made Milan capital of the "Republic of the North" – seems to have been toned down. Mr Formentini now talks about the possibility of greater autonomy for other Italian cities, be they in the north, centre or south. But he adds: "Milan will be the beneficiary of these changes, because we have always been a city

Bella figura of the north

Berlusconi's home city of Milan is centre-stage, says Andrew Hill



with enormous potential, crushed under the weight of central state control."

Economic recovery may help realise that potential, the northern city's business leaders claim. Since the March election, the number of shares traded on the Milan stock exchange has occasionally exceeded that of Wall Street. Mr Michele Porcelli, general manager of Asolombarda, the federation of Milanese companies, says his members have noted a gradual upturn over the past four months, but remain cautious. He interprets this as a welcome sign that the short-lived boom of the early 1990s will not be repeated. "The downturn has changed the lifestyle [of the Milanese]," he says, adding that good economic news for the city would also be good for the country.

As for the corruption scandal, the city's shame has turned into pride in its magistrates, who are tracking down and prosecuting the corruptors and the corrupted. The charismatic courtroom performance of Mr Antonio Di Pietro as prosecutor in the first big Tangentopoli trial, which finished in Milan three weeks ago, was watched by millions on

national television. "Milan is proud to be the centre of the *mani pulite* [clean hands] investigations," beams Mr Formentini. The mayor has also demonstrated his pride in the political prominence of his fellow citizens; he put up posters around the city welcoming the election of Milanese speakers in the two chambers of parliament last month.

But there are plenty in Milan who dislike the fact that the city is identifying itself with the right-wing national government. On April 25, 300,000 people took to Milan's streets to commemorate the liberation of Italy from fascism in 1945. The demonstration was dominated by the defeated left. Mr Alex Iriando, Milan secretary of the opposition Democratic Party of the Left (PDS), is critical of the city's council and the new government, which he believes could hold back recovery. "The reluctance of the city doesn't depend on our citizens holding high offices of state," he says.

Indeed the legacy of the Milanese former prime minister, Mr Bettino Craxi, who is facing corruption charges, suggests that occupying high

office can create even deeper problems. The former socialist leader's network of political patronage is held responsible by many Milanese for hampering the city's economic and political development over the past decade. Ironically, Mr Berlusconi thrived under this environment, when he was building his Fininvest empire in Milan during the 1980s.

Mr Berlusconi may now be prepared to reward the city with real institutional power to add to its economic and financial importance and reinforce top politicians' sentimental links with the city. For example, last week Mr Vito Gnutti, industry minister, fuelled speculation that parts of the budget, industry and finance ministries might decamp to Milan.

That would fit in with the hopes of some respected Milanese commentators, who have long urged the government to move certain institutions – for example, the Consob financial watchdog or even the central bank – to the Lombard capital. Such moves would underpin rather than undermine national identity, according to Professor Mario Monti, rector of the private Bicconi University. "It would be easier to keep national unity if we could avoid a Rome-centred conspiracy, which generates so much anti-Roman sentiment throughout the country," he says.

But Mr Attilio Ventura, president of the Milan stock exchange, believes changes in the institutional balance of power are unnecessary. The fact that the central bank and Consob are in Rome has little impact on Milan's position as the dominant financial centre, he points out. Mr Sandro Molinari, chairman of Milan-based Cariplo, one of Italy's biggest banks, is similarly sceptical, claiming that an institutional reshuffle is unlikely. "Milan is the central motor of the economy, and Rome is the motor of political life," he adds.

If Mr Gnutti's hints are fulfilled, other Italian cities and regions may also start demanding a slice of the institutional cake. But for the time being the question of Milanese pre-eminence does not seem to worry the rest of Italy. Milan's pretensions are watched with a certain disdainful amusement by Romans, traditionally dismissive of their stress-prone northern compatriots. The rest of the country may simply be waiting to see if Milan's luck holds: as opera lovers know, the coincidence by which our hero receives riches in a lot is often offset by a bad one before the final curtain.



The only game in town

Joe Rogaly

Of the three political games in play in Britain the most important is the contest for the succession to Mr John Smith. Next, a long way behind, comes the struggle by the prime minister to avoid a challenge to his leadership of the Conservative party. We must turn in to that ancient soap, although it is running out of plausible plot lines. Third, as significant as an afterthought, we have the elections to the European Parliament.

It is not wholly parochial to picture this summer's political goings-on in so Anglo-centric a manner. The victory or defeat of Labour in a British general election in 1996 or 1997 may be of greater importance in the councils of the European Union in the subsequent years than the precise party balance after next month's low-key contest. On present form, the Conservatives will before long find themselves hovering between a European strategy that is merely obstructive of further development and one that nears the brink of advocating withdrawal from the EU. Labour is subject to all the doubts about continental involvement inherent in the British character, but it would at least start with harmonious intent.

This puts the summer games in perspective. The question before the voters on June 9 is merely whether the Strasbourg assembly is to be predominantly socialist. It was put with particular force by the Conservatives yesterday. Hum. The forthcoming poll will determine the answer on the basis of national votes which are heavily influenced by the popularity or otherwise of national governments. That is the nub of what Labour and

the Liberal Democrats had to say yesterday. So what else is new? Most European socialist parties are expected to do well, the British Labour party best of all. A beneficiary of the first-past-the-post voting system, it may be the largest single grouping. No one expects the Tory contingent to increase; the only question is the number by which it will fall.

It is a minor question. The Strasbourg parliament is still a remote body whose effectiveness has yet to be demonstrated. The Maastricht treaty gives it powers to negotiate amendments to legislation, or block bills it does not like. It will be asked to approve the new commission before it takes office in January. These powers are of great potential importance, but the parliament's tradition is consensual, not adversarial. It huffed and puffed before approving the recent admission of new members, but it did not blow the house down.

What really matters is whether Labour wins the next general election. As Europeans know from bitter experience, in a Europe of nations a negative stance adopted by the government of one of the larger member states can block or at least slow down future development. Whether this is beneficial or not depends upon how you regard the evolution of the European enterprise. The proposition I am advancing would be most starkly apparent if, say, Labour was led by Mr Tony Blair and the Tories by Mr Michael Portillo – the moderate Euphoric vs the immoderate Euphoric.

The EU would have a

decided interest in the outcome of such a contest. The contrast would be less sharply drawn if the opposing party leaders were, say, Mr Robin Cook and Mr John Major. Yet the prime minister will doubtless continue to be pushed in a Fordist direction by the chauvinistic wing of his party. We may be sure that Mr Cook would try his best to be a good European. What matters in either case is the nature of the party behind the leader.

This is why the previously entrancing political mystery – will Mr Major last and who will succeed him? – has become stale. It is evident that the problem is the Conservative party, not its leader. Tory divisions are stultifying Britain's government. They can only be healed by a period of reflection, or angry argument, or undertaken in opposition. Even yesterday's manifesto, so seamless in appearance, was fought over to the comma, passionately, with all hatreds showing. The primary purpose of its text, I am assured, is to keep the cabinet in one piece. If it wins votes, that will be a surprising bonus. It might, if implicit Euroscepticism begins to outweigh the anger many detached Tories feel about their usual party.

The big question is, what is to become of Labour? If it returns to its old form, Mr Major may yet enjoy more years in office than most people now envisage. If it seizes its chance, the Tory era that began in 1979 will end. Some of us regard Mr Blair as the most convincing representative of what a wholly reformed, late-20th century party of the cen-

tre-left should be. We should not be carried away by this. There has been talk of skipping the cumbersome procedures for the selection of a new leader. If members of parliament nominated only one candidate, there would be no need for the constituency parties and trade union members to exercise their one-member-one-vote muscle.

That would be a mistake. The Labour party needs to show its colours, unconstructed or modernised as they may be. Mr Blair should be put to the test in internal electoral combat. He has his first chance this morning, when he is due to make a speech. He could fluff it, by taking as his text the list of demands made by Mr John Edmonds, leader of the GMB union, on Sunday. Some of the Edmonds proposals, such as the promotion of full employment, constitute traditional goals for a Labour leader. That is beside the point. Mr Edmonds, once the darling of the modernisers, is becoming a walking disservice to the Labour party. He appears to hanker after the status of a 1980s union boss. A victory won by public pandering to one of such pretensions would not be a prize worth having.

The great game of the moment is exquisitely complicated. Politicians win favour in the Old Labour party by sounding Neanderthal, or nostalgically socialist. Mr Gordon Brown attempted both roles at the weekend. A campaign like that could produce a leader of the opposition destined to stay in that post until succeeded by another leader of the opposition. Alternatively, Mr Blair or another of his ilk, if there is one, might risk all. He or she might try to carry the party into the changes it has to make to achieve victory where it counts – at the next general election. That would make a difference.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Not fair on efficiency

From Mr Malcolm Hurlston.
Sir, Visvass Kanji told only part of the story when he noted that the number of employee share ownership plans (Esops) drawn up in the UK under the 1989 legislation could be counted on the fingers of one hand (Letters, May 13).

There are currently well in excess of 60 companies with Esops which make use of case law to achieve tax efficiency. This figure excludes companies which had Esops but have floated or bought out and thus made thousands of pounds for

Right route to employee shares

employees. Yorkshire Rider is a good example of the latter case. Workers at the bus company have received an average of £6,000 for shares they received for free.

The success of British Esops can be seen from the fact that a party of Russian business people arrived in Britain at the beginning of last week in order to learn what role Esops can play in the Russian privatisation programme.

Furthermore, this year's Finance Act relaxed some key restrictions on setting up an

Esop using the 1989 legislation. Although the statutory Esop is still not perfect, these changes mean that this route to employee share ownership can no longer be ignored.

The Esop Centre will continue its successful lobbying for changes in Esop law until Britain mirrors the US, where there are more than 10,000 companies with Esops.

Malcolm Hurlston, chairman, The Esop Centre, 2 Ridgmount Street, London WC1E 7AA

Bulgaria – the worst starting point

From Mr Martin Zaimov.
Sir, Your article on Bulgaria ("Bulgarian capitalism boosts ex-communists", May 10) states that it is difficult to come across dynamic professional Bulgarians without a communist background. This is hardly surprising in a country that had more than 1m communist party members only a few years ago.

It is also true that foreigners regard the Bulgarian communist environment as hostile and the local business community as unreliable.

The two business "scams" you have described, however, are hardly particular to Bulgaria. "Overcharging and buying cheaply from state companies" is a worldwide phenomenon and one of the strongest arguments for privatisation, while minimising tax exposure in a country with an underdeveloped tax regime is obviously easier than in the west, where it is called tax optimisation and is the speciality of an army of consultants.

Your story would have gained in credibility if the name of the principal protagonist had not been mistakenly given as Ivan, not Ilya. This is rather like a Bulgarian daily

publishing an article on "Tony" Rowland.

The disappearance of most foreign markets, the large foreign debt and the unfavourable (both in terms of access and resources) geographical position are significantly more important and explain much better the difficulties of privatisation and the low level of foreign investment. John Wilson, head of the World Bank mission in Sofia, calls this the worst starting point of all the countries in eastern Europe.

Martin Zaimov, 20 av des Ternes, 75017 Paris, France

Pensions ingenuity already displayed

From Mr Philip Warland.
Sir, It does not require, as you state in your leading article, "Revisionism on pensions" (May 17), ingenuity from the City "to reduce the capital market threat to the value of the (defined contribution) pension on the date of retirement".

That ingenuity has already been displayed by the production of equity-based annuities. What is required is a swift decision by the Inland Revenue to allow pensioners to benefit immediately.

In the longer term the requirement to liquidate a personal pension and buy an

annuity should be removed and replaced by simple rules on the withdrawal of income and capital from the fund.

Philip Warland, director general, Association of Unit Trusts and Investment Funds, 65 Kingsway, London WC2B 6TD

Union financially viable and aiming to strengthen organisation

From Mr John Sheldon.
Sir, Robert Taylor's apocalyptic vision of my union's finances ("Civil service union in cash crisis", May 17) is misleading and partial in its presentation of the facts. Although there were no factual inaccuracies in the article, it failed to paint the full picture.

Far from "only" a quarter of our members having re-authorised their subscription deductions, it is more appropriate to say that "already" a quarter have done so. Even though the first forms only went to branches six weeks ago, sign-up rates are already hitting 49 per cent (Scottish Office), 45 per cent (Home Office), 44 per cent (Land Registry) and 38 per cent (Customs).

Second, we have not blamed payroll and personnel managers for delays. They have been very helpful and co-operative. Delays in agreeing the mechanics of the operation may or may not be politically inspired, but are certainly the result of decisions taken at a much higher level – Treasury and Department of Employment ministers.

Third, no mention is made that we project a surplus of £100,000 for 1994 and a subscription income of £10.4m.

Fourth, highlighting the response among our members in Employment illustrates little, as the forms were only sent out just before our conference a fortnight ago, and we would not expect any completed returns until 14-21 days after dispatch. The overall response is good and getting better – to such an extent that extra staff are being drafted in to open the post. More than 2,000 forms were processed on

one day alone recently.

Fifth, a misleading impression is provided by selective quotation from our financial report. We have total assets of £3.2m, of which £8m are fixed assets. "Lack of liquid assets" refers only to cash in hand or in bank accounts.

Sixth, reference to conference decisions are irrelevant, as our 1994 estimates are not based on possible savings from conference proposals.

Seventh, we are one of the few unions actually to have increased membership over the last year – a very encouraging base for the check-off campaign. Surely this is relevant. Unions are not savings accounts but organisations that collectively represent workers' interests. Our financial health is important and is taken seriously, but it is only a means to an end, and not the

end in itself. Our membership increase is a result of campaigning on issues of direct relevance to our members – pay, jobs and quality of services. We are financially viable and will show that, like the political fund ballots, the union will turn a legislative stick into a means of strengthening our organisation and increasing our membership.

Finally, the article appeared on the day that our proposed partners in a new union, the IRSF, debated merger at their conference. Despite exaggerated reports of our financial demise, they voted to move forward with us towards a powerful new public services union.

John Sheldon, general secretary, National Union of Civil and Public Servants, 124/130 Southwark Street, London SE1 0TU

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Tuesday May 24 1994

British parties and Europe

"This is not some trivial opinion poll," said Mr John Major yesterday, launching the party's manifesto for the European elections on June 9.

He is right. The European Parliament, especially since the entry into force of the Maastricht treaty last November, is in a position to exert significant influence on the destinies of the European Union if it finds the sense of purpose to do so. It does not have the full powers to grant or withhold taxation, or to pass legislation, that are traditionally those of parliaments in sovereign states, and, largely for that reason, there is no European executive which depends on a disciplined majority in the parliament to carry on its business.

But, precisely for that reason, individual MEPs have greater freedom than most of their national counterparts, and those who are prepared to work can have a great deal of influence on the detail of European law. Under Maastricht their influence on other aspects of EU policy, such as foreign relations, should be expected to grow as well.

Yet none of the manifestos published in the UK yesterday focuses primarily on the role of the parliament or on how the candidates of the parties concerned would speak and vote if they were elected to it. All three of the main British parties behave as if this were in fact a mammoth opinion poll. The Conservatives defend their record as a government in upholding British interests in Europe. Labour and the Liberal Democrats blame the Conservatives for everything that is wrong in Britain today - whether or not there is a European connection - and attempt to seduce the voter by promising to behave differently if and when they gain power at Westminster.

Direct experience

About the specific role of the parliament they have rather little - in the Liberal Democrat case, almost nothing - to say. The Liberal Democrats may be partly excused by the fact that up to now the majoritarian electoral system, which Britain alone uses for these elections, has denied them any direct experience of EP membership. Still, since they alone are prepared to advocate "a federal Europe", one might have expected them to present themselves as

members of a Europe-wide movement with a single programme. They fail conspicuously to do so, perhaps because on many social and economic issues continental liberals are closer to British conservatives, while British liberals are closer to continental socialists. The Conservatives, too, have problems in this area. You will search their manifesto in vain for a reference to the European People's party, the alliance of Christian Democrat parties to whose parliamentary group the Conservative MEPs have belonged since 1992. Only the Labour party can proudly proclaim its intention of "co-operating with our allies across the continent" to press for a list of economic objectives.

Socialist group

That list deserves some attention, because the socialist group, already the largest, is the one most likely to find itself in or close to a majority after the elections. Ironically this outcome is made much more likely by the British electoral system, which the Conservative government has insisted on retaining. The main argument for this system - that it tends to produce a stable governing majority - has no relevance to this election. All it achieves in this context is to distort the overall political composition of the parliament by exaggerating the swings of the British pendulum (usually against the party in power at Westminster).

This phenomenon will be particularly unfortunate in the present instance, if it helps the Labour party and its continental allies to impose their agenda on the EU. The list of objectives may sound benign, but its main premise is that public spending at European level can and should be used to "promote", "boost" or "generate" new jobs. It also includes "an industrial policy" and "the effective application of regulations in all countries in order to ensure that industry is not disadvantaged by unfair competition".

The application of this philosophy across the EU could virtually be guaranteed to ensure that Europe as a whole remains a high-cost, over-regulated region, whose enterprises would indeed be "disadvantaged" in competition with those from other parts of the world.

On the brink over Crimea

With its vote for *de facto* independence on Friday, the Crimean government raised the stakes in Europe's most dangerous political game. The alarming possibility is that the local power struggle in Crimea could drag Ukraine and Russia into all-out war.

Kiev has consistently valued an increasingly tenuous sovereignty over the more painstaking process of economic transformation. For the Ukrainian government, Crimea is more a symbol than a piece of territory to which it has any strong attachment for its own sake, but that is precisely why Crimea's declaration of sovereignty last week provoked such a hostile reaction in Kiev. Ukraine has been tolerant of the pro-Russian Crimean government's demand for local self-rule over the past few months, but has drawn a line at outright secession. Kiev's disastrously ineffective leaders believe, probably correctly, that Ukraine might collapse altogether, if Crimea were to be allowed to secede.

For Moscow, the escalating tensions on the Black Sea peninsula pose different problems. Ukrainian leaders complain that Russians have never fully accepted their nation's independent existence. That is quite true, but the Kremlin's current leadership does at least appear content to wait for Ukraine's disintegration. Even though President Boris Yeltsin has acted with commendable restraint over Crimea, he faces a powerful hard-line lobby, inside and outside his own government.

Russian role

If Crimea's war of words were to degenerate into a fight, it would be politically difficult for Russia to remain on the sidelines. Worse still, perceived success in Crimea could embolden Russian nationalists to gather lands from other republics, such as Kazakhstan and the Baltics.

But the real gunpowder, both literally and figuratively, is on the contested peninsula itself. Both Ukraine, with its security forces and national guard, and Russia, which effectively controls the Black Sea Fleet, have a military presence in Crimea. The man who has recently appeared determined to ignite the explosion is Mr Yuri

Meshkov, the maverick president of Crimea.

Mr Meshkov, elected in January, appeared initially placated by a deal with Kiev that gave Crimea independence in everything but name. Over the past week, however, Mr Meshkov has been pushing further. The danger is that Kiev's adamant insistence on sovereignty and territorial integrity will be forced into a collision with the pressure on the government in Moscow to champion ethnic Russians beyond its borders.

West's response

How should the west respond? The first step, which is to recognise that Crimea is not a minor local irritant, has been taken. Beyond that, the best the west, and most of all the US, can do is serve as honest broker. With the help of western mediation, Kiev and Moscow might be able to negotiate a joint sovereignty arrangement, which would allow Ukrainians to feel they have not surrendered their territory, while giving Crimeans the connection with Russia that they apparently want.

Simply lecturing Russia on the inviolability of Ukraine's borders - a particularly touchy issue, because Ukraine's renunciation of its nuclear weapons was made in return for a Russian pledge to respect Ukrainian territory - will not be enough. Russia exerts considerable influence on the Crimean government. Moscow should be asked to urge caution on its kinsmen and be warned that a war between Ukraine and Russia would make western assistance to either country, including membership of the Partnership for Peace, impossible.

The Ukrainian government is seriously at fault, not so much in its handling of the Crimean issue as in its egregious mismanagement of the economy. Kiev can have little hope of holding on to reluctant territories, so long as the economy continues its collapse. Terrified as it is of a Bosnia writ large, the west is ready to help Ukraine in substantial ways. But first, the Ukrainians must show that they want not only to keep their flag and their borders, but to begin the reforms that just might make Crimeans tolerate remaining Ukrainian citizens.

Rarely can the UK's industrial shortcomings have come under such scrutiny. Today, six months of analysis and debate culminates in the publication of the government's white paper on competitiveness.

It follows a multitude of other reports on how to sharpen economic performance from government departments, the Labour party, two parliamentary select committees, countless think-tanks and academics, and most employers' associations.

Various factors help to explain the timing of this stock-taking, the most important being the continuing long-term weakness of UK economic performance. The improvements in the 1980s in industrial relations, productivity growth and manufacturing exports helped to narrow the performance gap with several of the UK's closest economic rivals such as France and Germany. But after a long recession the gap still looks stubbornly wide from manufacturing productivity to income per head (see charts).

The reports may also express a deeper change of mood among business leaders and policy makers. Mr Ken Mayhew, a former economist at the now defunct research body, the National Economic Development Office, says: "When I joined NEDO in 1988 most leading business people I met thought we had cracked the UK's economic problems."

"When I left in 1991 it was quite different. The recession came as a deep shock to many people, but on top of that it appeared that sacking workers and improving productivity had been the easy part, and that moving on from there was much more difficult."

Many of the analysts concentrate on apparent failures in external economic performance - such as trade and the value of sterling - which they fear could deteriorate further in the face of increasing competition from developing countries. They point to the forced exit of the UK from the European exchange rate mechanism in 1992 and the UK's persistent current account deficit even during recession.

Much of the evidence comes from the pro-manufacturing lobby which has been given a new lease of life in the post-Thatcher era. This has been underscored by the arrival of Mr Michael Heseltine as Secretary of Trade and Industry, and by the perception that the manufacturing sector is now too small to sustain a strong recovery.

It is the performance of manufacturing and services and the growth rate of overall productivity which is the key determinant of national economic welfare. Performance in world markets is only part of the picture, says Professor Paul Krugman of the Massachusetts Institute of Technology.

But the growth in UK living standards has been "disappointing", according to the government, with the country slipping to 18th place in gross domestic product per head among the main industrial countries. And the UK had a misery index (annual unemployment and inflation rates combined) which was second only to Italy in the Group of Seven main industrial nations over the period 1971 to 1992.

The individuals and committees seeking to diagnose and reverse these trends are easy to mock with their grandiose ambitions and long wish-lists. But it is not enough to dismiss them by saying that companies and not countries compete, says Dr Ann Robinson of the free-market Institute of Directors. "The national framework of laws and regulations is important in helping or hindering companies," she says.

Further, the manner in which the problems are being discussed provides some grounds for optimism. "There is a consensus about the nature of the problems which would have been unthinkable even a few years ago," says Sir Geoffrey Owen, a director of the London School of Economics' Centre for Economic Performance and a former editor of the Financial Times.

There is widespread concern about education and vocational training; about the relationship

Third way to the top of the pile

David Goodhart weighs the debate on UK competitiveness in the light of disparate global economic models

between finance and business and the "short-termism" this is said to generate; about the failure of innovation; and about the lack of a layer of thriving medium-sized businesses comparable with those in Germany. There is also a long-standing belief that "change happens less easily in the UK than in comparable countries, because we are less well structured", as Mr Geoff Robinson, an IBM executive and former adviser at the DTI, puts it.

These "decline of Britain" themes generate a sense of déjà vu. But there is a hard-headed tone and an attention to detail which would not have been apparent 10 years ago.

The variety of academic, government and business reports acknowledge strengths where they exist - in pharmaceuticals and financial services, for example - and puzzle over the "long tail" problem: if some companies can do it, why do so many fail? The old industrial policy agenda of government support for industry and "picking winners" is noticeable by its absence. The Labour party document scarcely mentions the unions, much to the chagrin of some union leaders.

There is even some agreement on the measures required to create more of the high-performance companies of which the UK has too few. Several reports recommend reforms to the tax system to encourage more investment and training. Less straightforwardly, there is broad interest in establishing a more supportive financial framework for large companies by making contested takeovers more difficult and dividend payments more closely aligned with profitability.

For smaller companies, there is a lobby for the creation of a development bank able to provide long-term loans to growing businesses at subsidised rates. There is also interest in fostering more corporate collaboration on technology transfer.

But behind this apparent consensus, a scarcely articulated argument is being conducted over the kind of economic model to which Britain should aspire. The battle is between those who think that many of the problems are endemic and can be solved only through a regulatory and institutional overhaul, and those who believe that the existing liberal system, buttressed by powerful anti-monopoly laws, needs no more than discreet policy reforms and intelligent exhortation.

Informing many of the supporters of overhaul are the Germanic and Japanese models of "organised



capitalism. These are said to comprise corporate institutions which enhance wealth creation through fostering stable, long-term relationships between key economic groups.

Liberal critics regard these corporate rules - such as life-time employment and company cross-ownership in Japan, or compulsory worker consultation in Germany - as belonging to an earlier corporatist era. That approach, now under threat in the latter two countries, is one from which Britain is fortunate to be free, they add. If they have a model it is the free-market US, which still has the highest average productivity (and GDP per head) in the world and is the world leader in high-technology industries.

The Labour party is happy to embrace the Germanic "stakeholder" company model, in which workers influence decision-making,

and financiers and suppliers are locked in. "We want to reform the architecture of our company structures to encourage committed owners," says Mr Robin Cook, Labour's trade and industry spokesman.

The Royal Society for the Encouragement of Arts, Manufactures and Commerce, in its recent report on reforming the UK company, *Forward's Company*, also embraces the stakeholder approach, but without proposing new regulation. "There's a lot of nervousness about taking the regulatory path," says Mr Neil Hartley, the society's research head.

The trade and industry select committee is similarly sympathetic to "committed" capitalism, but it is wary about institutional reform and explicitly rejects the German-style supervisory board. "Lessons learnt overseas cannot usually be transferred to the UK," says the select

committee's report. But where other countries have "competitive advantage", for example in relationships with financial institutions, the UK must replicate them in its own way.

Mr Heseltine takes a tantalisingly ambiguous position in this debate. In his 1987 book *Where There's a Will*, he praises German institutions such as employee representation on supervisory boards. He also backs a system of compulsory-membership employer organisations such as chambers of commerce, which help to ensure that almost all employers train to a high standard.

But in office this agenda has been scarcely visible. His main accomplishment has been to deliver a reorganisation of government support for industry both at regional and Whitehall level.

Judging by the tone of the DTI's own contributions to the trade and industry select committee, and the deregulatory agenda of the Conservative party, today's white paper will not return to the themes of *Where There's a Will*. Indeed, few new initiatives are expected.

At least for public consumption, the DTI admits of no widespread problems except in education and training. Mr Bob Dobbie, head of the new competitiveness division set up by Mr Heseltine in 1992, says that "there is no conclusive evidence that short-termism is a general problem", and he denies there is a "financing gap" for small business.

The government, and observers such as Mr Dobbie, believe that as far as there is a short-termism problem, it is one of business judgment rather than market structure. The only role for government is to ensure better information flows. The market, the government might add, is correcting itself: financial institutions are taking a more active interest in the companies they own. Even Hanson, the conglomerate often accused of ruthless short-termism, has decided to lengthen its target payback period on investments.

But to economists such as Mr Ewart Kepp and Mr Ken Mayhew, this minimalist policy contradicts the government's objectives. They told the select committee: "On the one hand ministers and civil servants have painted the vision of a high-wage, high-tech, high-skill future... the only one that advanced economies can sustain in the long run. On the other hand actual policy has sought to emphasise low wage costs and a deregulated labour market."

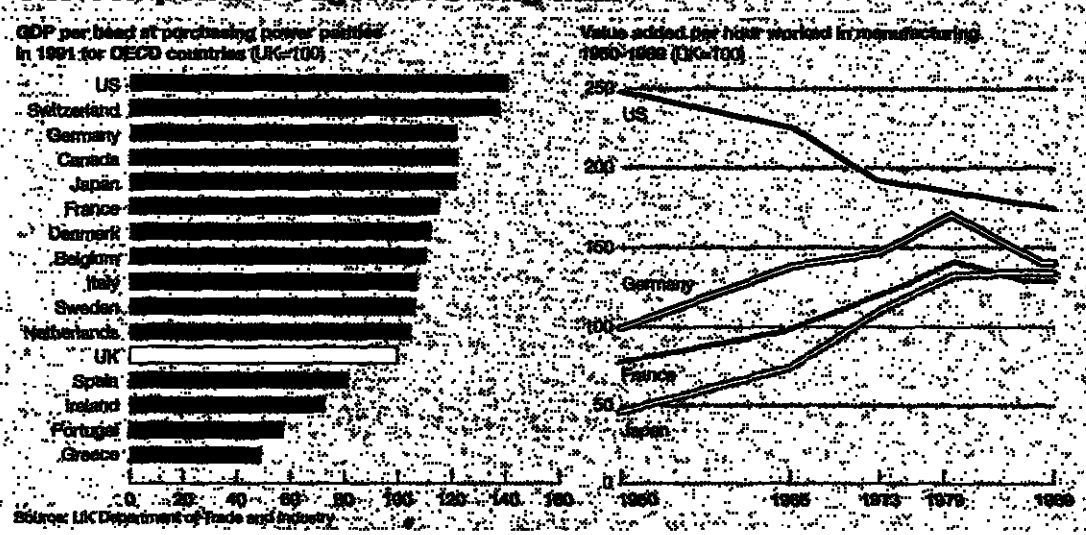
If there is a tension here, it does not adversely affect high-technology sectors of the US economy, for example. It is, in any case, a tension in many analyses of competitiveness, including that by Mr Jacques Delors, president of the European Commission, entitled *Growth, Competitiveness and Employment*.

Management theorists such as Professor John Kay also seem unsure which side of the argument they are on. Prof Kay talked to the select committee about creating high-trust, high-commitment relationships within companies. But under questioning he said that countries should play to their competitive strengths which, in the case of Britain, may mean nurturing US-style high flexibility and low cost.

Even Labour-sympathising academics, such as Mr David Soskice, have concluded the UK will not be able to create the conditions for a high-skill manufacturing economy. Policy should concentrate instead on copying US mass higher education to equip young people for the high value-added end of the service industries on which most national wealth will depend.

Mr Keith Hampson, a leading member of the trade and industry select committee and a confidant of Mr Heseltine, believes that the German-Japanese and the US models are converging. He also believes that the UK can forge a coherent "middle way" between them, and that the country's low-cost, deregulatory attractions "give us a breathing space to get our act together". Today's white paper will be the testament of that British way.

The competitive edge: UK's long haul



OBSERVER

Running out of energy

Whatever happened to John Moore, or Lord Moore of Lower Marsh, to give him his proper title? He maintains such a low profile these days that it's hard to believe that only seven years ago he was being canvassed as a future prime minister of Britain.

Take the growing row about the financing of the new Energy Saving Trust, which he chairs. It is a central plank of the government's energy efficiency campaign but its very survival is already being threatened by Clare Spottiswoode, director-general of Ofgas, the gas regulator.

Without her backing, the trust can raise only a small fraction of the £400m a year it needs to spend to meet government targets. However, in this increasingly hostile climate, it is the trust's capable but little-known chief executive, Eoin Lees, who has been left to fight its corner.

Lord Moore's recent public pronouncements have been limited to a short introduction to the trust's latest annual report, which talked of "an encouraging start". His deeper views of the trust's predicament are hard to establish since he doesn't seem to like being quizzed by the press.

His sensitivity to press comment, dating back to his unlucky time as secretary of state for social

security, may explain his shyness. But at this vulnerable stage in the trust's fortunes, it surely needs a chairman who is more preoccupied with saving energy than his face.

Bright spark

Ever wondered what's happening behind the scenes when the voice on the phone says: "I can't seem to find you on my screen... how are you spelling that?"

Well, so has Eastern Electricity. After months of "intensive investigations", the company has finally discovered why its "corporate data network" (CDN) kept falling without warning, and then mysteriously righting itself. In a memo to staff, chief executive John Devaney says that CDN "outages" have cost 18,000 hours in lost production effort, not to mention the inconvenience to customers.

"Specialised equipment" eventually pinpointed the problem - to a single PC at head office on to which a multi-user computer game had been loaded....

Educated guess

No secret that John Patten's job at the Department for Education is one of the least secure in the cabinet. Perhaps a bit more surprising is the press of hopefuls jockeying to succeed him.



He's only pretending to be asleep in front of the telly - he's boycotting the Euro-elections

In addition to the likes of Michael Portillo, Steven Dorrell and Virginia Bottomley, it emerges that social security secretary Peter Lilley, the ex-Greenwell's oil analyst, also fancies exchanging the never-ending headaches of the Child Support Agency for worries about a different facet of youngsters' development.

Lilley has been surprisingly successful over the past two years, but with more cuts expected in his £200m budget it may be time to get out while he is still ahead. A suspiciously large chunk of his recent Spectator lecture was devoted to the subject of education.

However, while Lilley is regarded as one of the most intellectually able in the cabinet, the prime minister may be disinclined to make changes in an area as sensitive as social security just at the moment. And would it be a promotion for him anyway?

It's a strine

Met Alexander Downer, the new leader of Australia's opposition, didn't get bullied in Britain in the same way as he does in Australia. His dad was Australian high commissioner in London between 1964 and 1972 and young Downer went to school in Oxford and got his degree in politics at Newcastle. His enemies in Australia call him Shirley Temple because of his black curls, and there has long been a joke that when his family's home was in the Canberra suburb of Downer, they lived at the posher end - Upper Downer.

Bad survey

Sir James Blyth, chief executive of Boots, doesn't seem too keen on chartered surveyors.

Why was it, he asked a property conference yesterday, that the surveyors employed by Boots had to be trained from first principles in almost every area of commercial life from the rudiments of marketing to constructing a business plan? And why was it,

he continued, that while so many Boots managers work in jobs remote from their professional training, all the surveyors in the company are in positions directly associated with property? Surely, he argued, surveyors should be capable of pursuing broader business careers.

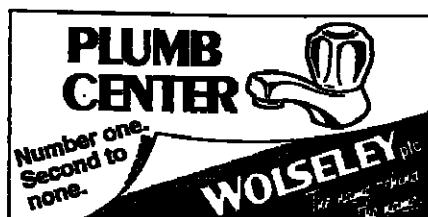
Could this view have anything to do with the fact that Boots' outgoing chairman, Sir Christopher Benson, is a well-known chartered surveyor?

Whisky sour

Everyone knows Whisky deserves more attention than Soda, so Chris Patten's Norfolk terrier decided to take matters into its own paws. Still smarting from the star treatment accorded to fellow pooch Soda when it went awol nearly two years ago, Whisky decided to bite back. Unfortunately, sinking your teeth into a 21-year-old workman has consequences in Hong Kong, even if you chew bones with the governor's nighty. Whisky was unceremoniously carried off to the official dog kennels for observation - a risky way to gain attention in a place where canine criminals have been known to incur the death sentence.

Nuncupate

Are you allowed to kiss a nun? Yes, but don't get into the habit.



FINANCIAL TIMES

Tuesday May 24 1994

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Worries grow over unrest in plants and on farms

Zhu signals easing of credit to state factories

By Tony Walker in Beijing

Mr Zhu Rongji, China's senior vice-premier in charge of the economy, has signalled an easing of tight restrictions on lending to ailing state enterprises and has appealed for greater efforts to increase grain and cotton production.

Mr Zhu's remarks, published on the front pages of main Chinese newspapers yesterday, indicate growing official anxiety over labour unrest in cash-starved state factories, and reflect worries about a serious shortfall in cotton production accompanied by signs of growing agitation among peasants.

In the past two weeks, Mr Zhu has addressed two economic forums attended by provincial leaders from China's central and southern provinces. At both, he called on economic departments and banks to "help" ailing enterprises.

He said government bodies including financial institutions should "make surveys and help enterprises to resume production and get out of these predicaments".

The State Statistical Bureau reported that in the first quarter

nearly half the state enterprises lost money. Some estimates put "triangular debt" - enterprises owing money to each other for raw materials and finished products - at Yn300bn (\$35bn).

Mr Zhu, who is also governor of the People's Bank of China, the central bank, has been under pressure from the powerful state enterprise lobby to ease credit restrictions to save state-run factories from bankruptcy and avert thousands of job losses.

His appeal to officials to "fully arouse" farmers' enthusiasm for cotton production reflects deepening government concern over sharp rises in the cotton price. The textile industry is one of the country's biggest employers, and factories are facing difficulties in securing supplies. Some have had to stop production.

Mr Zhu, who has made curtailing inflation a main priority, has been insisting on continued tight credit policies. But banking statistics for April show an increase in state enterprises' funds, indicating that an easing of restrictions is already taking place.

Western economists in Beijing say the government is likely to continue to be selective in providing credit. They contrast the

latest cautious easing with the panic taking place last September and October to provide additional money to loss-making enterprises.

The April and March inflation figures, slightly down on the rate of growth registered in the first two months of the year, suggest that the government may have some scope for a limited relaxation of credit.

Mr Zhu's call for an improvement in handling what he called "relations between reform, development and stability" coincides with official alarm about growing unrest among peasants, whose returns from their tiny plots are being squeezed by higher production costs.

Farmers are also angry about a widening gap between country and city, inland and coastal regions. Inflation has also been rising faster in rural areas than in the city, according to the state statistical bureau.

Mr Ren Jianxin, a senior party official, was quoted at the weekend in the People's Daily, the Communist party newspaper, as saying at a meeting on rural instability that the "security management situation remains extremely grim".

Japan and US edge towards agreement on trade

By Michio Nakamoto in Tokyo and Nancy Dunne in Washington

US and Japanese officials went into their fifth day of trade talks in Washington yesterday amid expectations that they were edging towards agreement in some of their disputes.

Tokyo's ministry of finance unexpectedly sent to Washington an official responsible for bilateral negotiations on opening up Japan's insurance market - Mr Kinsuke Sakakibara, vice-chief of the International Financial Bureau - left in an apparent move to push the talks forward.

There were also indications that the US had softened its stance, although Mr Mickey Kantor, the US trade representative, denied that Washington was in retreat from its original intention to negotiate agreements seeking objective criteria to measure market access.

But Mr Alan Tonelson, research director of the Economic Strategy Institute, which has close ties with the administration, said: "My impression is we are really backing off."

He said Mr Kantor might have lost control of the negotiations to the State Department, where there is concern that US-Japan trade disputes are threatening the broader relationship and the administration's Asia trade policy.

That created the impression in Washington that the negotiators were ready to "harvest the gains" of previous talks and reach deals on those sectors the Japanese government can most influence: government procurement of medical equipment and telecommunications and insurance liberalisation. Vehicles and vehicle parts could be set aside.

Mr Tsutomu Hata, the prime minister, summoned his chief cabinet secretary, Mr Hiroshi Kuniyoshi, who was until recently trade minister, as well as officials from the key ministries of trade, foreign affairs and finance, to his official residence to discuss how the talks could be taken forward before the Group of Seven meeting in July.

He told the bureaucrats to try to ensure success for yesterday's negotiations on the groundwork for resuming the talks.

"We are negotiating very extensively. The talks are at a very delicate stage now," Mr Hata told a group of reporters.

Japanese officials played down speculation in the press that a breakthrough might be possible because of a softer US stance, but were clearly doing their best to keep the momentum going.

"There are talks scheduled this week on global co-operation, so officials are scheduled to be in Washington anyway," one foreign ministry official said. The hope, he said, was that the unofficial talks be made official.

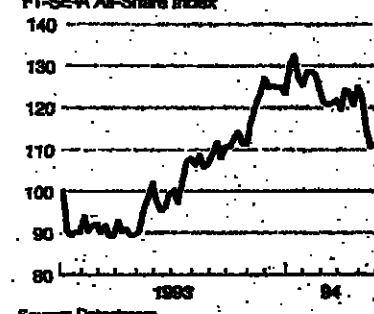
THE LEX COLUMN

BA's American dream

FT-SE Index: 3108.4 (-18.9)

British Airways

Share price relative to the FT-SE All-Share Index



ally ran - then perhaps the earnings stream is not worth so much after all. Crookfords, which has a concentration of big spending customers, trades on a historic multiple of less than 10. Even after yesterday's fall Ladbroke's multiple is in the mid-20s.

It would help if Ladbroke were to break down the contribution from credit betting to its operating profits. The danger is that investors will conclude that it is bigger than it really is. It seems unlikely that credit betting normally contributes more than 10 per cent. If so, it is big enough to produce the occasional short-term glitch, which is only conspicuous now because progress elsewhere, in hotels for example, remains pedestrian.

That does not warrant a wholesale re-rating of the shares. Rather it is the realisation that Ladbroke's new management cannot transform the company overnight which ought to justify yesterday's sharp correction. The shares are now back where they were in early May. The run they had enjoyed looked odd for a company whose newly-cut dividend is still barely covered by adjusted earnings.

Sandoz/Gerber

A strong currency, cheap money and virtually non-existent gearing have made foreign acquisitions irresistible to the Swiss. Sandoz's \$3.7bn agreed purchase of US baby food manufacturer Gerber is only the latest example. This month has also seen fellow pharmaceuticals group Roche bid \$5.3bn for Syntex as well as foreign moves by Nestlé and Holderbank.

Though Gerber may not look expensive when viewed through Swiss

lenses, the acquisition seems thin on industrial logic. Sandoz's own nutrition business mainly sells to health-conscious adults through specialist health food stores, while Gerber sells baby food through supermarkets. So there seems little scope for pumping Gerber products down Sandoz distribution channels or vice versa.

It may be possible to add value by capitalising on Gerber's strong brand name. Sandoz products may gain wider acceptance in the US if rebranded with the Gerber logo. But all this will not be easy. Given that the purchase price of almost 30 times 1993-94 earnings is hardly cheap.

Exco

Exco's management must be hoping that its second coming as a quoted company will be less hair-raising than the first. Having been swallowed up by British & Commonwealth in 1985, the money broker was left in limbo when B&C collapsed. While the question of ownership was partially resolved by a placing of shares with institutions two years ago, B&C's administrators are keen to cash in their remaining chips. Since Exco increased earnings by more than half last year, the timing for a flotation looks auspicious.

Investors will have to decide whether the company is being offered at a cyclical peak or near the start of a prolonged recovery. Exco delivered steady growth through the 1980s, but that was an era of expansion. Growth opportunities are now less obvious. While money market turnover should continue to grow, commissions are being squeezed. Yet Exco's spread across time zones and financial markets should help iron out the worst of the volatility in earnings. If management can keep a grip on costs, there must be a fair chance that profits will rise from here.

Without much segmental information or an idea of what dividend Exco will pay, valuation is difficult. Assuming the company will use its strong cash flow to support a decent yield, though, a multiple of at least 10 times last year's earnings or a market value a shade more than \$200m would look fair value.

Caledonia Investments, the Cayzer family vehicle which sold out of B&C while the going was good, would then again have shown impeccable timing. The 27 per cent stake it bought from the administrators two years ago would have trebled in value.

Yeltsin acts to stimulate Russia's economic reform

By Leyla Boulton in Moscow

Mr Boris Yeltsin, the Russian president, seeking to revive economic reform, yesterday scrapped quotas and licences for oil and gas exports from July 1 and offered a three-year tax holiday to foreign investors in the manufacturing sector.

Six decrees issued yesterday are a bid to push the government of prime minister Victor Chernomyrdin into resuming the more active economic reform in evidence until last winter - in part by not waiting for parliament to pass the relevant legislation.

The decrees fit with the views of Mr Chernomyrdin and many parliamentarians who want measures to stimulate economic growth and restore discipline among state-owned enterprises.

The scrapping of quotas and licences for almost all exports means Russia has finally lifted antiquated controls on its lucrative energy exports.

The quotas and licences have stimulated massive corruption and have served as an indirect control on domestic energy prices by regulating quantities available on domestic markets.

However, Mr Alexander Livshits, head of the president's group of economic experts, said this decree would not significantly increase hard currency exports because export taxes remained high and pipeline capacity is still restricted.

It is unclear how the decree's scrapping of all exemptions on export taxes - with several exceptions - would affect tax breaks promised to foreign oil companies.

In an effort to stimulate economic growth and reduce tax evasion, Mr Yeltsin instructed the government to submit to parliament by September 15 legislation lowering companies' overall tax burden by 10-20 per cent. He also decreed a three-year exemption from profit tax for manu-

facturing ventures registered since January with at least 30 per cent foreign ownership and \$10m investment - as long as they stay in business for at least five years.

Another decree sought to restore genuine state control, including the power to dismiss dishonest and incompetent directors, over enterprises theoretically owned by the state but in reality free to do what they want.

Mr Livshits said a priority of this decree was to stem theft of state property by directors of enterprises.

Professor Yevgeny Yasin, head of the president's analytical group, said the decree would affect several defence plants and inefficient factories.

Mr Yeltsin issued instructions to reduce enterprises' debt to one another and the state treasury. The decree allows the government to start bankruptcy proceedings against companies which are more than three months late paying tax.

Gerber agrees to \$3.7bn bid by Sandoz

Continued from Page 1

nutrition products and a small baby food line. However, only 14 per cent of the nutrition division's \$571.7bn sales last year were in North America, whereas nearly 90 per cent of Michigan-

based Gerber's \$1.3bn sales were in its home continent.

Mr Marc Moret, chairman of Sandoz, said Gerber's excellent image and exceptional market strength in North America "give us a strong base in child nutrition on which we will expand

internationally". Gerber is understood to have been actively seeking a suitor for several months. Nestlé, the Swiss foods group, had earlier been a strongly tipped bidder, and Hershey Foods of the US had been mentioned as a possible candidate.

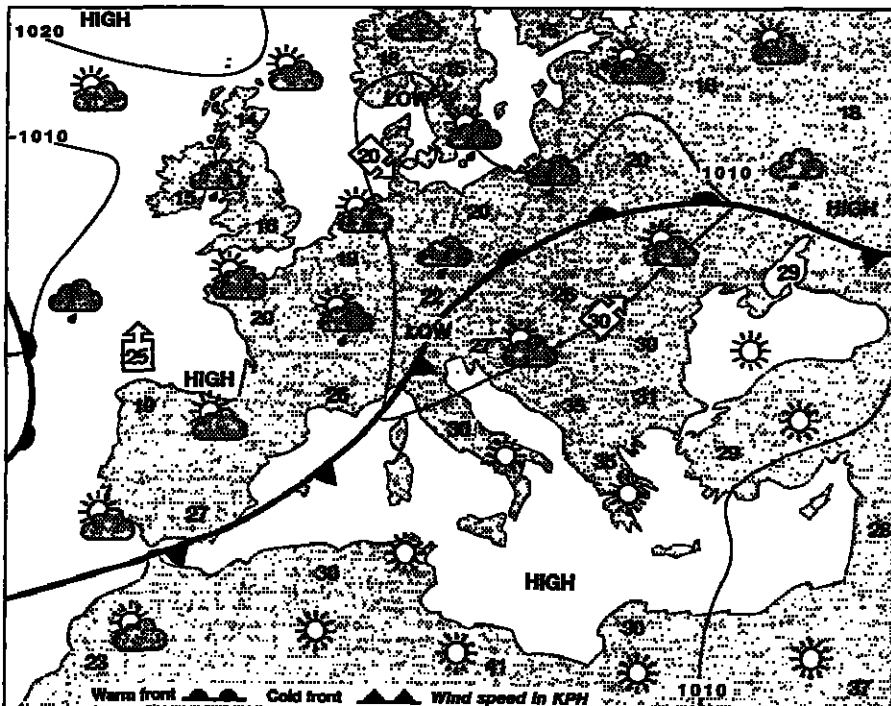
FT WEATHER GUIDE

Europe today

A complex low pressure area will influence central and parts of western Europe. The east of the Netherlands, eastern Belgium and France, Luxembourg, Germany, Poland, the Czech republic, Slovakia and the Alps will have outbreaks of rain and afternoon temperatures of 18C-22C. South-east Europe will have abundant sun and tropical temperatures. A thunder shower will develop over northern Italy but southern regions will have a lot of sun. The western Netherlands, Belgium and France and southern England will have sunny spells. The rest of the British Isles will be rainy. South-west Europe will have frequent sunny intervals. Southern Scandinavia will have cloud, sun and a few showers.

Five-day forecast

South-west Europe will remain sunny and dry. The south-east will have a lot of sun and above normal temperatures. Showers will linger over Poland, Germany, the Czech republic and Slovakia. North-west Europe will have sunny spells tomorrow, but rain will move in from Thursday. Conditions will improve over the British Isles towards the end of the week. Southern Scandinavia will have frequent sunny spells and just an odd shower.



TODAY'S TEMPERATURES

Maximum	Beijing	sun	29	Cancun	fair	29	Edinburgh	cloudy	14	Mackinac	fair	25	Rangoon	cloudy	32		
Minimum	Belfast	sun	16	Cardiff	showers	16	Faro	fair	22	Malpica	thund	29	Plymouth	fair	11		
Abu Dhabi	sun	37	Belgrade	sun	36	Casablanca	cloudy	23	Frankfurt	thund	20	Maha	sun	34	Rio	cloudy	28
Accra	showers	28	Berlin	rain	21	Chicago	showers	26	Geneva	thund	19	Manchester	showers	15	Rome	fair	27
Algiers	sun	30	Bombay	cloudy	25	Cologne	showers	20	Gibraltar	fair	25	Madrid	sun	30	S. Francisco	sun	22
Amsterdam	fair	17	Bogota	cloudy	18	Dakar	fair	27	Glasgow	fair	14	Melbourne	cloudy	20	Saudi	fair	25
Athens	sun	33	Bombay	sun	36	Dallas	fair	32	Hamburg	cloudy	18	Mexico City	fair	31	Singapore	showers	31
Atlanta	sun	32	Brussels	thund	20	Dhaka	fair	43	Helsinki	cloudy	15	Miami	fair	31	Stockholm	fair	18
B. Aires	fair	19	Budapest	fair	30	Djibouti	fair	32	Hong Kong	showers	32	Milan	fair	28	Stuttgart	rain	20
Bham	showers	15	Chengdu	cloudy	17	Dubai	sun	38	Honolulu	fair	24	Montreal	cloudy	18	Sydney	fair	24
Bangkok	thund	34	Cairo	sun	35	Dublin	rain	14	Istanbul	sun	29	Moscow	rain	18	Taipei	cloudy	20
Barcelona	showers	24	Cape Town	sun	18	Dubrovnik	sun	32	Jersey	fair	12	Munich	rain	20	Tel Aviv	fair	33
									Karachi	fair	24	Nairobi	fair	24	Tokyo	fair	26
									Kuwait	sun	40	Naples	sun	31	Toronto	showers	21
									La Paz	cloudy	24	Nassau	showers	28	Vancouver	fair	23
									Los Angeles	cloudy	24	New York	fair	23	Vladivostok	showers	26
									London	cloudy	23	Nice	sun	25	Warsaw	showers	21
									Luxembourg	showers	18	Ola	showers	18	Washington	fair	22
									Lyon	rain	22	Paris	fair	21	Wellington	cloudy	12
									Madrid	showers	22	Prague	rain	19	Zurich	thund	19

Latest technology in flying: the A340

Lufthansa
German Airlines

Ministry of Transport,
Communications and Water Management,
Republic of Hungary

Hill Samuel is advising the
Hungarian Government on the
tendering for the concession related
to the M3/M30 Toll Motorway Project

GO-AHEAD GROUP
The Go-Ahead Group PLC

Hill Samuel advised on and
sponsored the flotation

MEPI NV
Guaranteed by MEPC plc

LuxFr 1 billion

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April 1994

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Currency Equivalent

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FINANCIAL TIMES

COMPANIES & MARKETS

Tuesday May 24 1994

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IN BRIEF

Enichem creates a record loss

Enichem, the chemicals subsidiary of Italy's state-controlled Eni group, announced a record loss for 1993, after deliberately taking into account heavy extraordinary charges to prepare for a four-year restructuring programme. Page 18

Pharmacia ripe for sale

Eight years ago the prospect of Mr Jan Eklberg steering one of the world's top 20 pharmaceutical companies through Sweden's largest privatisation seemed remote. The Pharmacia chief executive was more concerned with saving his loss-making Nordic-orientated company from extinction. But the company survived. Page 18

A surprise at BP Canada

Jim Buckle's career has taken some surprising turns since he arrived in Calgary in September 1991 as president of British Petroleum's Canadian subsidiary. Page 19

YPF goes for a shake-up

YPF, Argentina's privatised oil company, is to transform its domestic operations and back a cautious expansion into neighbouring markets with a \$100m a month investment programme. Page 20

Bonds fall on Bundesbank reports

European government bonds fell sharply on reports of comments made by Bundesbank President Hans Tietmeyer, which were taken to mean that there would be no more official German interest rate cuts in the near future. Page 22

Tokyo OTC surges

Since the beginning of this year, Japan's over-the-counter stock market has gained 22.1 per cent on prospects of high growth against an 18.4 per cent rise in the Nikkei 225. Back Page

Fall in high rollers hits Ladbrokes

The number of big bets by high rollers on credit with Ladbrokes fell in the first few months of the year, hitting profits in the betting and gaming division. Mr John Jackson, chairman, told the annual general meeting group profits were "currently below last year's level." Page 24

National Home Loans back in mortgages

National Home Loans, the UK centralised mortgage lender, announced it would resume residential mortgage lending after a three year absence, following its return to profitability. Page 24

Betterware rises 3%

Betterware, the UK direct home shopping group, yesterday reported a 3 per cent increase in full year pre-tax profits held back by lower interest receipts and the absence of a large exceptional gain. Page 24

Dominio shares advance

Shares in Dominio Printing Sciences, the UK printer maker, rose 27p to 517p following a sharp advance at the interim stage. Page 25

Success behind a Senior move

Flexible couplings and expansion joints may sound unglamorous, but these products have transformed the strategy and prospects of Senior, the UK engineering group. Page 26

A good mix at Kenwood

Higher sales, continued cost control and improved results from overseas subsidiaries were behind a 14.5 per cent rise in annual profits at Kenwood Appliances, the UK household appliance maker which was floated in June 1992. Page 27

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Chief price changes yesterday

NEW YORK (p)	TOKYO (yen)
Oil	47.4 + 1.4
Gold	404 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1
US Govt bonds	104 + 1

Freight and Parle closed. New York prices at 12.30pm

LONDON (pence)

Alkion	88 + 12	Alkion	88 + 12
Alkion	88 + 12	Alkion	88 + 12
Alkion	88 + 12	Alkion	88 + 12
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Alkion	88 + 12	Alkion	88 + 12
Alkion	88 + 12	Alkion	88 + 12

■ Pre-tax profits up 63% ■ Return of business traffic ■ Further gains expected

BA surges but warns on USAir

By Paul Betts,
Aerospace Correspondent

British Airways yesterday reported a 63 per cent rise in pre-tax profits to more than £300m (£450m) for the year to March, but warned it may have to make provisions on a £275.3m investment in USAir, its troubled US partner.

The future of BA's 24.9 per cent stake in USAir remains the biggest cloud over the UK carrier's short-term prospects.

Sir Colin Marshall, BA's chairman, said USAir's future hinged on efforts to negotiate concessions from its labour force. If these negotiations were not successful, BA directors believed a provision for permanent diminution in the book value of the

investment would be necessary.

Sir Colin described the airline's overall performance as a "significant improvement" in a highly competitive market. He added that BA expected to show a "further recovery in earnings" this year.

Annual pre-tax profits totalled £301m, compared with £185m in 1992-93. In the last quarter, BA made a £1m pre-tax profit, turning round a £62m loss, with operating profits amounting to £55m against a £25m loss.

Sir Colin said BA's performance contrasted with the rest of the airline industry, which last year lost £4.1bn (£2.7bn) on international scheduled services.

BA's progress reflected its cost-cutting drive, increased revenues and a 6 per cent

recovery in first and business class traffic. Turnover rose 13.2 per cent to £6.3bn, while operating profits increased 60 per cent to £495m.

BA carried 30.8m passengers last year, up 8.9 per cent. Gains were made across all its routes, with European services showing a 268m operating profit; the Americas £128m; Africa, the Middle East and Indian sub-continent £203m; and the Far East and Australasia £95m.

However, disruption caused by the Irish Republican Army terrorist attacks on Heathrow airport in March cost the airline about £10m.

While BA was concentrating on reaping the benefits of its global alliances, only Qantas, the Australian airline, was mak-

ing any money. Mr Robert Ayling, BA's managing director, said improvements were expected at the French affiliate TAT, following the launch of a restructuring and job cutting programme, and at the German affiliate Deutsche BA. Both had been "disappointing" last year.

Overall, losses from associates declined by £5m to £11m last year. The losses at TAT and Deutsche BA were offset by BA's share of profits from Qantas and by preferred dividends from USAir amounting to £16m.

Annual earnings per share totalled 31.3p, against 23.1p. The board is recommending a final dividend of 7.92p, giving a total of 11.10p, up 6.3 per cent. Lex, Page 17; The USAir shadow, Page 27

Investors block float of Matav

By Nicholas Denton
In Budapest

Deutsche Telekom and Ameritech, the German and US telecoms companies, have blocked the Hungarian government's plans to float Matav, the national telecoms utility, on the Budapest stock market.

Hungary's state holding company, AV RT, sold 30 per cent of Matav to Deutsche Telekom and Ameritech in December, in eastern Europe's largest single privatisation.

The AV RT, with its residual shareholding of 67 per cent, hoped to sell a further tranche of shares to the Hungarian public this autumn.

The public offering was to have been the centrepiece of the conservative government's mass privatisation programme. Its delay is another severe blow to the scheme.

Under local law, approval from shareholders with at least 75 per cent of the capital is required before a listing can be sought, so the foreign groups have been able to block an immediate float.

A Matav committee investigating possible timing for the float is expected to recommend holding off until 1995 or even 1996.

Deutsche Telekom and Ameritech believe Matav should go to the stock market once the revamp of the utility becomes visible to the market. Matav, which is at the start of a \$4bn investment programme, last week reported after-tax profits of Ft1.6bn (£16m) for 1993 and expects only to break even this year.

Moreover, an early flotation of Matav, one of Hungary's largest companies, runs the risk of overwhelming the Budapest stock exchange, the least active of the three main east European bourses.

Deutsche Telekom and Ameritech fear a public offering this autumn could only succeed if it were priced below the level investors paid at the end of last year: \$375m for a 30 per cent stake.

While it would be the AV RT that bears the direct loss, US regulations would force Ameritech to value its investment at the prevailing market price and make a write-off.

Deutsche Telekom and Ameritech have little incentive to use a premature flotation to increase their shareholdings, because their consortium has effective control of Matav's operating committee and day-to-day management.

The Matav case exemplifies the difficulties inherent in the Hungarian authorities' efforts to combine the sale of controlling stakes in state companies to industry investors with later public offerings of its residual shareholdings.

Sandoz sees its purchase of Gerber as a chance to balance its pharmaceuticals activities, write Ian Rodger and Richard Tomkins

Executives of Sandoz, the Swiss pharmaceuticals and chemicals group, were at pains yesterday to emphasise that splashing out \$3.7bn for a baby foods company did not mean that they were downgrading their commitment to drugs. "If a good opportunity to take over a pharma company came along, we would do that too," it said.

But Sandoz's purchase of Gerber Food Products suggests it is not as confident as its Basle neighbour Roche in the future of the increasingly turbulent pharmaceuticals business. Roche made a \$5.3bn offer for Syntex, a US drugs company, three weeks ago, and Mr Fritz Gerber, Roche chairman, reaffirmed his conviction that the research-based pharmaceuticals business would continue to offer excellent profit potential.

By contrast, Mr Marc Moret, Sandoz chairman, spoke of "achieving a better balance of our activities" at his group's annual meeting three weeks ago.

Sandoz officials pointed out yesterday that the nutrition business, in contrast with drugs, was not capital intensive and was free from the sharp cyclical swings of the group's existing agricultural and industrial chemicals businesses.

Assuming the acquisition goes through, the drugs arm's share of Sandoz sales will decline from 49 to 44 per cent, while nutrition's share will rise from 11 to 20 per cent, surpassing the industrial chemicals division to make it the group's second largest division.

The nutrition business includes special diets and feeding systems for the ill and the aged, performance foods and drinks for athletes, and baby foods.

Each product line has its own manufacturing process and is likely to go through a different distribution channel. The only common factor is the perception of quality that enables suppliers to charge high prices.

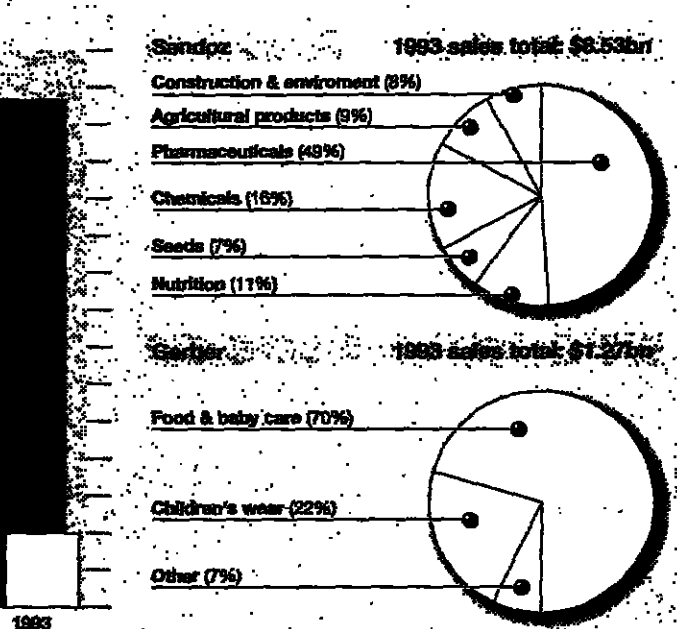
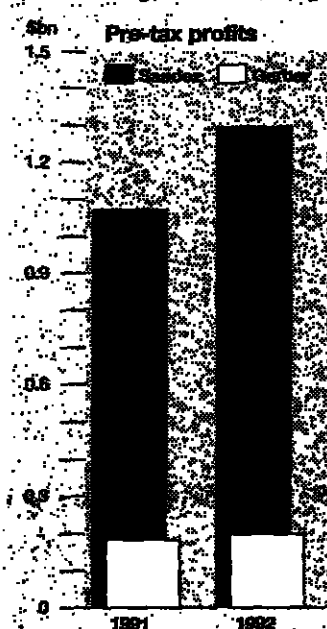
The important thing is to be in segments where you do not have to compete with the food giants," says Mr Raymond Bren, Sandoz finance director.

Sandoz got into nutrition in 1967 with the acquisition of Wander, the maker of Ovaltine. Today, about 40 per cent of the division's sales come from clinical nutrition and health foods, 22 per cent from Ovaltine and other food drinks, 26 per cent from baked goods and 5 per cent from sports drinks.

Until last year, it looked as if the group was going to concentrate on the high specification "nutraceutical" sectors, taking advantage of its pharmaceutical research and development skills. However, it then moved to build up consumer products, acquiring the Dutch Reform group, Holland's largest producer of rice crackers and other cereal products, and an importer of dried fruits and nuts, with annual sales

A grown-up step into the baby food market

How they measure up



of Ft42.4m (£23m). Sandoz also entered into a joint venture with Gazon, an Italian producer of health foods with annual sales equivalent to Sfr180m (£128m).

The Gerber takeover would be a giant step further in this direction, providing Sandoz with a strong US platform for its own nutrition products.

However, as with Roche's bid for Syntex, questions will be asked about the 53 per cent premium over market value being offered.

Gerber commands more than 70 per cent of the US baby food market and usually achieves a very high return on its capital. Recently, however, it has been struggling to maintain sales. Yesterday it reported a decline in turnover from \$1.27bn to \$1.17bn for the year to March. Net profits fell from \$132.8m to \$118.6m.

The company's main difficulty has been a decline in the number of American babies. Gerber has attempted to counter the impact of this trend by introducing products such as foods that bridge the gap between infant gruel and grown-up food. Its Gerber Granulites, introduced in 1991, are small microwave dishes such as chicken stew with noodles.

It has also tried to target groups with higher birth rates. The Tropical line, for example - made with fruits such as papayas and mangoes - is aimed at Hispanics, who also tend to buy more ready-made baby food than other groups.

Neither effort, however, has enjoyed much success and Gerber has had to contend with bat-

ties for US market share with its two main competitors, Borden's and Heinz, leading to price cuts and higher marketing costs.

To analysts like Mr Les Pugh of Salomon Brothers, the Wall Street securities house, it has long seemed that Gerber's best opportunities for growth lay in developing countries where birth rates are still high.

Gerber itself has belatedly realised this and now sells its prod-

ucts in at least 30 countries. But it has also concluded that it would take many years to build up an adequate international distribution infrastructure.

Both Gerber and Sandoz hope that the Swiss company will be able to provide that infrastructure quickly, and so restore growth.

But existing suppliers in those markets, such as Nestle, are unlikely to give up their positions easily.

Ebner's BK Vision slips into the red

By Ian Rodger in Zurich

BK Vision, the investment fund controlled by Mr Martin Ebner's BZ banking group, tumbled into a Sfr30.1m (\$21.42m) loss in the first four months of 1994 compared with a Sfr9.9m profit in the same period last year.

The loss was mainly due to a severe turnaround in the fund's trading performance from a Sfr40.4m profit to a Sfr3.9m loss.

The fund sold all of its shares in CS Holding, the financial group built around Credit Suisse, during the period, apparently at a loss.

The CS Holding stake, consisting of 350,000 bearer shares, was acquired last November in exchange for shares in CS subsidiary Len Holding.

Its market value was Sfr258m at the end of 1993, but the CS share price fell 18 per cent in the first four months of 1994.

Mr Ebner, BK chairman, signalled in January that the fund would run down its CS holding. "The tasks of an owner shareholder cannot be credibly performed at two big Swiss banks simultaneously," he said in his interim statement.

BK Vision is the largest single shareholder in Union Bank of Switzerland with 5.6 per cent of the capital worth Sfr1.95bn at the end of April.

The CS sale left BK Vision's Sfr2.5bn portfolio at the end of April holding securities of only two financial companies, UBS and Zurich Insurance.

The other factor in the fund's loss was a Sfr20.1m charge for administration. Substantially all of this was a performance-related fee payable to BZ Trust, the fund's manager, for the fourth quarter of 1993.

These fees have been spectacularly high in the past year or so, reaching Sfr250m in 1993. However, since the end of January, the share price and net asset value (NAV) of BK Vision have been declining.

Mr Ebner pointed out that they were now substantially below the threshold value of Sfr1,758 on which future fees would be calculated.

This means that no fees are likely to be payable for some time.

A formula provides that fees are paid only if the lower of the share price or NAV rises by more than 6 per cent in a quarter. Any declines must be recuperated (to the threshold value) before growth is calculated.

Yen's strength saps Nintendo

By Michioyo Nakamoto in Tokyo

Weak consumer spending and the sharp appreciation of the yen brought an abrupt end to the spectacular rise of Nintendo, the Japanese video games maker, which yesterday reported a sharp drop in sales and pre-tax profits.

Consolidated sales fell 24 per cent in the year to March 1994, to ¥455.6bn (\$4.7bn) from ¥594.7bn. Pre-tax profits plunged 44 per cent to ¥92.8bn, compared with ¥166.2bn.

This is the first drop in sales and pre-tax profits suffered by Nintendo since 1990 when it reported lower results because of a change in its year-end. Last year, Nintendo's pre-tax profits

overtook those of Matsushita, a company several times its size.

Part of Nintendo's difficulty last year stemmed from its heavy reliance on one product - video games - at a time when its main market in Japan was depressed and fierce competition made life difficult in Europe and the US.

Nintendo is also heavily dependent on exports, but the yen's sharp rise against foreign currencies has cut deeply into repatriated profits.

Mr Hiroshi Yamauchi, president, said that the yen's strength had been so damaging on overseas business that it would be nice to be able to pull out of all foreign markets.

Nintendo's parent sales fell 17

per cent to ¥487.1bn with pre-tax profits falling 30 per cent to ¥115.1bn.

The company forecasts that parent sales will fall again this year to ¥410bn and pre-tax profits will rise to ¥123bn, but it expects after-tax profits to decline to ¥62bn from ¥65bn.

The company faces growing competition from consumer electronics manufacturers which are moving into the video games market and much fanfare. Matsushita has launched a multi-media games machine which has attracted solid sales on the strength of its superior graphics, while Sony is scheduled to launch an advanced video games machine later this year.

This announcement appears as a matter of record only.

May, 1994

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Charterhouse Development Capital and CINVen are members of DABO.

INTERNATIONAL COMPANIES AND FINANCE

Enichem posts record net loss after heavy charges

By Andrew Hill in Milan

Enichem, the chemicals subsidiary of Italy's state-controlled Eni group, yesterday announced a record net loss for 1993, after deliberately taking into account heavy extraordinary charges to prepare for a four-year restructuring programme.

In 1993, the group lost L2,688bn (\$1.7bn) - even higher than the L2,300bn loss Enichem itself predicted last November - compared with L1,560bn in 1992. Charges relating to research and plant maintenance, the reduction of fixed costs, the closure of the least-efficient factories, and redundancies amounted to L1,013bn.

Enichem forecast a "drastic reduction of losses for 1994", and said it could begin to break even in 1995 or 1996. Much depends on the health of the core markets of base chemicals, polyethylene and elastomers, which will be left over once asset sales are completed.

To help Enichem through the worst, its parent company is expected to back a large capital increase - possibly as much as L3,000bn - at a shareholder assembly at the end of next month. Any such cash injection will be carefully analysed by the European Commission for possible state aid.

Enichem's revenue fell to L10,643bn in 1993, although that figure was roughly in line

with 1992 when adjusted for disposals.

The group has already embarked on a four-year programme of restructuring and L2,600bn of asset sales in an attempt to bring down its debt. Net financial debt stood at L8,252bn at the end of last year, compared with L7,391bn a year earlier. The company said it wanted to bring debt down to around 1.5 or 1.6 times shareholders' funds.

Servicing the debt cost Enichem L305bn last year, although that was L28bn less than in 1992. Even before financial charges, the operating loss was 86 per cent higher than in 1992 at L572bn compared with L308bn.

Poland may revise bank disposal programme

By Christopher Bobinski in Warsaw

Mr Grzegorz Kolodko, Poland's new finance minister, has suggested that the government's bank disposals programme could be revised.

"The first question which we will be answering by the end of next month will be whether we consolidate the state-owned banks or privatise them," he said in a newspaper interview.

The finance ministry has been planning to sell several more state-owned banks, including the Krakow-based Bank Przemyslowo Handlowy (BPH) which was due for privatisation by the middle of this year. It then planned to consider merging the remaining state banks, either with those already privatised or with each other, before privatisation.

Mr Kolodko suggested the BPH, one of Poland's largest banks, could be merged with others before being offered for sale.

Meanwhile, Mr Janusz Quandt, head of the BPH, is pressing for the bank to be privatised through a share sale to investors. This would avoid the need for a strategic investor as recommended by CS First Boston, which has been advising on the disposal.

So far, two banks have been sold: the Poznan-based Wielkopolski Bank Kredytowy, in which the European Bank for Reconstruction and Development has a 28.5 per cent share, and Bank Slaski, where ING of the Netherlands owns 25.9 per cent of the equity.

The state-owned Bank Gdansk is thought to be next in line for privatisation after the BPH.

Mr Kolodko also suggested that PZU, the state-owned insurer which controls half of the country's insurance market and reported a 325bn zloty (\$9.6m) net profit last year, should be broken up. This goes against the views of Mr Roman Pulneczek, chairman, who says PZU should be kept together and privatised through the sale of shares to local investors, management and employees.

Pharmacia ripe for state sell-off

The Swedish drug group is in form, writes Christopher Brown-Humes

Steering one of the world's top 20 pharmaceuticals companies through Sweden's largest privatisation would have seemed a remote prospect indeed to Mr Jan Ekberg eight years ago. The Pharmacia chief executive was more concerned with saving his loss-making Nordic-oriented company from extinction.

The company survived, thanks to restructuring and a spectacular acquisition programme which has taken annual sales to SKr277bn (\$3.5bn) in 1993 from SKr1.5bn in 1986. "This company has done more deals than some merchant banks," jokes one observer. The result is that the group has become the true multinational of Mr Ekberg's aspirations, ranking as Sweden's fifth-biggest company by market capitalisation.

The SKr10bn privatisation gets under way today with the launch of the prospectus. The state plans to sell up to 82m A shares in the group - 47.4 per cent of the votes - to retail investors and international institutions. It will, however, hang on to a 10.1 per cent voting stake to ensure ownership stability and prevent a hostile takeover. This is an important consideration, given that Pharmacia's second-largest shareholder, the vehicle group Volvo, plans to sell its 28 per cent stake in 1996.

In terms of sales, Pharmacia is even bigger than Astra, Sweden's high-flying drugs company, although the two companies are very different. Astra has achieved its growth organically, whereas Pharmacia has depended heavily on acquisitions. While Astra's fortunes have soared on the back of several blockbuster drugs, Pharmacia has relied on dominant market positions in niche areas.

This dominance is reflected in the fact that in no fewer than five areas - cataract surgery, allergies, growth hormones, nutrition and smoking cessation - the group has the leading world position.

Because of this profile, Mr Ekberg does not appear unduly worried about the company's exposure to government efforts to reduce healthcare spending. Its broad product spread lessens the impact of a clampdown in any particular area. However, it also benefits by having a relatively high exposure to the hospital sector, rather than the retail market where many of the cuts have been focused.

A good example is Italy, where Pharmacia's third-largest market. Pharmaceuticals sales there are estimated to have fallen by around 20 per cent in the first quarter - yet Pharmacia's sales were down just 1 per cent.

Following its extensive acquisition programme, culminating last year in the \$1.3bn purchase of the Italian pharmaceuticals group Farmitalia Carlo Erba (Pice), Pharmacia's immediate focus is cost-cutting. It aims to achieve annual savings of SKr1.2bn by 1996 as part of a drive to lift its operating margin, to 20 per cent from 18.5 per cent at the

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Jan Ekberg: group not looking for a blockbuster product

end of last year. The group has already merged its marketing companies with Fice's now the main task is to reduce production capacity, spread over 46 plants in 15 countries by as much as 50 per cent over the next five years.

Cost-cutting was the main reason for the company's unexpectedly strong first-quarter performance. The operating margin rose to 16 per cent, despite a sluggish 3 per cent increase in volumes and lower sales of the company's two main drugs, Genotropin (growth hormones) and Healon (cataract surgery).

Longer-term, Mr Ekberg's target is to grow at least as fast as the market. For this, he is pinning his hopes on a much

greater presence in the US market, which accounts for just 14 per cent of sales, and on a range of products in the company's R & D pipeline. The US effort will be assisted in late 1995, when the group will be free to market Genotropin, a drug jointly developed with Genentech, for the first time.

Pharmacia's R & D pipeline includes seven drugs in phase III of clinical trials and six in phase II. The most promising of the former group are Latanoprost (for the eye disorder glaucoma), Etanercept (an anaesthetic), Factor VII (a blood-clotting agent) and Cabergoline (for Parkinson's Disease). Each of the drugs is expected to have annual sales of at least SKr500m.

Some analysts grumble that Pharmacia hasn't got a billion-dollar blockbuster up its sleeve. "We'll never get one. We're not even aiming for one," says Mr Ekberg only half-jokingly. It is part of the niche strategy that the group avoids over-dependence on one or two drugs.

The danger is that as competition intensifies in the big therapeutic areas, some of the world's leading drugs groups will begin to target the niche areas in which Pharmacia operates. Mr Ekberg, however, does not seem to be worried by this.

"These fairly limited areas might not be of core interest for the big companies. If you are a company with sales of SKr500m looking to grow by five to 10 per cent, you must go for huge market areas."

BAT reshapes Eagle Star

By Richard Lapper in London

BAT Industries, the Anglo-American tobacco and insurance company, yesterday announced the departure of Mr John Bishop as chairman of its Eagle Star Insurance subsidiary, in a management reorganisation which signals a shift in approach to the increasingly competitive general and life insurance markets.

Mr Stephen Melcher, currently chairman of Eagle Star Life, becomes chief executive of Eagle Star, taking control of life and general insurance. Alongside other management changes, the aim is to

strengthen the Eagle Star "brand", increase control over distribution and raise the profile of Far East operations.

Mr George Greener, chairman of Eagle Star, said customers were looking for a powerful brand to meet all their insurance needs.

Mr Paul Swinburn, director of corporate communications, said: "We went down the road of trying to build different companies. There is a sense in which these companies need some sense of independence, but frankly it had gone too far. People picked up the ball and ran off the field with it."

The company said it aimed to tighten links with intermediaries who sell its products, increasing speculation that BAT may soon take over a building society.

It will also give a higher profile to its telephone car insurance operation, Eagle Star Direct.

Mr Greener said the restructuring recognised growing similarities between businesses in the EU, and developments by the company in fast growing Far East insurance markets.

Mr Pierre Chartrand is to become managing director of the Far East life and general business, Mr Clive Coates, finance director, becomes deputy chairman, and chairman of the South African subsidiary.

Exco float value soars to £200m

By Simon Davies in London

Exco, the fixed-income and money-brokerage arm of British & Commonwealth Holdings, is to return to the stock market almost eight years after it was bought by the finance group which collapsed in 1986.

Exco is expected to carry a stock-market value of more than £200m (\$300m), enabling B&C's administrators to raise at least £30m from the flotation. This compares with the £75m value attached to the business in June 1982, when 60

per cent was sold to institutions and senior staff after flotation plans were scrapped.

One analyst said: "The big profits have already been made by the investors who bought in during 1982." But the company argues that a push into emerging markets, combined with new products, should enhance profitability.

Exco profits have surged in the past two years, spurred by increased activity in the foreign exchange and debt markets in which it operates. Profits increased 52 per

cent to £41.5m in 1993.

Subject to pricing, B&C will sell its entire 40 per cent holding. Other shareholders - senior employees own 15 per cent and Caledonia Investments owns 27.4 per cent - have yet to decide.

Exco operates a 24-hour global business, with offices in Tokyo, London and New York. Money-brokerage operations, which include spot foreign exchange, money markets and derivatives, all increased profits last year. Lex, Page 16

Halifax shows interest in a society merger

By Alison Smith in London

Halifax, the UK's largest building society, yesterday expressed an interest in merging with another society, in a further sign of the growing pressure for a restructuring of the financial services industry.

Mr Jon Foulds, chairman, said Halifax wanted to be able to play its full part in the "radical rationalisation" of the mortgage lending industry. "This could include a merger with another society," he told Halifax's annual general meeting.

With assets of £67bn (\$100.5bn), Halifax is already almost twice the size of the next largest society, Nationwide.

In 1993 it made about 18 per cent of total net advances in the UK mortgage market. Only Abbey National, a former society which is now a bank, lent on a similar scale.

Mr David Gilchrist, Halifax corporate development manager, said the society had wanted to correct the impression that it was "standing aloof" from possible mergers.

Halifax would be interested in a merger which increased its mortgage market share.

In this context, he made it clear that one of the changes Halifax was seeking from the current Treasury review of building society legislation was a relaxation of the strict rules on the bonus payments that can be made from reserves in a merger between two societies.

The Halifax declaration introduces further speculation into the societies sector, which has been galvanised by Lloyd's Bank's £1.6bn cash offer

for Cheltenham & Gloucester, the sixth largest society.

If the Lloyd's deal overcomes the legal challenge which begins today in the High Court, then it is likely to act as the trigger for other banks which have said they would like to buy societies to press ahead with making offers.

Mr John Wrigglesworth, societies analyst at stockbrokers UBS, said the most attractive candidates for Halifax were likely to be Yorkshire, Birmingham Midshires, Coventry, Derbyshire and Northern Rock.

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May 1994

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The Limited may expand Bath & Bodyworks unit

The Limited, the US stores group, is considering international expansion of its fast-growing Bath & Bodyworks division, with stores to open overseas, possibly within the next year, AP-DJ reports from Columbus, Ohio.

Mr Leslie Weimer, chairman and chief executive, said after the annual meeting that the company also planned to add a net 400 new stores in 1994 across the various divisions.

The group, however, will continue to reduce the total number of stores in some of its biggest divisions, such as Lerner New York, and its flagship Limited Stores.

It plans to add more than 100 Structure menswear stores and more than 100 Bath & Bodyworks stores, as well as adding more Victoria's Secret stores.

The Limited, Limited Inc's large but troubled ladies clothing retailer, will reduce its total stores by 40 during 1994, the company added.

Mr Michael Weiss, vice-chairman of Limited Inc, has taken

personal control of The Limited Stores, and said the company was redefining its customer. "We've defined it more closely for the woman who wants fashion but isn't trendy and is concerned about price."

Limited, which has successfully launched spin-off catalogues from businesses such as Victoria's Secret swimsuit catalogue, said this autumn it would "test" a catalogue for its Structure menswear stores.

By the end of 1994, Limited will be operating more than 5,000 stores, including Henri Bendel, Lane Bryant and Express stores.

Mr Weimer said that while the company had been and remained cautious about international expansion, he believed some of their brands had international potential.

The possible international expansion of Bath & Bodyworks has been under study by the company for the past year and the company could make announcements on expansions within the next month.

Talisman Energy discovers independence pays off

The Canadian oil company has concentrated on its upstream activities, reports Bernard Simon

Jim Buckee's career has taken some surprising turns since he arrived in Calgary in September 1981 as president of British Petroleum's Canadian subsidiary.

Mr Buckee's job was to get rid of BP Canada's mining interests and narrow its focus to the upstream business of oil and gas exploration and production.

Less than a year after his arrival, the UK-based oil and gas group decided to spin off its 57 per cent stake in BP Canada to public investors. One condition of the deal, however, was that Mr Buckee, after 15 years service with BP, would remain in Calgary at the helm of the newly independent company, which was renamed Talisman Energy.

Mr Buckee, who has a doctorate in astrophysics from Oxford, has stuck to his original mandate of confining the company to upstream activities.

At the same time, he has spearheaded a spectacular burst of growth, which culminated in Talisman's proposal this week to pay about C\$1.8bn (US\$1.3bn) in cash and shares for Bow Valley Energy, also

based in Calgary. British Gas, which owns 53 per cent of Bow Valley's shares, has approved the deal.

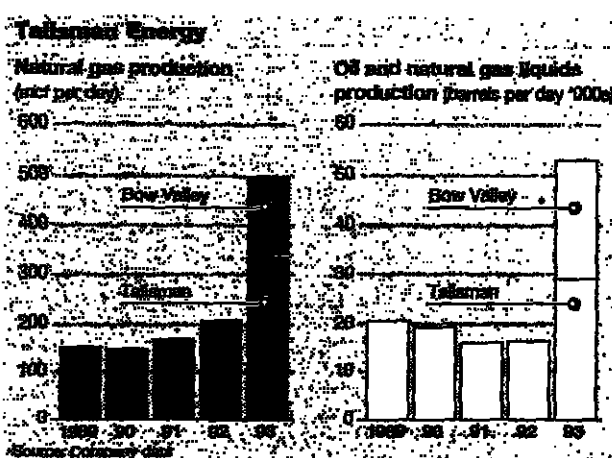
The Bow Valley acquisition will catapult Talisman into the top ranks of the world's purely upstream energy companies. It is now more than treble the size - measured by oil and gas output - of the old BP Canada.

Operating cashflows soared by 88 per cent in the first quarter to C\$82.5m, due to last year's purchase of Encor, another western Canadian oil and gas producer, as well as higher gas prices and a weaker Canadian dollar.

First-quarter earnings climbed by almost 70 per cent to C\$13.3m, with revenues more than doubling to C\$110m.

Bow Valley and Talisman together produced a total of 500m cubic feet of gas a day last year. Their combined oil output was 53,000 barrels a day.

These figures will rise substantially this year, as production rises from the North Sea East Brae field, in which Bow Valley has a 13.3 per cent interest. Its share of production from East Brae will rise to about 14,000 barrels of liquids



plus 38m cubic ft of gas a day by the end of the year.

Mr Buckee has no qualms about Talisman's rapid growth at a time when many integrated oil and gas producers are shedding assets. "Investors prefer a pure play than the integrated companies can provide," he says, adding that "my expertise is in upstream only. I don't wish to fiddle in things that I don't understand."

Mr Craig Langpap, energy analyst at Nesbitt Thomson in Calgary, describes Talisman's

management as "very astute and very skilled in finding oil and gas". It has succeeded in fully replacing its liquids and natural gas production with new reserves for the past three years in a row.

According to Mr Langpap, the Bow Valley acquisition has two big benefits. First, it will boost Talisman's exposure to oil, giving it a roughly 50-50 balance between oil and gas. Second, Bow Valley's properties are

concentrated in the North Sea and two areas of Alberta. Talisman expects that by combining the two companies, it will save C\$10-C\$15m a year in operating costs.

Mr Buckee says Talisman will continue to stick mainly to gas exploration in western Canada and to oil in other parts of the world. Capital spending this year (excluding Bow Valley) is expected to reach C\$225m, about 50 per cent higher than 1993.

According to Talisman's latest annual report, "even in the event that lower oil prices persist for a substantial part of 1994, we intend to maintain an aggressive capital investment programme."

But Mr Buckee eschews anything too adventurous. "I'm not in the elephant hunting business and I don't particularly like deep water," he says. "I want relatively proven but less mature basins."

The gas exploration programme is especially geared towards deep and relatively unexplored reservoirs in western Canada, centred on the Rockies foothills in north-east British Columbia.

Offshore oil activities have

so far focused on Cuba and Algeria. But the Bow Valley acquisition will broaden Talisman's reach to the North Sea and Indonesia. Bow Valley and its partners are working out marketing arrangements for a sizeable gas field in the Corridor area of South Sumatra, from which the Canadian company's share would reach 100m cubic ft per day.

Under the terms of the Bow Valley deal, British Gas will acquire enough Talisman shares to make it the Canadian company's biggest single shareholder with a stake of between 8 per cent and 16 per cent. But British Gas will not seek board representation, and it will come as no surprise if it also puts these shares on the block in the not-too-distant future.

After spending the first 20 years of his career with big integrated oil companies, Mr Buckee clearly relishes his independence. "Control blocks are often seen as security, but patently in the case of BP Canada and Bow Valley, they've been completely the opposite," he observes.

CSFB buys stake in Russian oil producer

CS First Boston, the only western institution with a Russian securities licence, has bought 2.87 per cent of Lukoil, Russia's biggest oil producer, Reuters reports from Moscow.

Bank officials said the stake was bought at a nationwide auction in April when Lukoil offered 7.42 per cent of its shares to the public in exchange for privatisation vouchers.

The Lukoil conglomerate, based in Western Siberia, consists of three oil production enterprises which together account for about 15 per cent of total Russian crude output.

It also has two oil refineries in Perm and Volgograd, mar-

keting outlets, banking and other financial units and is talking to a number of foreign oil firms including Italy's Agip to set up oil production ventures abroad.

The 45 per cent state-owned company has announced plans to sell more shares for cash at investment tenders later this year. Foreign investors can hold no more than 15 per cent of shares in big Russian oil companies.

CSFB has already bought shares in over 30 Russian companies, bank officials say. They estimate that the bank has invested more than \$200m in Russia's emerging equities and debt markets so far this year.

Desjardins Laurentian in profit

By Robert Gibbons in Montreal

Desjardins Laurentian Financial, the financial services group controlled by the Desjardins credit union movement, reported first-quarter profits of C\$9.5m (US\$6.6m) or 18 cents a share, after a C\$9.5m reorganisation charge, on revenues of C\$963m.

It was the first reporting period since the December 1993 takeover of the Laurentian Group by Desjardins to form a financial services and banking group with corporate assets of C\$55bn.

Desjardins Laurentian, with C\$22bn assets, brings together life insurance, general insurance, trust operations, investment banking and consumer banking with subsidiaries in Canada, the US and Britain. It is 7.7 per cent held by La Vie of France and its shares are publicly traded in Toronto and Montreal.

Imperial Life, one of its biggest units, earned C\$58,000 in the first quarter after a C\$2.5m special charge by its British subsidiary. This compares with C\$5.6m a year earlier. Performance was also affected by the north American property market collapse, but overall Canadian and US operations were still profitable.

Desjardins Laurentian will set aside C\$40m this year to cover reorganisation costs. "The full benefits will be felt in 1996," said Mr Humberto Santos, president.

Two life units may be merged but asset sales are unlikely, he added.

New role for Oporto SE

By Peter Wiles in Lisbon

The Oporto Stock Exchange is to close on June 1 before reopening in January as a national futures and options market, officials said. The Lisbon Stock Exchange will take over all Portugal's spot market trading from the same date.

The decision follows a proposal made in February by Portugal's stock exchange commission (CMVM) to replace the spot market in Oporto with a derivatives exchange and develop a national spot market in Lisbon.

Oporto and Lisbon currently act as separate trading floors for a national spot market on which 118 shares and bonds are listed. A total of 12 shares and bonds listed only on Opor-

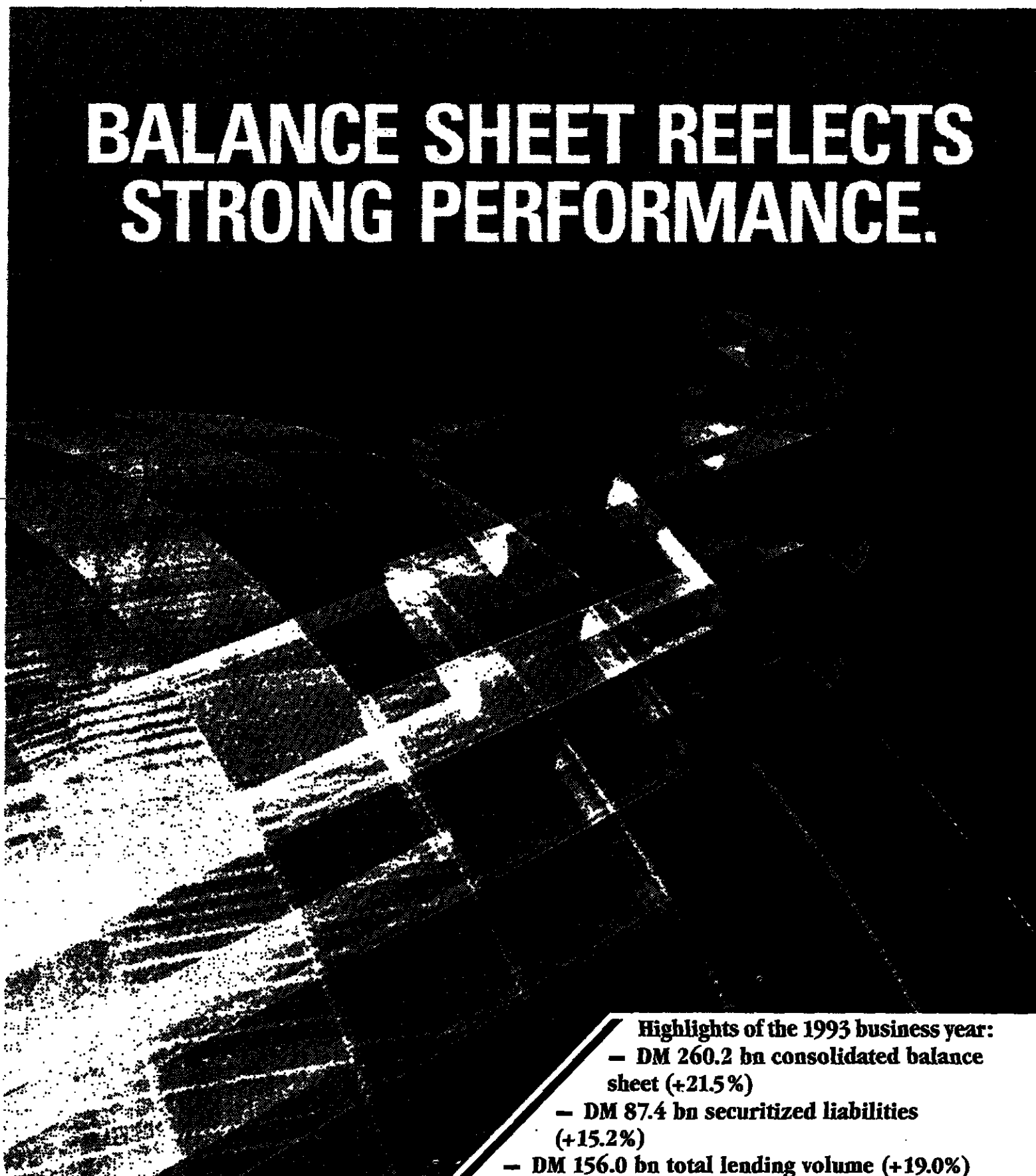
to's second market for smaller companies will be transferred to Lisbon.

The Lisbon stock exchange will pay Oporto E\$2.4bn (\$14m) over three years as compensation for the loss of the spot market. The CMVM proposal was made to end what it considers unnecessary rivalry between the two exchanges for the same small spot market.

Analysts said a futures and options market was needed to increase the liquidity and efficiency of Portugal's capital markets and improve conditions for corporate financing.

The measure follows the announcement of a radical reform package for the bond market which is due to take effect on June 23.

BALANCE SHEET REFLECTS STRONG PERFORMANCE.



Highlights of the 1993 business year:

- DM 260.2 bn consolidated balance sheet (+21.5%)
- DM 87.4 bn securitized liabilities (+15.2%)
- DM 156.0 bn total lending volume (+19.0%)
- DM 143.0 bn total deposits (+26.7%)
- DM 9.0 bn own funds (+58.4%)
- DM 214.5 m additions to reserves
- 7% dividend.

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Managementor.

FT Management Page published Monday to Friday.

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March 1994



Solvay
Société Anonyme
Registered Office: 33, rue du Prince Albert, Ixelles (Brussels)
Brussels Trade Register No. 3554

Since the quorum required by law was not reached at the Extraordinary General Meeting of 17th May 1994, that meeting was not in a position to pass the resolutions put on its agenda. As a result, a new Extraordinary General Meeting shall be convened, which shall pass the relevant resolutions irrespective of the number of shares represented. It will be held immediately prior to the Ordinary General Meeting of 6th June 1994.

Shareholders are hereby invited to attend:

1. The second Extraordinary General Meeting which will be held on Monday 6th June 1994 at 9.30 a.m., 44, rue du Prince Albert at Ixelles (Brussels) to transact the following business:

Agenda

- I. Special reports:
 1. from the Board of Directors and the External Auditor in accordance with article 60 of the Belgian Company Law.
 2. from the Board of Directors on the following proposed alterations to the articles of association.

- II. Alterations to the following provisions of the articles of association:
 1. Composition of the Executive Committee (article 19)
 2. Other alterations to the articles of association: Legal status of type C shares (articles 7 and 9), authorized capital (article 10bis), appointment of Directors (article 15), Board deliberation (article 21), attendance at general meetings (articles 34, 37 and 38).

2. The Ordinary General Meeting which will be held on Monday 6th June 1994, following the close of the Extraordinary General Meeting, to transact the following business:

Agenda

1. Reports of the Board of Directors on the operations of the financial year 1993, reports of the External Auditor.
2. Approval of the Annual Accounts for the financial year 1993 - Distribution of net earnings and declaration of dividend.
3. Discharge to be given to the Directors and to the External Auditor for their acts during the financial year.
4. Board of Directors:
 - a. Decrease in the number of Directors from sixteen to fifteen.
 - b. Appointment of three Directors to replace Messrs. Claude Loutrel, Jean-Jacques Van de Berg and André Ganshof van der Meerach, who terminate their term of office and, being eligible, have offered themselves for re-election for a new term of six years.
5. External Auditor: Appointment of a substitute External Auditor to replace Mr. Dirk Smets, who has decided not to apply for re-appointment.
6. Other business.

The Board of Directors hereby informs the holders of bearer shares that the following formalities must be observed in order to attend these meetings:

- They are asked to lodge their shares temporarily and to have them deposited at the Registered Office of our company or at J. Henry Schroder Wagg & Co Ltd., by Friday 3rd June 1994 at the latest.

The bank mentioned above is authorized to designate other establishments where Solvay shares may also be lodged validly. The list of these establishments will be published in due time through the bank.

- Proxies must reach our Registered Office by Friday 3rd June 1994 at the latest.

It is recalled that, in conformity with Article 78 of the Belgian Company Law, any shareholder is entitled to obtain free of charge, on production of his share, a copy of the annual accounts, of the reports of the Board of Directors and of the External Auditor.

The special report from the Board of Directors, referred to in item 1.2 of the agenda for the Extraordinary General Meeting, is available at our Registered Office and at the bank named above for the lodging of shares. Persons, who will provide evidence of their capacity of holders of bearer shares, will thus be entitled to examine the report and ask for a free copy.

Debitors holders, wishing to attend these meetings, are asked to comply with the same formalities as those imposed on shareholders.

The Board of Directors

Rothmans registers A\$60.9m capital return

By Bruce Jacques
in Sydney

Rothmans Holdings, the Australian cigarette group 50 per cent owned by Rothmans International, announced a A\$60.9m (US\$44.3m) capital return following a rise in earnings for the year to last March.

Net profit jumped 82 per cent to A\$73.7m from A\$40.5m on a 5 per cent sales rise to A\$1.56bn from A\$1.48bn, and the annual dividend is being raised to 40 cents a share from 33 cents.

The improved bottom line mainly reflected a clean slate on abnormals, following a A\$29.9m abnormal loss the previous year. Profit before charges was almost static at A\$132.3m.

The latest result excluded a A\$12.6m extraordinary loss on withdrawal of operations from the Philippines.

Directors said the decision to make a capital return, which will halve the per value of the company's shares to 50 cents, reflected three main factors: the Philippines closure, high cash balances and low interest rates. Net cash held jumped by A\$67m to A\$186.5m in the year.

Directors said future earnings would not be affected by the capital return. But earnings would be boosted following removal of the Philippines operations, which lost A\$13.1m in the latest year, compared to an A\$32.5m loss previously. The company would continue its concentration on operating efficiencies to help offset new tobacco marketing restrictions.

The result followed tax provision of A\$45.8m (A\$63.5m previously) and depreciation A\$29.5m (A\$30.9m). Interest expense fell from A\$11.5m to A\$4.5m.

NEWS DIGEST

Shinawatra posts sharp rise at Bt712m

Shinawatra Computer and Communications, the parent company of the Thai communications and broadcasting group controlled by Mr. Thaksin Shinawatra, yesterday reported sharply higher net profits for the first quarter of the current year, writes William Barnes in Bangkok.

Unconsolidated net profits were Bt712.6m (\$28.28m) in the three months to end-March,

Billion-dollar changes for YPF

The oil group is undergoing a transformation, writes John Barham

YPF, Argentina's privatised oil company, is to transform its domestic operations and back a cautious expansion into neighbouring markets with a \$100m a month investment programme.

The expansion of exploration and production and the revamping of its retail business is the company's largest investment programme, and the most evident sign of YPF's transformation from a corrupt, money-losing state corporation to a profit-oriented, private company.

Mr Jose Estenssoro, YPF's president, says he now has "one firm commitment: profits. Our investors have become the most important part of our corporate life".

He claims YPF's investment plans are proof that this is no cheap corporate hype. More than \$1bn is budgeted for next year and a further \$1bn in 1996.

Argentina's biggest company is now 20 per cent owned by the federal government, with the rest held by the employees and provincial governments. The government, which once owned the company outright, sold 45 per cent last June in a \$3.04bn local and international initial public offering.

Last year, YPF raised profits 176 per cent to \$706m, despite lower oil prices and an increase of just 2 per cent in sales to \$3.96bn. However, profits and revenues both declined in the first quarter as oil prices continued falling.

YPF is to sink 720 new production wells this year, at a cost of \$700m. Mr Estenssoro wants to raise output by one-fifth to 450,000 barrels per day by the end of 1995, and then maintain production at this level. "Argentina's wells are small producers, so [we need to do] a lot of drilling," he says.

Mr Estenssoro wants to maintain YPF's oil reserves at the equivalent of 10 years' production through a big exploration effort. This year YPF is spending \$300m to drill 180 exploration wells as part of a \$30m, 10-year exploration programme.

Argentina is self-sufficient in oil, although it does not come close to the volumes of Mexico or Venezuela, Latin America's big oil producers. But it does have considerable potential: Mr Estenssoro says only five of its 19 identified oil-bearing basins have been explored and are in production.

The country does have much more natural gas than oil. YPF and joint-venture partners Ampoex of Australia and Petrobras of Brazil are investing \$250m over four years to explore a potentially giant gas field in north western Argentina.

Mr Estenssoro is spending a further \$250m this year to upgrade YPF's downstream business, where profitability is low. In August 1990, when he took over at YPF, the downstream business lost \$400m. It



Raising output at YPF means increasing drilling substantially

is now returning 5 per cent on assets, and Mr Estenssoro wants to double profitability by next year. In comparison, the upstream production business returns about 30 per cent a year.

YPF has also started a \$500m, five-year project to bring its operations - particularly its refineries - into line with world environmental standards.

Finally, YPF is spending \$300m between 1993-96 to renovate its retail network. The company has 2,800 petrol stations, many more than its competitors, but its stations are a byword for bad service.

YPF is financing the investment programme with a mix of bank borrowing, retained earnings and overseas bond sales. Mr Estenssoro announced earlier this year a \$50m Yankee bond issue and a \$500m medium-term note issue.

Analysis praise the company for reducing production and administrative costs to compensate for falling oil prices. Some, however, criticise Mr Estenssoro for not hedging oil prices and thus exposing YPF's growing exports to dwindling prices.

Mr Estenssoro has continued cutting the work force - which stood at 51,000 when he took over and now numbers only 6,500 - leading to growing criticism from the unions. However, many former employees still work for the company as subcontractors, often on excessively generous terms, say some analysts.

Competitors and economists also complain that YPF abuses its dominant market position. It produces over half Argentina's oil, has over half its refinery capacity and controls half the retail market.

Mr Estenssoro rejects accusations that YPF plays dirty. "The market works, it is very competitive and if YPF did not exist, or was not as big as it is, its market would be split among the multinationals," he says.

YPF, which has always focused on its domestic market, is gradually expanding into neighbouring countries. It has just opened a 270-mile pipeline over the Andes to Chile, allowing it to raise exports by \$300m a year.

Mr Estenssoro says: "We are looking to our neighbours as a natural place to expand." He has started small exploration projects in Bolivia, Uruguay and Paraguay and is negotiating exploration contracts in Chile and Peru. YPF may bid for the Peruvian and Bolivian state oil companies when they are offered for privatisation.

It seems appropriate that YPF, the world's first state oil company and Latin America's first privatised oil company, should make a stab at becoming the region's first private oil multinational.

will be utilised to part finance the 500 MW coal-fired power complex being set up by CESC at Budge Bute, 25km from Calcutta.

The utility, which raised power generation by 5 per cent to 4.2bn units during the year, recorded a 16.4 per cent increase in sales to Rs4.42bn.

Earnings per share rose by nearly 72 per cent to Rs14.08.

CESC had recently made a successful issue of global depositary receipts represented by shares and warrants of \$125m.

The proceeds of the issue

Barlow posts 6% rise to R273m

By Mark Suzman
in Johannesburg

Barlow, the South African conglomerate formed last year after the restructuring of South Africa's Barlow Rand group, reported a 6 per cent rise in operating profit before interest to R273m (\$74m), from a pro forma total of R256m for the same period last year.

After-tax profit, which includes R22m abnormal profit from the sale of the group's investment in Randgold and Exploration and R68m in investment income, rose 40 per cent to R194m from R138m.

However, this did not include an extraordinary loss of R62m resulting largely from the sale of the agricultural interests of loss-making subsidiary Finanzauto, the Spanish Caterpillar dealer, for R188m, which was taken below the line in accordance with the company's accounting procedure.

The higher overall earnings were the result of improved operating margins and the group's strong cash position, which helped reduce the interest bill by 36 per cent to R83m, while increasing investment income by 30 per cent.

Turnover, which was distorted by some asset sales during the six months, rose 5 per cent to R6.13bn from R5.86bn and a dividend of 18 cents was declared.

Mr Warren Clewlow, chairman, said that it was Barlow's aim to have three times cover for its future dividends.

As expected, the largest contributor to earnings was Pretoria Portland Cement, which was responsible for 37 per cent of taxed profit. Other companies in the industrial division, encompassing Barlow's wholly-owned subsidiaries, also performed well. Paint manufacturer Plascon and Barlows Equipment, which benefited from improved mine and construction demand for machinery, both showed strong growth.

Barlow said second-half results were likely to be "at least equal" to those for the first six months. In the longer term Mr Clewlow was confident the South African economy had begun to improve and that the company would be able to take particular advantage of the new government's planned reconstruction and development programme.

"Barlow is well positioned to meet the demand expected," Mr Clewlow said.

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May 24, 1994

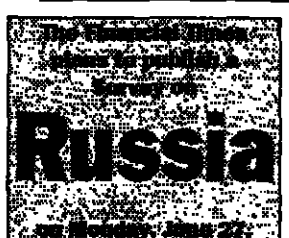
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The determination and publication of these figures is solely for the convenience and information of the Noteholders and shall not be binding for any purpose on the Trustee or the Reserve Fund Manager or the Reserve Fund Reporting Agent nor shall it be taken as a recommendation on the part of the Company, the Trustee, the Reserve Fund Manager or the Reserve Fund Reporting Agent to buy, sell or hold investments similar to the zero-coupon obligations of the United States of America or the Reserve Fund Investments.

Valuation Agent
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CORPORATION

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Issued 10th February 1996

Interest Rate 5% per annum
Interest Period 24th May 1994
24th August 1994

Interest Amount per
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24th August 1994 U.S. \$638.89

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INTERNATIONAL COMPANIES AND FINANCE

Komatsu plunges 55% in worst showing for decade

By Gerard Baker
in Tokyo

Sluggish growth worldwide saw a slump in consolidated profits at Komatsu, the world's second largest manufacturer of construction machinery, in the year to the end of March.

The group's pre-tax profits fell by 55 per cent to ¥13.9bn (\$132.3bn), the worst performance in a decade. Turnover was down by 2.8 per cent at ¥45.9bn. The parent company's profits dropped by 28 per cent at ¥15.8bn on sales lower by 4.6 per cent.

The company said the year had been marked by a continued sharp decline in domestic demand for building equipment, its principal activity, as

private sector investment remained flat. Despite the growth in new public works projects, a full recovery in public sector demand had been held back by start-up delays. Domestic sales overall declined by 1.8 per cent.

Overseas, sales to the US and south-east Asia were buoyant, despite the sharp appreciation in the yen. But in the already weakened European markets, the strong currency had significantly affected demand and total overseas sales fell by 3.1 per cent.

Non-core activities produced mixed results. Civil engineering contracts were up slightly on 1993 and sales of electronics products rose almost 7 per cent. But industrial machinery

sales, buffeted by weak domestic demand and the strong yen, fell 23 per cent.

The company reaffirmed its commitment to long-term growth on a global scale. For Komatsu, as for many other Japanese manufacturers, this means a significant reorganisation of its global operations to help it reduce the adverse impact of the strong yen.

The group is now accelerating the shift of some manufacturing plants abroad and increasing overseas out-sourcing of its domestic activities.

Komatsu said that it expected the effects of the restructuring combined with gradual recovery in its major markets to produce a recovery in the next year.

Double listing lifts Kyocera results

By Emiko Terazono
in Tokyo

Kyocera, the Japanese manufacturer of ceramic semiconductor components, posted a sharp rise in consolidated profits due to the listing of two subsidiaries, DDI, the telecommunications company, and Taito, the video games maker.

The company saw a 39 per cent rise in group pre-tax profits to ¥88.4bn (\$851.4bn) for the year to last March due to profits of ¥14.3bn from the two companies' listing and ¥7.5bn from share sales.

However, cost-cutting helped the mainline business and operating profits rose ¥10.5 per cent on a 0.9 per cent decline in sales to ¥427.7bn. After-tax profits rose 53.7 per cent to ¥36.8bn.

Earnings of its ceramic semiconductor parts division rose 9.9 per cent to ¥44.7bn, but electronic equipment profits fell 22.1 per cent to ¥3.4bn. The optical precision equipment division returned to the black, with earnings of ¥2.4bn against a loss of ¥673m a year earlier.

On a non-consolidated basis, Kyocera posted a 7.8 per cent fall in pre-tax profits to ¥35.1bn due to a fall in interest income. Sales were flat at ¥300.6bn but after-tax profits rose 10 per cent thanks to income from share sales.

For the current year to next March, the company forecasts a 20 per cent unconsolidated pre-tax rise to ¥42.1bn on a 8.9 per cent rise in sales to ¥327.5bn.

Japanese real estate groups dip sharply at pre-tax level

By Paul Abrahams
in Tokyo

Mitsubishi Estate, one of Japan's leading real estate groups, posted a 32.9 per cent fall in pre-tax profits to ¥47.4bn (\$451.4bn), on turnover which increased by 26.1 per cent to ¥440bn. Post-tax profits rose 3.4 per cent to ¥8.3bn. The dividend was maintained at ¥8 per share.

Brokers Baring Securities said the second half of the year had been much weaker for Mitsubishi than the first six months and that there was little sign of a turnaround. Mitsubishi predicted pre-tax profits for the current year down at ¥35bn on sales of ¥420bn, below analysts' expectations.

Mitsui Fudasan, Japan's big-

gest real estate developer, reported pre-tax profits down 38.2 per cent at ¥18.4bn, on turnover down 5.2 per cent at ¥795bn. The company said it would maintain the dividend at ¥9 per share, even though the business outlook looked severe, with the possibility of higher interest rates and oversupply in the condominiums market. It predicted pre-tax profits would fall to ¥12bn during the year to March 31 1995 on sales of ¥730bn.

Tokyo Land, the property developer, posted pre-tax profits down 16.8 per cent at ¥5.6bn, following a collapse of its building leasing operations, according to the company. This was the third year profits had fallen, said Mr Kyuichiro Kinoshita, vice-president. The

group also sustained losses on its golf course and leisure activities, together with a sharp decline in foreign exchange profits, he said. Turnover increased 3.5 per cent to ¥286bn. The dividend was maintained at ¥5 per share.

The group warned margins would come under pressure during the present financial year because of competition in the housing market and a deterioration in the building leasing business. The company said it would sell a building in Shibuya, Tokyo for ¥10bn to its do-it-yourself subsidiary Tokyu Hands.

Pre-tax profits would fall to ¥5.3bn on sales of ¥280bn during the current year, the group predicted.

Toyota tops corporate earners

By Michio Nakamoto
in Tokyo

Toyota Motor has emerged as Japan's number one corporate earner last year for the first time in three years, according to a report by Teikoku Data Bank, a private research company.

Toyota was followed by Sanwa Bank and NTT, the telecommunications company, for the calendar year 1993. Declared earnings are based on after-tax profits adjusted to meet tax regulations.

Toyota's return to the top spot came in spite of a 37 per cent fall in declared earnings for the company last year to ¥296bn (\$2,819bn). "We did not have a particularly good year. But other companies suf-

fered even more," Toyota commented.

The earnings league table compiled by Teikoku Data Bank shows that the fortunes of companies within the same industries were widely divergent last year.

Sanwa Bank, for example, climbed to second position from sixth place in 1992 while Mitsubishi Bank rose to seventh place from tenth last year. Sanwa declared earnings last year of ¥262bn which was 19.5 per cent up on 1992.

However, three other banks - Sumitomo, Daiichi Kangyo and Tokai - which had been among the top 10 in 1992, tumbled below the tenth spot, leaving Sanwa, Mitsubishi and Fuji Bank, at ninth place.

Likewise, in the car sector,

Toyota may have regained its top status but Nissan, which reported a pre-tax loss of ¥28.2bn last year, was not even in the running while Honda fell from 53rd to 89th place.

Among notable changes in the rankings, Mitsubishi Heavy Industries emerged in fifth place, returning to the top 10 for the first time in 19 years. The shipbuilding and heavy machinery company saw a firm rise in earnings due to strong demand for its motors and ships.

Nintendo, the video games maker, rose to number six from 12th place in 1992 while Matsushita, under pressure from a slump in the consumer electronics market, fell from seventh to 11th place.

State Bank of NSW back in the black

By Bruce Jacques
in Sydney

State Bank of New South Wales, the regional Australian bank, returned to the black in the six months to March after large reductions in doubtful debt charges and abnormalities.

The bank, owned by the New South Wales government but earmarked for sale to the private sector later this year, turned a \$899.6m (US\$64.4m) loss into a \$19.7m net profit on static operating income of \$431.4m.

Before taxes and charges, earnings eased 9 per cent from \$899.6m to \$861.7m. Doubtful debt charges fell 53 per cent from \$419.9m to \$200.7m and total problem loans were down 19.4 per cent from \$1.2bn to \$964.2m.

Tax took \$410.3m against a \$28.6m credit previously.

The New South Wales government said recently that only one contender, believed to be Colonial Mutual, the Australian investment group, remained interested in buying the bank. Sale legislation is scheduled for this September.

Property sell-off

CSR, the Australian sugar and building products group, has announced plans to sell 31 surplus properties with an estimated value of more than \$450m (US\$35.9m) through a sealed bid tender process, writes Bruce Jacques.

CSR directors said the properties, to be sold through Kennedy-Wilson International, ranged from \$100,000 for a small light industrial development in South Australia to more than \$450m for a large site in Coomera, Queensland.

Share sale lifts Ayala 90% in first quarter

By Jose Galang
in Manila

Ayala, the property-based Philippine conglomerate, has reported consolidated net profits for this year's first quarter of 732.6m pesos, an increase of 90 per cent on the year-ago figure.

One-time gains, mostly from sales of some holdings in property affiliate Ayala Land, were behind much of the profits rise, said Mr Jaime Zobel de Ayala, company chairman and president. The shares sale, according to Mr Zobel, followed strong demand for an offering made by the property development subsidiary at an international roadshow this year.

Heineken venture shows NZ\$98m nine-month loss

By Terry Hall
in Wellington

DB Group, the New Zealand concern controlled by a joint venture of Heineken and Singapore Breweries, yesterday reported a loss of NZ\$98.1m (US\$67.5m) after abnormal losses for the nine months to March 31. This included a loss on the sale of Australian pub chain Anstotel of NZ\$86.7m.

Anstotel, which was sold to Brierley Investments, was part of a deal which saw Brierley sell its 27 per cent shareholding in DB Group to Asia Pacific Breweries, the holding company for Heineken of the Netherlands and Singapore Breweries.

DB Group is now managed

by Heineken.

DB Group reported operating profits before abnormalities 24 per cent higher at NZ\$17.3m over the year-ago figure. Sales fell 5 per cent to NZ\$59.8m.

Directors said after the sale of Anstotel and various New Zealand hotels and taverns, net debt fell from NZ\$158.9m to NZ\$29.4m at March 31.

In addition the directors had provided a further NZ\$23.4m for costs involved in quitting other hotels and liquor outlets. They said they remained convinced that the strategy of selling non-performing assets was "the proper approach" to take. They planned to sell all company-owned hotels by December 31.

No dividend is planned.

MEDIOBANCA

BANCA DI CREDITO FINANZIARIO S.p.A.
HEAD OFFICE: VIA FILODRAMMATICI 10, MILAN, ITALY
PAID-UP SHARE CAPITAL: LIT. 4% BILLION; RESERVES: LIT. 3,337 BILLION

Notice of Ordinary and Extraordinary General Meeting

Notice is hereby given that an Ordinary and Extraordinary General Meeting of Mediobanca will be held at the Company's Head Office in via Filodrammatici 10, Milan, Italy, at 10.00 a.m. on 13th June 1994, in the first instance, and any adjournment thereof at the same time and place on 14th June 1994, to transact the following business:

Ordinary Business

Ordinary Business

- 1) Proposal to increase the Company's share capital with rights to be waived under the fifth paragraph of Article 2441 of the Italian Civil Code, as follows:
 - a) from Lit. 470 billion to Lit. 576 billion by issuing 106 million new shares with warrants (the "Warrants") at a price of not less than Lit. 15,000 per share;
 - b) from Lit. 576 billion to up to Lit. 586 billion by issuing further new shares at a price of not less than Lit. 15,000 per share to be reserved for holders of the Warrants upon exercising the Warrants.
- 2) Proposal to amend Article 4 of the Bank's Articles of Association to such effect.

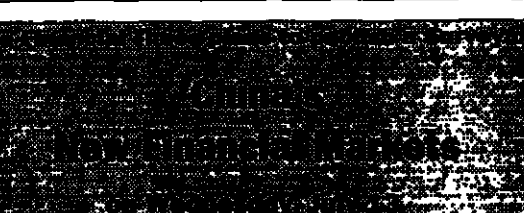
Under Article 4 of Mediobanca's Articles of Association, shareholders who have at least five days prior to 13th June 1994 lodged their shares at the Company's Head Office or at any Branch Office of Banca Commerciale Italiana, Banca di Roma, Credito Italiano or at Monte Titoli S.p.A. (in the case of shares managed by it) shall be entitled to attend the meeting on presentation of an admission ticket.

p.p. the Board of Directors
the Managing Director

Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Denmark with limited liability)
U.S. \$100,000,000
Floating Rate Senior Notes Due May 1995
(of which U.S. \$75,000,000 have been issued as initial tranches)
Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the relevant Interest Payment Date November 25, 1994 against Coupon No. 19 in respect of US\$100,000,000 nominal of the Notes will be US\$339.38 and in respect of US\$250,000,000 nominal of the Notes will be US\$1,349.38.

May 24, 1994, London
By Citibank, N.A. (Sole Agent), Agent Bank CITIBANK



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FT Surveys

Source: Professional Investment Community Worldwide 1993-4

All of these securities having been sold, this advertisement appears as a matter of record only.

\$500,000,000

Transamerica Finance Corporation

\$300,000,000

6.80% Senior Notes due March 15, 1999

\$200,000,000

7.50% Senior Notes due March 15, 2004

Goldman, Sachs & Co.

Morgan Stanley & Co.
Incorporated

May 1994

Transamerica Corporation

has acquired

the assets of the Container Division of Tiphook plc

from

Tiphook plc

The undersigned acted as financial advisor to Transamerica Corporation in this transaction.

Goldman, Sachs & Co.

New York London Tokyo

Beijing Boston Chicago Dallas Frankfurt Hong Kong Houston

Los Angeles Memphis Miami Milan Montreal Moscow Osaka Paris

Philadelphia San Francisco Singapore Sydney Toronto Vancouver Zurich

May 1994

Goldman
Sachs

U.S. \$10,000,000
The Chase
Manhattan
Corporation

Floating Rate Oil-Linked
Notes due 1994

For the final interest period from May 24, 1994 to November 25, 1994 the interest rate has been determined at 5.875% per annum. The amount payable on the relevant interest payment date, November 25, 1994, will be U.S. \$301.91 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Calculation Agent

May 24, 1994

CHASE

USWEST
Liquid Yield Option Notes™ Due 2011

- Notice of Purchase Date -
- Securities to be Purchased at the Option of the Holder -

Pursuant to the terms of an Indenture dated as of June 1, 1991 between USWEST, Inc. (the "Company") and Norwest Bank Minnesota, National Association, as Trustee, the Company hereby gives notice that, at the option of any Holder, the Company will purchase its Liquid Yield Option Notes™ due 2011 (the "Securities") held by such Holder as of June 25, 1994 at a price of \$295.84 for each \$1,000 Principal Amount of Securities at Maturity. A Holder intending to have the Company purchase Securities must complete and deliver a Purchase Notice Form to a Paying Agent/Conversion Agent, at one of the addresses listed below, no later than June 27, 1994. A Purchase Notice Form must include (1) the certificate number(s) of the Securities which the Holder will deliver to be purchased, (2) the portion of the Principal Amount at Maturity of the Securities which the Holder will deliver to be purchased, which portion must be \$1,000 or an integral multiple thereof, and (3) a statement that such Securities shall be purchased pursuant to the terms and conditions specified in paragraph 6 of the Securities. A Paying Agent/Conversion Agent will provide a Purchase Notice Form to any Holder upon request. A Holder must surrender Securities to a Paying Agent/Conversion Agent listed below in order to collect payment. The purchase price for any Securities as to which a Purchase Notice Form has been delivered to a Paying Agent/Conversion Agent and not withdrawn will be paid to the applicable Holder on the business day following the later of June 25, 1994 or the date on which the Holder surrenders the Securities to a Paying Agent/Conversion Agent. For purposes hereof, "business day" means each day of the year on which banking institutions are not required or authorized to close where the applicable Paying Agent/Conversion Agent is located.

Paying Agents/Conversion Agents:

Barclays Bank PLC
BGS Depository Services
168 Fenchurch Street
London, EC3P 3BP

Banque Internationale à Luxembourg S.A.
69, Route d'Esch
L-2953 Luxembourg

The Securities are convertible into shares of Company common stock at a conversion rate of 6.14 shares per \$1,000 Principal Amount at Maturity. Securities as to which a Purchase Notice Form has been delivered to a Paying Agent/Conversion Agent may be converted only if the applicable Purchase Notice Form is withdrawn in accordance with the terms of the Indenture.

A Holder who delivers a Purchase Notice Form and surrenders applicable Securities to a Paying Agent/Conversion Agent shall be entitled to payment for such Securities as described above, and such payment shall be made in immediately available funds by certified or bank cashier's check or wire transfer. Securities so surrendered to the Paying Agent/Conversion Agent must conform in all respects to the description thereof in the related Purchase Notice Form.

A Purchase Notice Form may be withdrawn by means of a written notice of withdrawal delivered to the Paying Agent/Conversion Agent to which such Purchase Notice Form was delivered in accordance with the terms of the Indenture at any time prior to June 25, 1994. Any such notice of withdrawal should specify: (1) the certificate number(s) of the Securities in respect of which such notice of withdrawal is being submitted, (2) the Principal Amount at Maturity of the Securities with respect to which such notice of withdrawal is being submitted, and (3) the Principal Amount at Maturity, if any, of such Securities which remains subject to the original Purchase Notice Form, which must be in \$1,000 or integral multiples thereof and which has been or will be delivered for purchase by the Company.

J.T. Anderson

Treasurer

May 24, 1994

†Trademark of Merrill Lynch & Co., Inc.

Heavy selling after German rate comments

This triggered heavy London selling across the German

All eyes are now on tomorrow's repo allocation. "People will watch it for an indication of where German monetary policy is going," said Mr. Torsten Böhler, bond analyst at

Analysts said the most important event for gilts this week is likely to be Wednesday's auction by the Bank of England of the new convertible

By 1pm, the benchmark 30-year government bond was $\frac{1}{8}$ lower at 86 $\frac{1}{2}$, with the yield rising to 7.381 per cent. At the short end, the two-year note was down $\frac{1}{4}$ to 99 $\frac{1}{4}$, to yield 5.862 per cent.

The next significant economic news is due out tomorrow. The Commerce Department will announce April data on durable goods orders, with the market bracing for a 1 per cent increase, following a March rise of 0.8 per cent.

● Telecom Corporation of New Zealand is launching a \$150m syndicated loan via arranger Lloyds Bank Capital Markets. The five-year deal pays a margin of 17.5 basis points over Libor, a facility fee of 12.5 basis points per annum and a five basis point utilisation fee where utilisation exceeds 50 per cent.

up Danish link

Growing international interest in Danish bonds and equities has prompted Euroclear, the international clearing and settlement house, to set up a direct link with Værdipapircentralen, Denmark's central securities depository and settlement system, writes Antonia Sharpe.

The link, which should improve efficiency in the settlement of cross-border trades in Danish securities, is expected to be operational in early July. It is the first step to a two-way exchange of data.

The National Bank also changed Hungary's currency basket, giving it a 70 per cent Ecu and 30 per cent dollar component and increased its repo interest rate. These moves were instrumental in upsetting investors' calculations, traders say.

Among yesterday's issues, Long Term Credit Bank of Japan raised \$75m through a three-tranche offering of 10-year floating rates while Finnish Export Credit raised ¥5bn of three-year paper.

However, market talk centred on a mooted launch from Canada Mortgage and Housing

There was also speculation that KfW, Germany's reconstruction bank, was considering a \$300m dragon bond. In addition, the placing by the Taiwanese company, UMC, of a \$160m convertible eurobond

offering on Friday - which was oversubscribed and trading at 104 yesterday against an issue price of par - raised speculation that it would pave the way for a \$900m to \$1bn offering from Formosa Plastics.

Nevertheless, dealers said the performance of recent issues showed the market was vulnerable. They reported the yield spread on the Kingdom of Spain's FF8rh issue of seven-year eurobonds had widened to 30 basis points yesterday from 24 basis points at the launch on Friday, and the Republic of Finland's FF10rh of 10-year eurobonds had widened to 32 basis points yesterday from 24 basis points at the launch on Friday.

"Many banks are now hungry for zero-weighted assets - this represents a good source of funding for us," said Mr. Spyros Papanicolaou, head of the international banking department at the Bank of Greece.

● Telecom Corporation of New Zealand is launching a \$160m syndicated loan via Arrangements Limited, Capital Markets. The five-year deal pays a margin of 17.5 basis points over Libor, a facility fee of 12.5 basis points per annum and a five basis point utilisation fee where utilisation exceeds 50 per cent.

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Enskilda Corporate, the merchant banking division of Sweden's Skandinaviska Enskilda Banken, has set up a partnership with Crosby Financial Holdings, an independent Asian merchant banking firm, to provide Asian investment advice and services in Sweden, Norway and Finland, writes Antonia Sharpe.

Under the arrangements, Enskilda will assume exclusive responsibility for distributing Crosby's equity research in Sweden, Norway and Finland.

1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.

1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 26

* 'Top' stock. ‡ Tax-free to non-residents on application. E Auction basis. xd Ex dividend. Closing mid-prices are shown in pounds



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COMPANY NEWS: UK

Betterware makes £14m but warns on outlook

By Paul Taylor

Betterware, the direct home shopping group, yesterday reported a 3 per cent increase in full year pre-tax profits held back by lower interest receipts and the absence of a large exceptional gain which bolstered the previous year's figures.

Profits for the year to February 26 increased from £13.7m to £14.1m on turnover which grew by 12 per cent to £63.2m (£56.3m). The growth in turnover was underpinned by a 14 per cent increase in UK sales which rose to £50.5m and a fourfold increase of sales in France to £2.8m.

The pre-tax result included net interest receipts of £823,000 (£1.14m) while the comparable profit figure was inflated by an exceptional £1.53m VAT credit.

Earnings increased to 9.4p (8.4p) helped by a lower tax charge of £4.58m (£5.14m). A proposed final dividend of 1.95p makes a 2.9p (2p) total. The shares closed 5p lower at 123p.

Mr Walter Goldsmith, chairman, said it had been "a challenging year" but that Betterware had emerged stronger as a result of a series of steps including the opening of a new £10m distribution centre near Birmingham, the strengthening of senior management and further expansion in continental Europe.

Operating profits increased by 5.5 per cent to £13.2m (£12.5m). However, excluding the VAT refund underlying operating profits grew by 19 per cent.

UK margins were higher, helped by a greater emphasis



Walter Goldsmith: start-up costs held back first quarter sales

on product development.

The UK average order level held steady at about 28. That compared with £13 in the French operations, which were started two years ago and made about £300,000 in profits last year, and £10 in Spain where Betterware began door-to-door sales in September.

Mr Andrew Cohen, chief executive, said the group plans to begin operations in Germany in the current financial year and will invest about £1m in the start-up.

Commenting on the outlook Mr Goldsmith cautioned that sales in the first quarter had been held back by start-up costs at the new distribution centre, although he said these had now been resolved. He added that sales were also affected by "the consumer uncertainty" of recent weeks

but said sales were now showing "a distinctly more positive picture".

COMMENT

The years of strong growth in the maturing UK market are probably over but the group plans to maintain UK margins by encouraging customers to increase their average spend and by cutting its purchase costs. However, the real engine for future growth should be the new operations in continental Europe. Against this, teething problems at Birmingham and other factors have hit sales and orders at the start of the current year. Overall, pre-tax profits are likely to edge higher to about £14.5m this year producing earnings of 9.5p. The shares have fallen sharply over the past year and are now trading on a reasonable prospective p/e of 12.9.

Manchester United scores in VCI's £28m flotation

By Raymond Snoddy

VCI, the videos and pre-recorded music publisher, yesterday marked the publication of its flotation pack underpinned by launching 10 titles devoted to aspects of Manchester United's league and cup double.

Mr Steve Ayres, chief executive, who hopes the company will be capitalised at more than £60m, cited the launch of the football titles 10 days after the cup final as the example of VCI's speed and flexibility.

"We will probably sell about 200,000 Manchester United

videos across the 10 titles," said Mr Ayres, who pioneered the video sell-through - sale rather than rental - market in the UK.

The company hopes to raise a net £28m through a placing and intermediaries offer to repay debt incurred in the management buy-out with directors selling 30 per cent of their 17 per cent stake in the company.

Mr Ayres has a 4.9 per cent stake which should be worth £1.5m to £2m as a result of the float.

In the year to December 31 1993, VCI made operating profits of £5.9m before exceptional items on turnover of £59.8m.

However, operating profit for 1992 was £2.3m, down from £5.2m.

Mr Ayres blamed the 1992 fall on problems at Strand Magazines, its manufacturing arm, and the write-offs on children's programming following the entry of Disney into the market.

Strand was closed and its business sold to Rank. VCI videos aimed at children concentrate on pre-school titles such as Thomas the Tank Engine and Sooty.

"The publishing businesses have a fantastic track record and it's the publishing businesses we are floating. The rest have long since gone," said Mr Ayres, who added he had decided that now was the right time for a float.

VCI was set up in 1985 and is one of the largest of the independent publishers. It has sold a total of 44m video cassettes in the UK alone.

Next month, coinciding with the float, VCI will begin its move into personal computer software for the first time with games and educational titles.

The offer is being sponsored by Samuel Montagu with James Capel acting as brokers.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Albion	1.6	July 7	1.6	-	4
Betterware	1.95p	July 18	1.5	2.6	2
British Airways	7.82p	July 29	7.54	11.1	10.8
Domino Printing	3.2	July 22	2.65	-	7.95
Kelt Energy	1.5	Aug 18	-	1.5	-
Kennwood	6	Aug 27	4.35	9	5.85
Richards	1.07	July 1	1.07	-	3
Scottish Radio	4.5	July 8	3.5	-	8.5
Skelton Healthcare	4.81	July 29	4.1	6.5	5.8
Tops Estates	1.6	Oct 10	1.5225	2.206	2.1295
Warford Investments	5	Oct 10	4.75	7.75	7.5

Dividends shown pence per share net except where otherwise stated. *For increased capital. *SUSM stock. *Enhanced scrip alternative available. *For nine months.

FURTHER GROWTH FROM MACFARLANE

Macfarlane Group (Clansman) P.L.C.
Results for the year ended 31st December 1993

	1993 £000	1992 £000	INCREASE
PROFIT BEFORE TAXATION	12,732	10,152	25%
DIVIDENDS PER ORDINARY SHARE	3.84p	3.19p	20%
EARNINGS PER ORDINARY SHARE	11.25p	8.80p	28%

CHAIRMAN'S COMMENTS

"Dividends have increased by over 57% in the last four years and have increased every year since we became a public company in 1973."

"I have stated on many occasions that shareholders should continue to benefit from growth in income which reflects the earnings growth in the Group."

"The results are a tribute to the commitment, dedication, expertise and experience of our executives who have successfully managed the Group through recessionary conditions."

"I remain confident that Macfarlane Group will continue to make satisfactory progress."

LORD MACFARLANE OF BEARSDEN
CHAIRMAN

If you would like a copy of the Annual Report write to:
The Secretary, Macfarlane Group (Clansman) P.L.C.,
21 Newton Place, Glasgow G3 7PY

NHL in the black and to resume lending

By Simon Davies

National Home Loans, the centralised mortgage lender, yesterday announced it would resume residential mortgage lending after a three-year absence, following its return to profitability.

The company reported pre-tax profits of £4.1m for the six months ended March 31, against losses of £26.1m.

Mr Jonathan Perry, executive chairman, said the company had seen "substantial reductions in provisions, repossessions and bad debts" and that a resumption of lending was now "an obvious step".

NHL's mortgage portfolio has fallen from a peak of more than £3bn to £1.8bn, and consequently net interest income was down at £32.1m (£55.8m).

However, operating expenses fell from £16.5m to £11.8m, helped by disposals, while provisions for losses fell by almost £30m to £20.5m.

Accounts that are more than 3 months in arrears have fallen by more than half to 1.51%. With the mortgage book under control and being rapidly depleted, the company has decided to make a push for new business.

It has signed a long-term lending facility with Abbey National, which will provide initial funding for its mortgage portfolio, but this will be refinanced through securitisation.

Intermediaries are still estimated to account for more than one third of the mortgage market and NHL is confident it can regain access to this network.

Mr Perry said NHL could compete with the building societies because their cost of capital had increased with competition for deposits, while NHL had the advantage of lower costs through the absence of a retail network.

Renewed lending represents the second leg of NHL's strategy for recovery, and the third leg, a financial restructuring, is promised this year.

The company still has negative shareholders' funds of £28m and preference share dividends are £20.3m in arrears.

A rights issue is also considered likely. Earnings per share amounted to 0.4p (28.1p losses). The shares rose 1/4p to 23 1/2p.

The group had returned to profit of £63,000 in 1993 after incurring a succession of losses.

Mr Paul Daniels, chairman and chief executive, said pressure on margins remained intense as competition intensified. Several group development projects were under way but these would not impact on the interim result, he said.

As a result of this setback Mr Daniels was reviewing operations and had started looking for a group chief executive.

Slow start hits Ladbroke shares

By David Blackwell

The number of significant bets on credit made by high spending customers with Ladbroke fell in the first few months of the year hitting profits in its betting and gaming division.

Shares in the hotels, betting and DIY group fell 16 1/2p yesterday to close at 182 1/2p after Mr John Jackson, chairman, told the annual meeting that overall group profits were "currently below last year's level".

Credit betting "had a poor start to the year", he said, and the division's profits were lower than last year.

Credit betting is thought to account for about a quarter of the division's turnover. The peaks and troughs of credit gambling are similar to those faced by top casinos, which can rely on a tiny number of high spending customers for a large proportion of their profits.

Mr Jackson said that the UK retail betting business had performed reasonably well, helped by the successful running of the 1994 Grand National. Both the average amount staked and the number of bets were ahead in the first four months, hitting turnover by 5 per cent.

The shares hit 206p shortly

after the announcement of the preliminary results in early March, before retreating to 181p in early May. They started to climb to Friday's close of 199p in the hope of some good news from the AGM.

However, the chairman's statement at the London Hilton yesterday morning proved to be disappointing.

Mr Jackson warned that while Texas Homecare sales were 3.5 per cent higher compared with the first four months of last year, profits were significantly lower.

Operating profits at Hilton International were slightly ahead, with overall occupancy

similar to last year and better average room rates.

The property division experienced reduced rental income following disposals. Negotiation on further sales continue, and the group would be making further progress in reducing its investment in commercial property for the rest of this year.

Ladbroke was emerging from a period of considerable change, Mr Jackson said. While profits were below last year's levels, "they are in line with the board's expectations. The board continues to look forward to the future with confidence".

Kunick expects to resume dividends

By Peggy Hollinger

Kunick, the fruit machine company which earlier this year floated its nursing homes division, expects to return to the dividend list after a three-year absence.

Mr Christopher Burnett, chairman, said he was "confident we will pay a dividend at the year-end", barring unforeseen circumstances. Kunick suspended payments in 1992 when recession and the restructuring of the UK pubs industry hit profits in the leisure division.

Mr Burnett was speaking at the company's interim results announcement, which showed a 50 per cent increase in profits before tax and exceptional gains to £1.9m. There was an exceptional profit of £1.9m, after goodwill write-offs, on the flotation of Goldborough Healthcare in March.

Sales fell by 3 per cent to £47.8m in the six months to March 31. Pre-tax profits were £5m (£2.1m) and earnings per share came through at 1.07p (0.26p losses).

Mr Burnett said the group had begun to see some recovery in its core leisure business, while plans for Kunick's future strategy were well advanced.

Kunick is thought to be planning to develop its trial games arcade operation in Leeds along theme park lines, using proceeds from the Goldborough flotation.

Mr Burnett said Kunick would announce details of its commercially sensitive strategy in the second half.

He reiterated that the group's efforts to refocus on its core amusement machine business had begun to pay off.

The amusement machines division had increased operating profits by 10 per cent

to £2.5m in spite of the fact that consumers were not spending any more in pubs. Cost-cutting and new types of machines helped profits in the UK, he said.

The discount retail business in France survived a severe price war to report a 6 per cent increase in operating profits to £731,000.

The four remaining nursing homes in France increased profits by 54 per cent to £522,000, with occupancy levels running at 97 per cent. Mr Burnett said that business would be sold at some stage.

The Goldborough disposal also left the group with a strengthened balance sheet. Kunick raised £25.6m from its share of the nursing homes business, jointly owned with NatWest Ventures. Net cash was £26.9m at the half-year, against debt of £17m last time.

NEWS DIGEST

S Daniels warns of deficit

Shares in S Daniels yesterday fell 10p to 64p as the supplier to the food manufacturing and baking industries warned of a loss for the first half of the current year.

The group had returned to profit of £63,000 in 1993 after incurring a succession of losses.

Mr Paul Daniels, chairman and chief executive, said pressure on margins remained intense as competition intensified. Several group development projects were under way but these would not impact on the interim result, he said.

As a result of this setback Mr Daniels was reviewing operations and had started looking for a group chief executive.

MY Holdings

MY Holdings, the enlarged specialist packaging group, has acquired two more businesses, Clearprint and Jensa Packaging, for a total cash consideration of £1.6m.

The two companies supply the healthcare sector and for 1993 generated combined pre-tax profits of £240,000 on turnover of £2m. Net assets acquired were about £260,000.

Albion

The closure of its County Down trouser factory left Albion, the Belfast-based men's wear company, with pre-tax profits substantially lower at £281,878 in the six months to March 31, against £507,940.

There was a charge of £250,000 relating to the closure. The shares fell 17p to 96p.

Turnover advanced 47 per cent to £13.5m (£9.14m), mainly reflecting the acquisition of Matland Menswear. However,

with margins cut to maintain market share, operating profits were only 7 per cent higher at £541,673 (£507,940).

Earnings per share were 5.6p (9.6p) and the interim dividend is maintained at 1.6p.

Kelt Energy

For the nine months to December 31, Kelt Energy, the oil and gas exploration and production company, achieved net profits of £4.3m, equivalent to earnings per share of 3p.

The company has changed its year end; profits in the previous 12 months were £4.7m for earnings of 3.5p.

On turnover of £26.7m (£21.4m) operating profits were £5.78m (£8.58m). The pre-tax result was £5.05m (£5.68m).

A 1p dividend is recommended with an enhanced scrip alternative.

Mr Hubert Perrodo, chairman, said that Kelt's profile had changed considerably over the past two years with an expansion of its activities overseas.

Frost

Frost Group, the petrol retailer, has bought 18 petrol stations in Yorkshire from Rayford for £2.45m cash. The company expects to spend a further £4.5m developing the sites, which will not contribute fully to profits for two to three years.

Scottish Radio

Scottish Radio Holdings, formerly known as Radio Clyde, achieved a 29 per cent increase in pre-tax profits to £1.97m for the half year ended March 31.

Turnover advanced 15 per cent to £8.1m - through its broadcasting outlets the USM-traded company serves more than 85 per cent of the Scottish population.

Earnings rose to 14.1p (12p) and the interim dividend is lifted 1p to 4.5p.

The comparative profits figure included exceptional income of £273,000.

Eagle Trust

Eagle Trust, the film and television services and distribution group, reported a reduced pre-tax loss of £5.53m for 1993, against £7.58m. Turnover fell from £34.4m to £30.5m, including £17.8m from discontinued activities.

The result benefited from lower interest charges of £4.6m (£6.84m).

The figures took account of the disposal of the lighting activities of the film and television section and the cessation of trading by D Pavia.

There was a pre-interest profit on continuing activities of £1.52m.

British Biotech

British Biotechnology has moved its main product, the cancer treatment Batimast, into the next stage of clinical development. Success with the first trials, announced in March, led within two weeks to a £24m cash-raising exercise.

The next stage - Phase 2 - is designed to determine the best doses. Phase 3 large scale trials are scheduled to start in the last quarter of 1994. If the trials are successful, the product could be launched in 1996 or 1997.

SOCIETE ALSACIENNE DE MAGASINS

Notice to holders of
PINAULT-PRINTEMPS-REDOUTE share warrants

Holders of the above-mentioned securities are hereby informed of the decision taken at the Extraordinary General Meeting of the shareholders of Pinault-Printemps on 18 May 1994 to increase the capital of the company from 1,445,758,300 French francs to 1,590,334,100 French francs by incorporation of the special long-term capital gains reserve.

This capital increase involves the issue of 1,445,758 shares, allotted free of charge to shareholders on the basis of 1 new share for each 10 shares held.

The conditions under which the share warrants may be exercised have been adjusted to take account of this capital increase, in accordance with the terms and conditions set out in the issue contract. Each share warrant exercised henceforth entitles the holder to 1.1 shares.

In the event that all the warrants exercised by a single holder were to entitle the holder to a quantity of shares other than a round number, the holder will receive a quantity of shares rounded down to the nearest whole number, and a cash payment equal to the value of the remaining fraction of a share, calculated on the basis of the opening share price quoted on the Paris Bourse on the day prior to that on which the request to exercise the warrants is received by a duly authorised intermediary.

The new exchange value shall apply to warrants exercised from 20 May 1994 inclusive.

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US expansion behind 46% rise at Domino

By Alan Cane

Shares in Domino Printing Sciences yesterday rose 46p to 517p following a sharp advance at the interim stage. The Cambridge-based printer manufacturer is benefiting from heavy investment in the US where sales grew 48 per cent in all sectors.

The group also announced the acquisition of certain assets and intellectual property rights of Directed Energy for \$7m (\$4.5m), to be satisfied by shares and up to \$1.8m cash. The Californian company has developed digital laser technology for use in the coding and marking market.

Profits before tax jumped 46 per cent from £3.73m to £5.44m. Earnings per share rose by the same percentage to 13.65p (9.35p). An interim dividend of 3.2p is declared, 20 per cent ahead of last year's 2.65p.

Sales rose 10 per cent to \$41.4m (£37.6m). In the Americas, where Domino's chief competition is Videojet, owned by GEC of the UK, sales rose from \$9.5m to \$14.2m. In Europe, however, they fell 10 per cent to £16.7m (£18.5m) while the UK was flat at £5.8m (£5.7m).

There was an encouraging 22 per cent rise in the rest of the world from \$2.91m to \$4.76m. The group performed particularly well in Saudi Arabia,



Gerald Dennis: predictions of return to normal growth fulfilled

Dubai and Singapore. PackTrack, the diversification into mimeographic printing, is near to break even with sales in the first half of 1994.

Mr Gerald Dennis, chairman, said his prediction at the end of last year that the group would return to its traditional rates of growth and profitability had been fulfilled.

The forward order book, worth £8m, was the best the group had achieved, he added. "We are confident that we will continue to grow profits

through the second half," he said.

Domino traditionally makes most of its sales in the second six months of the year and full year profits could be almost three times the interim figure.

The group is one of a small number of mainly UK-owned companies which dominate the continuous ink-jet printing market. Continuous ink jet printers are able to print on a variety of surfaces using different kinds of ink and are able to withstand the rigours of the factory floor.

Growth report gives Celsis shares a fillip

By Daniel Green

Celsis, the biotechnology company which was valued at £60m when it came to the stock market in July 1993, saw a sharp rise in costs and sales in the year to March 31.

Spending on research and development rose from £156,000 to £384,000 while a rise in the number of employees from 15 to 48 and the associated costs of growth, took overheads from £349,000 to £1.3m.

The flotation proceeds lifted net current assets - an important figure for a low-sales, high investment biotechnology company - to £10.8m (£7.0m).

A pre-tax loss of £1.58m compared with a deficit of £460,000 for the six months to end-March 1993.

The shares rose 4p to 91p compared with the flotation price of 100p that gave a market capitalisation of £54.6m.

Mr John Precious, chairman, said the new financial year had started well. New products were well on track.

For 1993-94, sales of the company's one product, a contamination detection kit, increased by 46 per cent to £172,000. Fee income brought total turnover to £274,000.

The contamination kit is used by Unilever, the Anglo-Dutch consumer goods company and the Thames Water and Severn Trent water companies. Each kit costs about £500 and is good for 500 tests, said Mr Chris Evans, the company's founder and 26 per cent stakeholder.

What the company regards as potentially its biggest seller, the Digital kit for detecting and quantifying low levels of contamination, is scheduled for launch in the last quarter of 1994.

The company said that it had signed a collaborative deal with Wellcome, the pharmaceuticals company, to determine the feasibility of using Celsis technology in hygiene monitoring. It also launched a new product yesterday, the Colony Counter, which automates part of the laboratory testing for microbes.

Murray Johnstone halts launch due to demand doubts

By Bethan Hutton

Murray Johnstone is postponing the launch of a smaller company investment trust because of doubts over the level of investor demand.

The Murray Acorn Trust earlier this month announced plans to raise up to £50m to invest in small companies capitalised at up to £50m, and some venture capital projects, such as management buy-outs.

But yesterday Mr Alastair Stewart, one of the intended managers of the fund, said that after presentations to potential investors, the company decided not to proceed. "We did not have enough indications of institutional support to give us confidence to continue with the public offer," he said. Plans for the launch could be revived at a later stage if market conditions changed.

Mr Philip Middleton, investment trust analyst with Smith New Court, said he was surprised at the development.

However, he added that the current state of the market made it difficult to launch new trusts. "You are pushing water

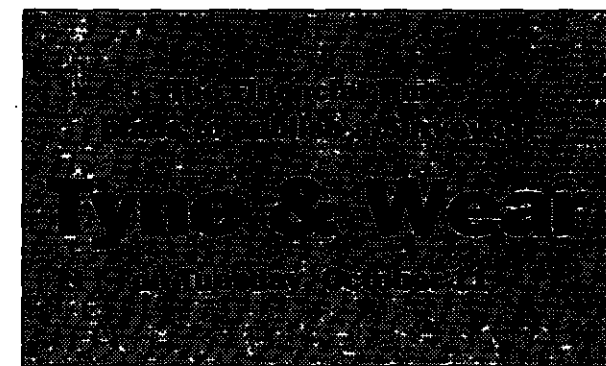
uphill to get an investment trust away just with institutions, and the retail market has been very slack recently. There have been a number of issues which have not been able to raise the amount they wanted."

Records were set earlier this year for the amount of money raised by new investment trust issues, but since the first rise in US interest rates in February, investors have been much more cautious.

The oversupply of funds in the smaller company and venture capital area may also have been a factor. Several new and established smaller company and venture capital trusts have raised new funds recently, and the proposed Acorn launch was overshadowed by the imminent flotation of 3i, the venture capital fund.

Yorkshire Food buy

Yorkshire Food Group has purchased Sweeteners (UK), a Northamptonshire-based maker of artificial sweeteners, for £68,000 cash.



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FT Surveys

NEWS IN BRIEF

DARBY GROUP has completed the acquisition of Unique Sealed Units of Russell, Middlesex, for a maximum £240,000 cash.

FITZWILTON: Recent open offer of 11m new units placed with new and existing investors, the latter took up 16.1m of the units on offer.

FORTE has acquired two road-side service areas, at Bangor, north Wales, and Newark, Nottinghamshire, from Pavilion Services.

LAWS GROUP: Holders of the 8 per cent subordinated convertible unsecured loan notes have agreed to their conversion on the basis of for each note, 1.2 A shares, one 8.5 per cent convertible preference share or £1 cash.

JUPITER TYNDALL: the basis

of allotment for the enhanced scrip dividend alternative will be one new share for every 25.75 ordinary shares held.

LILLESFALL has sold 11.1 acres of land at Telford, Shropshire, for £262,156. Net book value of the land was £46,000.

MEPC, the property company, has submitted an outline planning application for the redevelopment of the Central Trading Estate in Staines, which it is planning to buy from Hamover Property Unit Trust.

MEPC Developments has proposed building 415,000 sq ft of business space set in parkland on the 17 acre site.

SCHOLL is to set up a joint venture in India with local company Piramal Enterprises responsible for the marketing, sale and distribution of Scholl

products in the subcontinent. **SILVERMINES** intends to acquire compulsorily the balance of the shares in Molyneux Holdings not already owned.

TEES AND HARTLEPOOL Port Authority has acquired R Durham, a Cleveland-based road haulage and warehousing company, for an undisclosed sum. The company operates a fleet of more than 140 vehicles and has annual turnover of £10m. Teesside Holdings, a consortium formed by Humberside Holdings, 3i and Powell Duffryn, acquired the Tees and Hartlepool Port Authority for £180m in 1992.

WILLIAMS HOLDINGS has received acceptances for its recent rights issue in respect of 73.8m new ordinary shares representing 69.02 per cent.

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COMPANY NEWS: UK

Seton rises 39% as UK healthcare side grows

By Andrew Bolger

Seton Healthcare, the medical products and sports equipment group, said it would concentrate for the next few years on the UK healthcare market, where it was enjoying strong organic growth.

The Oldham-based company reported a 39 per cent increase in pre-tax profits, from £5.1m to £6.9m, in the year to February 28.

Sales rose by 28 per cent, from £38.6m to £49.4m. Of that, £1.7m came from acquisitions and £8m was contributed by the Cupal businesses, bought at the end of 1992.

Mr Ian Cater, chief executive, said the contribution to group sales from healthcare had risen from 61 per cent to 67 per cent.

Seton's concentration on community care and the over-the-counter products was paying off in UK healthcare, which showed organic growth of 11 per cent. Healthcare's operating profits rose from £5.9m to £7.6m.

Trading conditions were difficult in continental Europe, with sales to Germany and Italy adversely affected by healthcare reforms. The focus of European activity was being moved into community care and the OTC sectors.

The much smaller sports and leisure division increased sales by 9 per cent to £5.5m. It increased market share and improved margins, lifting operating profit by 16 per cent to £703,000.

During the year Seton spent £5.2m on OTC brands, including Waspeze, an insect bite remedy, and Burneze, a burns treatment. Since the year-end, a further £6.2m has been spent on dietary supplements and a range of antacid products.

Gearing increased from 3 per cent to 36 per cent during the year, although interest cover was a comfortable 28 times.

A new £5.4m distribution centre at Oldham has been completed on budget and will become operational later this year.

Earnings per share rose by 17 per cent to 19.1p (16.3p). A final dividend of 4.6p (4.1p) gives a total for the year of 6.5p (5.74p), a rise of 13 per cent.

COMMENT

Seton's focus on OTC brands and community care through its sales force of former nurses seems well suited to the prevailing trends, at least in the UK. Self-medication now accounts for more than 30 per cent of sales. The group has integrated the Cupal acquisitions smoothly and marketing of new brands has also paid off. The shares, up 6p to 318p yesterday, rose swiftly after being floated at 130p in 1990. However, since peaking at 360p last year, they have underperformed the market by more than 20 per cent as healthcare stocks fell out of favour. Forecast pre-tax profits of £9.7m put Seton's shares on a prospective multiple of about 14 - which seems undemanding for a group with such a timely focus.

Richards loss deepens to £1.6m

Losses at Richards, the Aberdeen-based textile manufacturer, widened from £236,000 to £1.62m pre-tax for the six months ended March 31 1994.

The figure included provisions totalling £1.61m for the period. Before these items there was a swing at the operating level from losses of

£249,000 to profits of £220,000 from continuing activities.

Turnover of the ongoing businesses rose to £38.5m, compared with £33.3m. Losses per share emerged at 5.56p against a previous 0.63p, while the interim dividend is maintained at 1.07p net per share.

Right connection for European expansion

Andrew Bolger on a US purchase that changed the horizons of Senior Engineering

Flexible couplings and expansion joints may sound unglamorous, but these products have transformed the strategy and prospects of Senior Engineering Group.

Until recently, Senior was best known as a solid if rather unexciting supplier of boilers and ductwork.

Yet the last two years have seen it withdraw from the mining equipment business due to the shrinking of the UK coal industry. It has also stopped competing for large turnkey power projects because of the consequent reduction in coal-fired power generation.

More significantly, Senior has acquired a US business with a commanding position in the US automotive market - a base from which the UK group has started to expand into the European motors market through heavy investment.

Flexonics, which Senior bought for £28m in 1992, has a dominant position in the US automotive market for flexible couplings and expansion joints, used to reduce exhaust vibration and cut emissions. It will invest a further £28m over the next two years in this business, which is benefiting from tougher pollution controls.

Senior has won a contract which will be worth \$75m (£38m) over four years to supply General Motors' fleet of light trucks with exhaust gas

returns (EGRs), pipes which reduce vehicle emissions by channeling fumes back into the engine to be returned.

Encouraged by Ford, one of its main customers, Senior has invested \$8m in building a factory in south Wales. The chart shows Senior Flexonics' planned growth in production of exhaust connectors and EGRs, which is expected to triple between 1993 and 1996.

Mr John Bell, who became Senior's chief executive in 1992, said: "Flexonics is the thing that has changed our horizons over the last two years. We need to be influential in the markets we are in. We also need to be international - the world today requires that."

Senior now has three divisions:

• Engineered products, which includes Flexonics, made operating profits of £10.6m on sales of £168m last year;

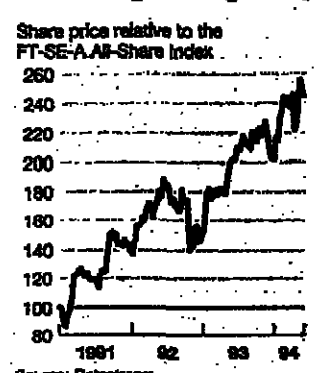
• Thermal engineering, which made £3.5m on sales of £180m;

• Construction services, which made £6.2m on sales of £63m.

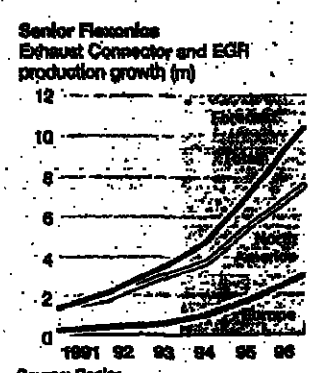
The thermal engineering division supplies boilers and heat transfer components for main power generation contracts. Mr Bell says the group "has stopped pretending" it is big enough to compete as a turnkey contractor with the likes of Asea Brown Boveri and GEC Alsthom. Instead, "we will concentrate on components, and on being thermal engineering experts."

Mr Bell says construction services is wrongly named - it really should be called engineered air services. The business cannot be international in

Senior Engineering Group



Source: Datastream



Source: Senior

the same way as Flexonics and thermal engineering, not least because it faces huge international players at the smaller end of the air-conditioning market. He says: "We have niche businesses, tailor-making big thermal systems for customers such as hospitals. We need to find sustainable niches."

It is, however, the opportunity that Flexonics has brought to the engineered products division which mainly accounts for the outperformance by Senior's shares against the market.

Flexonics, based near Chicago, was the creation of a single entrepreneur, Mr Bell said of the owner: "The reasons for the sale are now becoming clearer - there is no way he would have been able to invest in the business in the way we are now doing. There is luck in things. The opportunities have turned out to be even greater

than when we first bought it." One such opportunity was the close relationship which Flexonics had already forged with Ford.

When the US motors giant decided it was going to use exhaust connectors in Europe, it wanted a partner to work on the design. Ford talked to German and Japanese competitors but chose Flexonics, which is sole supplier of connectors in the US to Ford and GM.

The \$8m factory which Senior has built in south Wales was due to begin production in 1995, but Senior opened it earlier than intended principally to supply Ford's Mondeo. Senior can supply other manufacturers from the plant, and Volvo and Saab are currently talking to the group - Volvo's connectors are currently made by Flexonics in the US.

One advantage which Senior found from being a truly international player was that the factory's location in Europe was genuinely "mobile" - so the group attracted competing offers of investment aid from Ireland and the UK. The Welsh plant opened early last year and now employs 60 people. By the time it reaches its maximum employment level of 250 jobs in 1996, Senior will have received a grant of £2m from the Welsh Development Agency - a quarter of the total cost.

Senior emphasises that Flexonics has a broader product base than automotive, even although that sector has grown from nothing to 38 per cent of its output in the last five years.

Mr Bell said: "Flexonics' roots are many and varied and our strength is because of our expertise in pipework and connective services. That is what gave us our opportunity."

Senior Flexonics, which now includes the group's existing UK hose and flexible tube businesses, also supplies the industrial, aerospace and medical sectors. Mr Bell said recent acquisitions were designed to maintain the balance of the group, even although automotive was forecast to grow so rapidly.

In March, Senior launched a \$68m rights issue to fund the expansion of Flexonics and two simultaneously announced purchases. The group paid £10m for Metal Bellows, a US maker of welded diaphragm metal bellows for the aerospace, semiconductor, medical and industrial markets. It also acquired Christian Berghofer, a German manufacturer of flexible hoses and expansion joints for \$2m.

Senior is also on course to achieve another strategic aim: decreasing its dependence on the UK market. Albert E Sharp, the stockbroker, estimates that by 1995 only 50 per cent of the group's sales will be UK by origin - down from 71 per cent in 1991.

The acquisition of Flexonics has given the group a great opportunity - not only domination of the US automotive market, but pole position in the race for the European market, where stricter environmental legislation is likely to increase demand for similar products.

Mr Bell says: "We are not short of opportunities. You do have to be courageous - but you also have to keep your eye on where you are going."

NEWS IN BRIEF

AIRTOURS rights issue of 21.44m shares has been taken up in respect of more than 98 per cent.

ASHLEY GROUP has completed the sale of its wholly owned subsidiary Storflex to A/S Chr Fabers Fabrikker, a Danish window blind company, for £1.8m cash.

BRISTOL SCOTTS has agreed to sell its Scotts Restaurant operating from Mount Street, London, to Groupe Chez Gerard, for £380,000 cash plus stock at valuation.

BRITISH POLYTHENE Industries has acquired Nyborg Plastics for an estimated £1.3m cash, payable at the year-end. Net assets at end-December 1993 amounted to £1.6m.

BURNFIELD has acquired Advanced Particle Measurements for \$2m (£1.3m) cash. APM's sole activity has been the exclusive distribution in the US since 1985 for the range of particle size measuring instruments made by Burn-

field's Malvern division. CINVEN, the venture capital company, is backing the management buy-in at Foxguard Group, a manufacturer of vehicle security systems. CITY CENTRE Restaurants has entered into a contract for the sale and leaseback of its property at 20-21 Leicester Square, London, to Amps (London Life Fund) and Pearl Assurance for £10m cash. Book value of the property is \$8.4m.

CONRAD has appointed Mr Rod McMillan as managing director of Matchwinner, the Conrad subsidiary which specialises in the design and production of replica sport and leisurewear. Mr McMillan is subscribing for £2.1m shares in Conrad (2.58 per cent of the enlarged capital) at 6p. SYSTEMS CONNECTIONS, a supplier of document management and integrity systems, has changed its name to Formscan and its shares now trade under Rule 585(2).

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COMPANY NEWS: UK

Exports help Kenwood rise 14% to £11m

By David Blackwell

Higher sales, continued cost control and improved results from overseas subsidiaries were behind a 14.5 per cent rise in annual profits at Kenwood Appliances, the household appliance maker which was floated in June 1992.

Pre-tax profits for the year to end-March rose from a profit of £9.6m to £11m, after £700,000 of exceptional charges. Turnover increased by 19 per cent from £101.6m to £120.4m.

"We see these as very good results," said Mr. Tim Parks, chief executive, adding: "We can't see how things can be anything but better this year."

Sales in the UK, its single biggest market, rose by 17 per cent to £41.2m. The company had 94 per cent of the UK table-top food mixer market.

Waymaster, the water filter and kitchen scales maker acquired for £4.3m last October, contributed £224,000 to profits in the last five months of the year, and is expected to bring in £1.5m this time.

The Hampshire-based group, which last month won a Queen's Award for Exports,

increased sales to continental Europe from £38.5m to £44m, and to the rest of the world from £27.3m to £35.1m.

Capital expenditure rose from £4.5m to £8.6m, and is expected to reach a total of £3m this year.

Mr. Parker said the group was continuing to look for further opportunities to expand.

Earnings rose to 20.8p (17.8p). A final dividend of 6p brings the total to 9p (7.8p). The shares rose 3p to 34p.

COMMENT

The results show solid progress on the back of sound acquisitions, and there seems no reason why the maker of the Kenwood Chef mixer should not continue to grow. It needs to be careful to protect the quality image of its single brand when selling lower margin goods like kettles and toasters, where competition is intense. Overseas distribution is being sorted out, particularly in Germany, where the group has been severely underexposed. With profits of £13.5m pencilled in for this year, the shares look good value on a p/e of 13.5.

Change of control at Celtic Gold

Shares in Celtic Gold have been suspended at the company's request on news that Cladagh Gold, its main shareholder, intends to sell its 54 per cent stake to English Trust.

At the same time Celtic, the mineral and exploration company, announced a rise in 1993 pre-tax losses from £180,321 to £202,002 (£208,980), after exceptional charges of £228,493 (£129,953) relating mainly to gold exploration properties written off.

Mr. Herb Stanley, executive chairman, said English Trust,

an investment management and corporate finance group, had indicated that it planned board changes once the sale was completed.

In addition, English Trust would arrange a share placing in Celtic to raise £520,000 at 17p per share on a 1-for-6 basis.

The company planned to dispose of Clare Calcite, its wholly owned subsidiary, and also contemplated entering into talks for the acquisition of a substantial financial services company.

USAir's financial problems overshadow 'impressive' BA results

£275m provision warning in the air

By Paul Betts, Aerospace Correspondent

The acute financial problems of USAir yesterday overshadowed the announcement by British Airways of another set of impressive figures, including pre-tax profits of £301m in its latest financial year.

In the worst case scenario, Sir Colin Marshall, BA's chairman, conceded that BA may be forced to write-off its £275.3m investment in its 24.6 per cent stake in USAir, the sixth largest US carrier.

However, he also said the partnership with USAir, a centerpiece in BA's strategy of global alliances, was bringing benefits through the ticket code-sharing agreement between the two carriers, the joint frequent flier programme and cost saving opportunities.

These benefits totalled about £10m last year and were expected to rise to £70m this year.

Even if USAir was forced to file under the US Chapter 11 bankruptcy rules, the code-sharing and other co-operative ventures between the two carriers would continue and so would the benefits from the increasing traffic feed from USAir's domestic services into BA's international network.

However, should BA be forced to make heavy provisions to cover its USAir investment, it would represent a significant setback for the carrier, both financially and psycholog-

ically since it would raise fundamental questions about the UK carrier's ambitious global strategy.

Sir Colin said USAir had been severely hit by increasing competition from low-cost, low-fare airlines in its principal market in the north-east of the US.

USAir incurred losses of \$196.7m (£131m) in its first quarter to March 31 1994 and the deficit for the whole year is now expected to exceed last year's \$349.4m.

The future of the airline now hinges on a restructuring programme aimed at eliminating \$1bn of costs a year.

Sir Colin explained that about \$500m of the cost savings and revenue enhancement measures would come from USAir management actions including the quicker turnaround of aircraft at airports.

The other \$500m savings would have to come from union concessions on work practices and salaries.

Sir Colin said there was "a sense of urgency" to reach these agreements with the unions during the next 90 days. He warned that if these negotiations were not successful then BA would have to make a provision on its USAir investment.

If USAir were forced to file for Chapter 11, it would hit the current £16m to £18m BA earns in annual dividends from its preferred stock in USAir.

So far, BA has been cushioned from USAir's financial problems because its 24.6 per cent stake in the US carrier involves preferred shares.



Sir Colin Marshall: future of USAir hinges on restructuring aimed at eliminating \$1bn of costs

BA's overall position in the newly liberalised European aviation market.

Qantas, for its part, was profitable and Sir Colin said he expected "real benefits" from BA's 25 per cent stake in the Australian carrier due to be fully privatised over the next 18 months.

with European airlines and Qantas of Australia were showing encouraging signs.

Although both TAT, its French affiliate, and Deutsche BA, its German partner, continued to lose money last year, the two carriers were improving and would help strengthen BA's overall position in the newly liberalised European aviation market.

Qantas, for its part, was profitable and Sir Colin said he

expected "real benefits" from BA's 25 per cent stake in the Australian carrier due to be fully privatised over the next 18 months.

However, should the USAir restructuring and recovery programme fail, BA risks being left with a gaping hole in its overall global airline strategy, since the US market still accounts for about 40 per cent of world air travel.

Racal pays £12.3m for Air Group division

By Alan Cane

Racal Electronics has paid £12.3m for the information technology and security division of Air Group, the multimedia and wireless communications concern. Payment comprised £11.9m in cash and £376,854 in shares.

The division, which includes three Airtech businesses, made pre-tax profits of £1.4m on sales of £5m last year. Racal said it intended to combine the companies with its own IT security operations in Europe and the US to create a new force in the business.

The new group, to be called Racal-Airtech, will be run by Mr. Alan Lamb, Airtech's existing managing director. It will have initial sales of £18m a year.

Racal expects revenues to double in three years. IT security has become an important issue as the dangers of hacking, fraud, accidental damage and operator errors in large computer networks have become apparent. The worldwide business is estimated at £1bn and growing rapidly.

Mr. Nick Randall, Air Group managing director, said the company would use the proceeds of the sale to develop its interests in multimedia software, where sales had grown from nil to £4m over four years, and the communications industry.

EURO DISNEY NOTICE OF GENERAL MEETING

The shareholders of Euro Disney S.C.A. are informed that an extraordinary general meeting will be held on June 8, 1994 at 10.00 am at the Hotel New York - Convention Center (Euro Disneyland® Paris), Chessy (Seine-et-Marne), France.

The agenda for the meeting, a list of resolutions and the report of the Company are available from S.G. Warburg Securities, 2 Finsbury Avenue, London EC2M 2PA until June 8, 1994.

Any shareholder, regardless of the number of shares he/she holds, has the right to attend this meeting, to be represented by another shareholder and member of his meeting or by his/her spouse, or to vote by mail. In order to attend or to be represented at this meeting or to vote by mail:

- holders of registered shares will have to be registered at the latest five days prior to the date of the meeting;

- holders of bearer shares must ensure that the manager of their share account confirms, prior to the same date, their shareholding as of the date of the extraordinary general meeting with Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, France.

Banque Indosuez will make available to interested shareholders proxy or postal voting forms and admission cards. Shareholders wishing to vote by mail must, pursuant to legal provision, request by registered mail with acknowledgment of receipt requested, a postal voting form from Banque Indosuez or the registered office of the Company (Investor Relations Department).

In accordance with the law, shareholders are reminded that:

- any request for a form, to be taken into account, will have to be received at the registered office of the Company or at the above office of Banque Indosuez six days prior to the day of the meeting, i.e. by Thursday, June 2, 1994 at the latest;

- the form, duly completed, will have to be received at the registered office of the Company or at the registered office of Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, France, three days prior to the meeting, i.e. by Sunday, June 5, 1994 at the latest;

- holders of bearer shares will have to attach to the form a certificate issued by the manager of their share account confirming their shareholding;

- shareholders voting by mail will not be entitled to attend the meeting in person or be represented at the meeting by proxy.

The Grant.

EURO DISNEY S.C.A.

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NOTICE REGARDING

EXPORT TO INDONESIA

PT Surveyor Indonesia (PTSI), headquartered in Jakarta, was established in July 1991 to progressively take over Indonesia's Pre-shipment Inspection Programme from Societe Generale de Surveillance SA (SGS) in line with Transfer of Technology principles.

PTSI is a joint venture between the Indonesian Government and SGS, officially opened its United Kingdom office under the name Surveyor Indonesia (UK) on 1st April 1994. Surveyor Indonesia is committed to providing the same high quality of standards and procedure as has been provided by SGS.

Surveyor Indonesia (UK) is fully operational as of 1st June. While physical inspection will continue to be performed by SGS United Kingdom Ltd, all administrative activities relating to pre-shipment inspection of Indonesia's imports are being processed by Surveyor Indonesia.

Further announcements about the development of Surveyor Indonesia (UK) will be made in due course. In the meantime, if you have any questions, please contact the Indonesian Department at SGS United Kingdom Limited or Surveyor Indonesia (UK), 3rd Floor, Compass House, 207-215 London Road, Camberley, Surrey, GU15 3EY. Tel: 0276 22161 Fax: 0276 26051



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COMMODITIES AND AGRICULTURE

Copper pushes through resistance to fresh highs

By Kenneth Gooding,
Mining Correspondent

Copper prices took off again yesterday as US demand pushed them decisively through technical resistance levels that had held firm last week. Metal for delivery in three months went to \$2.277 a tonne, up \$47.50, at the close on the London Metal Exchange.

The metal Copper continued its climb in late trading and touched \$2,300 a tonne, its highest price in 16 months.

Copper also moved again into backwardation, where a premium is paid for immediate delivery, frequently a sign of supply tightness.

Mr Ted Arnold, analyst at the Merrill Lynch financial services group, in Merrill's monthly metals report, advises copper users "to act now and look to secure at least some forward cover". He forecasts

that in the next two to three months copper will trade between \$2,000 and \$2,315 a tonne.

Ms Leanne Baker and Ms Janet Cochoff, analysts at the Salomon Brothers financial services group, say they expect that "short-term sentiment toward copper will remain bullish, driven by positive technical and seasonal considerations, as well as robust US demand".

They suggest, however, that "supply increases will begin to overwhelm demand during the second half of this year and building into 1995 and 1996."

They have raised their average copper price forecast for 1994 from 80 cents a pound (\$1,263 a tonne) to 90 cents (\$1,394 a tonne) and their 1995 price estimate from 75 cents a pound (\$1,153 a tonne) to 80 cents.

The International Wrought Copper Council, an association

of consumers, suggests that there will be a "moderate" refined copper supply deficit this year - after taking into account net trade with China and the Commonwealth of Independent States - but adds that preliminary estimates for 1995 indicate supply and demand will be much more closely balanced.

According to the IWCC, refined copper production last year outside the CIS and China increased by nearly 3 per cent to 9.5m tonnes while consumption grew by more than 2 per cent to 9.4m tonnes. It forecasts production will show a "modest" increase of under 1 per cent in 1994 but then jump by nearly 5 per cent to more than 10m tonnes in 1995. Consumption, meanwhile, is predicted to move up by 4 per cent this year and by another 3 per cent in 1995 to more than 10m tonnes.

Mr Villarzu said the overall aim was to reach annual production of 1.4m tonnes of fine copper by the year 2000 - compared with about 1.1m tonnes in recent years - through increased productivity and the development of new deposits. He denied that the plan implied a reduction in the number of Codelco's workforce of more than 30,000.

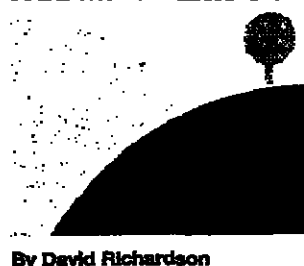
Criticism of the Bill is not confined to Codelco workers. Chile's right wing opposition argues that plans do not go far enough in facilitating the use of private capital, for example in the development of new projects. Mr Sebastian Piffera, a prominent opposition senator, said the government's plan amounted to a dose of "aspirin" which will not cure the sickness.

Some on Chile's right have called for the outright privatisation of Codelco, an option entirely ruled out by the government of President Eduardo Frei.

The growing pains of British horticulture

Potential for expansion will be jeopardised if levy-funding of research is abandoned

FARMER'S VIEWPOINT



By David Richardson

Horticulture is one of the most under-rated sectors of British food production.

It uses just 4 per cent of the total land area but produces goods with a farm gate value of over £1.7bn, about half the total produced by conventional agriculture on the other 96 per cent of the land, and it does it virtually without European Union support.

Some industry insiders say it could increase output by a further 27,500m over the next decade, given adequate encouragement and access to potential advances in research and development.

The UK has a horticultural trade gap with other, mainly EU countries, of some £2.5bn a year, so there would appear to be every reason to expand domestic production. Britain imports 36 per cent of the tomatoes consumed in this country, 48 per cent of the roses, 36 per cent of the chrysanthemums and so on.

But this potential expansion - and even the status quo - could be threatened if cash for research and development is cut. The future of such work is in the balance this week, as is the future of the levy-funded Horticultural Development Council, which commissions and co-ordinates much of the "near market" research.

The HDC is being subjected to its statutory five-yearly review by the Ministry of Agriculture, the outcome of which will determine whether it continues or is wound-up.

Yesterday representatives of about 30 horticultural industry organisations met ministry officials to record their views on the future of the council. Insider information in advance of the meeting suggested that they would back its continuation "to a man". But they represented chiefly large-scale operations. Some of the smaller growers among the 3,000 or so registered horticulturists are apparently not so happy.

The HDC requires each registered producer with gross sales of more than £25,000 to declare his sales value each year. He is then liable for half of 1 per cent of that gross as his contribution to council co-ordinated research and development

efforts. This raises just under £3m a year which, after modest administration costs, is all spent on selected "near market" research and the transmission of the resulting information to growers.

The ministry, it must be said, spends some £15.5m on research geared to horticulture, although it is mainly basic, as distinct from applied. The HDC claims that if it did not ensure the "application" much of the ministry work would be wasted or, more likely, discontinued.

At a time when some horticulturists, such as lettuce and tomato growers, are making a loss on every box of produce, however, they are understandably less than enthusiastic about increasing their levy by paying a statutory levy to the HDC.

Some growers are regularly tardy with their payments in any case and over the last two years the HDC has spent over £30,000 on what it calls its accounts "enforcement costs". Others, it is alleged, and they are not all small operators whose turnover is below the trigger point, have not registered as growers and therefore also avoid payment of the levy.

All of this raises the hackles of those who do pay promptly - especially during periods of poor or non-existent profits -

and leads them to question if the council should be allowed to continue. In response, the HDC says it is working on ways to ensure full registration but that, although the ministry has information on all growers in the UK, it is legally prohibited from making this available to the HDC for policing purposes.

The NFU, in its submission to the review, has identified non-registration as one of the key points that require more attention.

It is, of course, almost inevitable in a volatile and multi-faceted industry, that petty points appear to be major hurdles. For at any time, some of the 80 different crops that fall within the HDC's remit will be giving good returns while others make losses.

Last year, for instance, raspberry growers made a killing because normal supplies from eastern Europe - particularly Yugoslavia, for obvious reasons - were not available. As a result, many UK growers have planted more cane. These will come into full production in two to three years, by which time, we must hope the Bosnians, the Croats and the Serbs may have resolved their difficulties and once again be supplying raspberries to British markets.

Together with the increase in production from the new British cane, this will prob-

ably bring about a glut on the market and prices and profits will plummet. That is the way with horticulture.

Stiff competition for the British market is also coming, increasingly, from southern countries within the EU. The climate in Italy, Greece, Spain and Portugal means growers can produce many crops unprotected. In Britain, the same crops can only be grown in expensive greenhouses with artificial heating.

Nevertheless, British horticulturists claim, domestic produce has qualities that the competition cannot match - qualities that could be further enhanced by the application of R&D. It is widely recognised within the industry that the HDC has done, and is doing, a good job. To most it is invaluable that it should be wound-up. Indeed, that is the message ministry officials will have heard yesterday.

It is now up to ministers to respond to those representations by the end of June. It is already clear that in the unlikely event that they kill-off grower-funded HDC, the Dutch government-funded research establishment will quickly be knocking on Britain's door. Initially, it will wish to sell its expertise but, very soon, more of its produce, thereby increasing still further the food trade gap, now running at a total of some £2bn a year.

Chilean plan angers workers

By David Pilling in Santiago

Workers at Codelco, Chile's state copper company, have reacted angrily to a Bill sent to parliament last week that aims to break the company up into separate divisions.

The powerful Federation of Copper Workers (FTC) said it had not been consulted over modernisation plans, which it claimed represented a step towards privatisation. The Bill threatened the constitution, which was amended in 1971 to guarantee that Codelco remained in state hands, it said.

Workers were particularly concerned at the future status of non-core divisions - the Tocopilla power plant and workshops at Rancagua - which, under the Bill, would be allowed to raise private capital.

We are going to begin a great national movement to defend our inheritance," said Mr Raimundo Barrios, president of the FTC. The union is

forming a commission to analyse the government's proposals and to formulate a response.

The Bill came in response to declining profits at Codelco - largely because of its inability to develop new projects - and to a futures trading scandal that raised questions about the company's structure.

Mr Villarzu, Codelco's president, plans to create a holding company which will oversee the operation of the group's six divisions, including its four mines. Autonomous management teams will be expected to run the divisions as if they were private companies, a strategy designed to cut down on cross-subsidies between separate branches and to raise efficiency.

The bill also seeks to strengthen the role of the board of directors, much criticised for its lack of vigilance over last year's metals futures trading fiasco that led to losses of more than \$300m.

Mr Villarzu said the overall aim was to reach annual production of 1.4m tonnes of fine copper by the year 2000 - compared with about 1.1m tonnes in recent years - through increased productivity and the development of new deposits. He denied that the plan implied a reduction in the number of Codelco's workforce of more than 30,000.

Criticism of the Bill is not confined to Codelco workers. Chile's right wing opposition argues that plans do not go far enough in facilitating the use of private capital, for example in the development of new projects. Mr Sebastian Piffera, a prominent opposition senator, said the government's plan amounted to a dose of "aspirin" which will not cure the sickness.

Some on Chile's right have called for the outright privatisation of Codelco, an option entirely ruled out by the government of President Eduardo Frei.

Farm tax resisted in Pakistan

By Farhan Bokhari
in Islamabad

Pakistan's federal government has appealed to the country's four provinces to become more active in supporting its initiative to introduce income tax for farmers.

The appeal followed months of speculation over the future of an important decision last year, when farmers were brought under the net of income and wealth tax for the

first time in the country's history.

International financial pressure has built up, however, following earlier reports that the provincial governments were proving reluctant to press ahead with the move, fearing a political backlash from the agricultural sector. Pakistan's political structure continues to be dominated by the country's wealthy landowners, who have directly or indirectly influenced the government's

decisions.

However, under a three year loan agreement signed with the International Monetary Fund earlier this year, Pakistan has agreed to introduce new reforms to improve its tax structure. Some officials say that a setback to the initiatives on agricultural taxation could make it difficult for the country to persuade its key donors and lending institutions that its doing enough to improve fiscal management.

MARKET REPORT
Cocoa and coffee surge

Prices of both COFFEE and COCOA soared in late afternoon trading at the London Commodity Exchange yesterday in response to a sudden spurt of speculative buying.

July coffee futures ended \$11.11 up at \$2.25 a tonne after touching \$2,305, the highest since late 1997.

"It was speculative buying," said one trader. "London triggered the buying and it spread to New York." With no fundamentals justifying the rise an

analyst described the coffee market as "hysterical".

Traders said cocoa's late surge, which lifted the July position by \$51 to \$398 a tonne, was also technically driven and led by investment fund buying. "But the market still looks very strong," one said, although noting London volumes were fairly low.

GOLD built on its recent rally with a \$3.55 rise to \$387.75 a troy ounce. Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM, 99.7% (per tonne)

	Cash	3 months
Close	1346.5-7.5	1376-6.5
Previous	1341-2	1369-5.7
High/Low	1339/1337	1377/1374
AM Official	1339-8.5	1367-7.5
Karb close	1380-1	
Open int.	251,601	
Total daily turnover	38,695	

ALUMINIUM ALLOY (per tonne)

	Cash	3 months
Close	1340-50	1355-60
Previous	1347-9	1355-6
High/Low	1330/1330	1360/1360
AM Official	1330-40	1345-50
Karb close	1335-0	
Open int.	3,508	
Total daily turnover	549	

LEAD (per tonne)

	Cash	3 months
Close	484.5-5.5	502-3
Previous	477-5	495-5
High/Low	470-1	491-2
AM Official	470-1	491-2
Karb close	491-2	
Open int.	36,839	
Total daily turnover	5,421	

NICKEL (per tonne)

	Cash	3 months
Close	6870-5	6758-0
Previous	6858-05	6470-75
High/Low	6400	6810/6810
AM Official	6400-5	6585-72
Karb close	52,145	
Open int.	15,332	
Total daily turnover	15,332	

TIN (per tonne)

	Cash	3 months
Close	5590-800	5695-75
Previous	5645-65	5695-75
High/Low	5700/5620	5695-75
AM Official	5695-65	5695-75
Karb close	5690-700	
Open int.	15,516	
Total daily turnover	3,189	

ZINC, standard high grade (per tonne)

	Cash	3 months
Close	674.5-5.5	688-1000
Previous	6645-65	688-0
High/Low	670	1004/965
AM Official	6645-65	688-0
Karb close	688-5-7.0	691-5-2.5
Open int.	102,031	
Total daily turnover	15,808	

COPPER, grade A (per tonne)

	Cash	3 months
Close	2278-80	2275-75
Previous	2222-4	2229-30
High/Low	2210-0	2231-2
AM Official	2221-2	2231-2
Karb close	2228-09	
Open int.	228,792	
Total daily turnover	98,498	

LME ALUMINIUM 99.7% rate: 1.5073

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official	108.00	105.00
Karb close	108.00	105.00
Open int.	108.00	105.00
Total daily turnover	108.00	105.00

LME CLOSING 5% rate: 1.5023

	Cash	3 months
Close	108.00	107.00
Previous	108.00	105.00
High/Low	108.00	105.00
AM Official		

CHEMICALS

ELECTRONIC & ELECTRICAL EOPT - Cont.

EXTRACTIVE INDUSTRIES

HOUSEHOLD GOODS

INVESTMENT TRUSTS - Cont.[illegible]

1984		1985		1986		1987		1988		1989		1990		1991		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007		2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033		2034		2035		2036		2037		2038		2039		2040		2041		2042		2043		2044		2045		2046		2047		2048		2049		2050		2051		2052		2053		2054		2055		2056		2057		2058		2059		2060		2061		2062		2063		2064		2065		2066		2067		2068		2069		2070		2071		2072		2073		2074		2075		2076		2077		2078		2079		2080		2081		2082		2083		2084		2085		2086		2087		2088		2089		2090		2091		2092		2093		2094		2095		2096		2097		2098		2099		2100		2101		2102		2103		2104		2105		2106		2107		2108		2109		2110		2111		2112		2113		2114		2115		2116		2117		2118		2119		2120		2121		2122		2123		2124		2125		2126		2127		2128		2129		2130		2131		2132		2133		2134		2135		2136		2137		2138		2139		2140		2141		2142		2143		2144		2145		2146		2147		2148		2149		2150		2151		2152		2153		2154		2155		2156		2157		2158		2159		2160		2161		2162		2163		2164		2165		2166		2167		2168		2169		2170		2171		2172		2173		2174		2175		2176		2177		2178		2179		2180		2181		2182		2183		2184		2185		2186		2187		2188		2189		2190		2191		2192		2193		2194		2195		2196		2197		2198		2199		2200		2201		2202		2203		2204		2205		2206		2207		2208		2209		2210		2211		2212		2213		2214		2215		2216		2217		2218		2219		2220		2221		2222		2223		2224		2225		2226		2227		2228		2229		2230		2231		2232		2233		2234		2235		2236		2237		2238		2239		2240		2241		2242		2243		2244		2245		2246		2247		2248		2249		2250		2251		2252		2253		2254		2255		2256		2257		2258		2259		2260		2261		2262		2263		2264		2265		2266		2267		2268		2269		2270		2271		2272		2273		2274		2275		2276		2277		2278		2279		2280		2281		2282		2283		2284		2285		2286		2287		2288		2289		2290		2291		2292		2293		2294		2295		2296		2297		2298		2299		2300		2301		2302		2303		2304		2305		2306		2307		2308		2309		2310		2311		2312		2313		2314		2315		2316		2317		2318		2319		2320		2321		2322		2323		2324		2325		2326		2327		2328		2329		2330		2331		2332		2333		2334		2335		2336		2337		2338		2339		2340		2341		2342		2343		2344		2345		2346		2347		2348		2349		2350		2351		2352		2353		2354		2355		2356		2357		2358		2359		2360		2361		2362		2363		2364		2365		2366		2367		2368		2369		2370		2371		2372		2373		2374		2375		2376		2377		2378		2379		2380		2381		2382		2383		2384		2385		2386		2387		2388		2389		2390		2391		2392		2393		2394		2395		2396		2397		2398		2399		2400		2401		2402		2403		2404		2405		2406		2407		2408		2409		2410		2411		2412		2413		2414		2415		2416		2417		2418		2419		2420		2421		2422		2423		2424		2425		2426		2427		2428		2429		2430		2431		2432		2433		2434		2435		2436		2437		2438		2439		2440		2441		2442		2443		2444		2445		2446		2447		2448		2449		2450		2451		2452		2453		2454		2455		2456		2457		2458		2459		2460		2461		2462		2463		2464		2465		2466		2467		2468		2469		2470		2471		2472		2473		2474		2475		2476		2477		2478		2479		2480		2481		2482		2483		2484		2485		2486		2487		2488		2489		2490		2491		2492		2493		2494		2495		2496		2497		2498		2499		2500		2501		2502		2503		2504		2505		2506		2507		2508		2509		2510		2511		2512		2513		2514		2515		2516		2517		2518		2519		2520		2521		2522		2523		2524		2525		2526		2527		2528		2529		2530		2531		2532		2533		2534		2535		2536		2537		2538		2539		2540		2541		2542		2543		2544		2545		2546		2547		2548		2549		2550		2551		2552		2553		2554		2555		2556		2557		2558		2559		2560		2561		2562		2563		2564		2565		2566		2567		2568		2569		2570		2571		2572		2573		2574		2575		2576		2577		2578		2579		2580		2581		2582		2583		2584		2585		2586		2587		2588		2589		2590		2591		2592		2593		2594		2595		2596		2597		2598		2599		2600		2601		2602		2603		2604		2605		2606		2607		2608		2609		2610		2611		2612		2613		2614		2615		2616		2617		2618		2619		2620		2621		2622		2623		2624		2625		2626		2627		2628		2629		2630		2631		2632		2633		2634		2635		2636		2637		2638		2639		2640		2641		2642		2643		2644		2645		2646		2647		2648		2649		2650		2651		2652		2653		2654		2655		2656		2657		2658		2659		2660		2661		2662		2663		2664		2665		2666		2667		2668		2669		2670		2671		2672		2673		2674		2675		2676		2677		2678		2679		2680		2681		2682		2683		2684		2685		2686		2687		2688		2689		2690		2691		2692		2693		2694		2695		2696		2697		2698		2699		2700		2701		2702		2703		2704		2705		2706		2707		2708		2709		2710		2711		2712		2713		2714		2715		2716		2717		2718		2719		2720		2721		2722		2723		2724		2725		2726		2727		2728		2729		2730		2731		2732		2733		2734		2735		2736		2737		2738		2739		2740		2741		2742		2743		2744		2745		2746		2747		2748		2749		2750		2751		2752		2753		2754		2755		2756		2757		2758		2759		2760		2761		2762		2763		2764		2765		2766		2767		2768		2769		2770		2771		2772		2773		2774		2775		2776		2777		2778		2779		2780		2781		2782		2783		2784		2785		2786		2787		2788		2789		2790		2791		2792		2793		2794		2795		2796		2797		2798		2799		2800		2801		2802		2803		2804		2805		2806		2807		2808		2809		2810		2811		2812		2813		2814		2815		2816		28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LEONARD & MATHIAS 2011

OTHER FINANCIAL

PROPERTY - Cont

ENTERED UNDER 2 ORDERS

TRANSPORT - Cont.[illegible]

Local Bulletin	44	450	1	450
Radio Station	44	450	1	450

[illegible]

Shirts	118	118
Shirts	230	230

[illegible]

701 102 177 1

City	State	Year	Value	Year	Value
Albany	NY	1982	1,000	1987	1,000
Albany	NY	1983	1,000	1988	1,000
Albany	NY	1984	1,000	1989	1,000
Albany	NY	1985	1,000	1990	1,000
Albany	NY	1986	1,000	1991	1,000
Albany	NY	1987	1,000	1992	1,000
Albany	NY	1988	1,000	1993	1,000
Albany	NY	1989	1,000	1994	1,000
Albany	NY	1990	1,000	1995	1,000
Albany	NY	1991	1,000	1996	1,000
Albany	NY	1992	1,000	1997	1,000
Albany	NY	1993	1,000	1998	1,000
Albany	NY	1994	1,000	1999	1,000
Albany	NY	1995	1,000	2000	1,000
Albany	NY	1996	1,000	2001	1,000
Albany	NY	1997	1,000	2002	1,000
Albany	NY	1998	1,000	2003	1,000
Albany	NY	1999	1,000	2004	1,000
Albany	NY	2000	1,000	2005	1,000
Albany	NY	2001	1,000	2006	1,000
Albany	NY	2002	1,000	2007	1,000
Albany	NY	2003	1,000	2008	1,000
Albany	NY	2004	1,000	2009	1,000
Albany	NY	2005	1,000	2010	1,000
Albany	NY	2006	1,000	2011	1,000
Albany	NY	2007	1,000	2012	1,000
Albany	NY	2008	1,000	2013	1,000
Albany	NY	2009	1,000	2014	1,000
Albany	NY	2010	1,000	2015	1,000
Albany	NY	2011	1,000	2016	1,000
Albany	NY	2012	1,000	2017	1,000
Albany	NY	2013	1,000	2018	1,000
Albany	NY	2014	1,000	2019	1,000
Albany	NY	2015	1,000	2020	1,000
Albany	NY	2016	1,000	2021	1,000
Albany	NY	2017	1,000	2022	1,000
Albany	NY	2018	1,000	2023	1,000
Albany	NY	2019	1,000	2024	1,000
Albany	NY	2020	1,000	2025	1,000
Albany	NY	2021	1,000	2026	1,000
Albany	NY	2022	1,000	2027	1,000
Albany	NY	2023	1,000	2028	1,000
Albany	NY	2024	1,000	2029	1,000
Albany	NY	2025	1,000	2030	1,000
Albany	NY	2026	1,000	2031	1,000
Albany	NY	2027	1,000	2032	1,000
Albany	NY	2028	1,000	2033	1,000
Albany	NY	2029	1,000	2034	1,000
Albany	NY	2030	1,000	2035	1,000
Albany	NY	2031	1,000	2036	1,000
Albany	NY	2032	1,000	2037	1,000
Albany	NY	2033	1,000	2038	1,000
Albany	NY	2034	1,000	2039	1,000
Albany	NY	2035	1,000	2040	1,000
Albany	NY	2036	1,000	2041	1,000
Albany	NY	2037	1,000	2042	1,000
Albany	NY	2038	1,000	2043	1,000
Albany	NY	2039	1,000	2044	1,000
Albany	NY	2040	1,000	2045	1,000
Albany	NY	2041	1,000	2046	1,000
Albany	NY	2042	1,000	2047	1,000
Albany	NY	2043	1,000	2048	1,000

Moorfield Est. 441 36
 Moorfield Est. 441 36

Swimming	100%	100%
Walking	100%	100%
Running	100%	100%
Cycling	100%	100%
Boating	100%	100%
Fishing	100%	100%
Golfing	100%	100%
Reading	100%	100%
Watching TV	100%	100%
Listening to Music	100%	100%
Shopping	100%	100%
Eating	100%	100%
Drinking	100%	100%
Smoking	100%	100%
Working	100%	100%
Studying	100%	100%
Traveling	100%	100%
Volunteering	100%	100%
Exercise	100%	100%
Relaxing	100%	100%
Sleeping	100%	100%
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	Notes	Price
SEA	11	89-2
Emily Ward	1	183
1980		269
1981 Buick		4500
Adams	8-11	27
Allen's	2	13
Dry Clean &		183
Empire	1	289
Continental		4500
East 12	4-11	80
East		229-1
Pages	11	900
1981		2400
1981 Buick	11-1	1400
1981 Buick		1600
1981 Buick		1500
1981 Buick		11
1981 Buick		1200
1981 Buick		239-1
1981 Buick		281-1
1981 Buick		129
1981 Buick		3
1981 Buick		

Apr 1968 100
Apr 1968 100

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Category	Value	Change
Aluminum	247.9	+1
Asphalt	155	
Copper	89	
Crude Oil	287	
Gold	37	
Grain	95	
Iron	230.1	
Lead	30	
Nickel	182	+1
Palladium	289.2	+1
Platinum	901.2	-1
Silver	177.2	-1
Steel	980.1	-20
Tin	228	
Zinc	237	
Aluminum	282.1	+5
Asphalt	136	
Copper	33	
Crude Oil	281	-5
Gold	36.1	
Grain	82	+1
Iron	191	

SUPPORT SERVICES

[illegible]

TELECOMMUNICATIONS

BCE	▼	1,091
Bramco	▼	851
Can Imp Bk	▼	141
Can Pacific	▼	101
Apco Deb	▼	44
Derian	▼	2,164
Echo Bay	▼	792
Gulf Can	▼	2,281
Hamster Sld	▼	19
Halifax's Oil	▼	15
Imperial Bk	▼	25
Inco	▼	174
Manx Corp Alberta	▼	520
Nrg Algon	▼	22
Playall Bk Can	▼	13
TVX Gold	▼	438

Wohnung	M	96	-17	12
Wohnung	M	210	-1	21

	Notes	Price	+/-
Anglo Am Ind.		\$28 7/8	
Banknote Corp.		60	
Bell Trans.		90	
Gold Fields Prop.		85	
K.P. Props.		30	
MASLOC		31 1/2	
SA Breweries		X135 1/2	
Tiger Auto		60 1/2	
Vodkang-Hokati		63 1/2	

GUIDE TO LONDON

Prices for the London Shares Service member of the Financial Times Group
Company classifications are based on Share Indices.

Closing mid-prices are shown in pence but are based on intra-day mid-prices.
Where stocks are denominated in £ indicated after the name.

Symbols referring to different status given to yields and P/E ratios. Data

_____ 27th 2nd _____

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Hydro	200	200
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• **Aspects or other**
 official estimates.
 • **Costs.**
 • **Final yield.**
 • **Assisted children**
 yield after rights issue.
 • **Assisted children**
 yield after scrip issue.
 • **Rights issue** pending
 earnings based on
 preliminary figures.
 • **Dividend yield.**
 • **Declaration a special**
 dividend.
 • **Indicated dividend**
 yield, **pb ratio** based on
 current annual earnings.
 • **Forecast, or estimated**
 earnings.
 • **Dividends, pb** based on
 previous year's earnings.

ap 84pc Cr	1774	-2	230
ap 84pc Cr	1774	+24	192

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AUTHORISED UNIT TRUSTS

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Guide to pricing of Authorised Unit Trusts
Compiled with the assistance of Lantoro 55

INITIAL CHARGE: Charge made on sale of units. Used to defray marketing and administrative costs, including commission paid to intermediaries. This charge is included in the price of units.

HISTORIC PRICING: The letter H denotes that the company will normally deal on the price set on the most recent valuation. The prices shown are the latest available before

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

RED PRICE: Also called redemption price. The price at which units are sold back by investors.

CANCELLATION PRICE: The minimum redemption price. The maximum spread between the offer and bid prices is determined by a formula laid down by the government. In practice, most call trust managers quote a much

managers.

SCHEME PARTICULARS AND REPORTS: The most recent report and scheme particulars can be obtained free of charge from fund managers.

TIME: The time shown alongside the fund manager's name is the time of the unit trust's valuation point unless another time is indicated by the symbol alongside the individual unit trust name. The symbols are as follows: (P) - 0001 to 1100 hours; (A) - 1101 to 1400 hours; (L) -

1401 to 1700 hours: (4) - 1701 to midnight.
Daily dealing prices are set on the basis of the
valuation point; a short period of time may
elapse before prices become available.

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INSURANCES

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

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CURRENCIES AND MONEY

MARKETS REPORT

German rate gloom

Pessimism over the outlook for German interest rates dominated markets again yesterday following further cautionary comments from the Bundesbank, writes Philip Garside.

Mr Hans Tietmeyer, the Bundesbank president, was quoted as saying in Helsinki: "We are not following a step-by-step cut in interest rates for the time being." This followed various comments last week suggesting a slowing in the pace of German monetary easing.

The December euromark contract finished yesterday at 94.65, 21 basis points below the Friday close, and 44 basis points down over the last two trading days.

The trend in the futures market was at odds with the cash market, where call money rates still favour a substantial lowering of the repo rate. This led some observers to speculate that the Bundesbank might slow the pace of monetary easing by announcing a fixed rate repo, possibly as early as today.

Trading on the foreign exchanges was generally fairly quiet, with most European markets closed for a holiday. The D-Mark was stronger against the yen and the Italian lira.

The Bank of Israel said it would raise short term rates by 0.5 per cent on Thursday, with the rate on the daily monetary tender rising to a minimum 10.5 per cent.

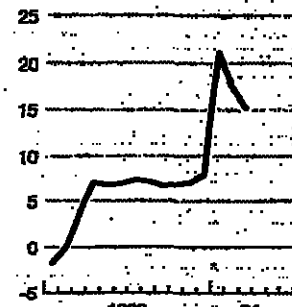
The bearish tone to futures markets forced some market participants to reconsider their view that the market had turned a corner last week, and entered a more bullish phase.

But analysts said the market had overreacted to Mr Tietmeyer's comments, which were seen as no more than a repetition of what he had said last week. Business was fairly quiet until his comments provoked a flurry of activity, with the December contract ending up trading more than 60,000 lots.

Euromark futures are currently pricing in a rise in interest rates by June and September. Mr Tony Norfield, UK treasury economist at ABN-AMRO, described these rates as "completely crazy". He said

Germany's Money supply M3

% change from previous 4th qtr ave.



Source: Datastream

Pooled in New York

May 23	Latest	Prev. close
1m	1.508	1.501
3m	1.508	1.508
1y	1.504	1.500

\$750m. Earlier it had provided \$516m of liquidity to the system. Overnight rates moved from 4 to 5% per cent.

Sterling showed little response to the better than expected April non-EU trade deficit. It closed at DM2.4789 against the D-Mark, from DM2.4856. Against the dollar it finished at \$1.5064 from \$1.5098.

The dollar had another uneasy day, with Mr Tietmeyer's comments doing no favours for the US currency. It closed in London at DM1.6456, from DM1.6463, against the D-Mark, and ¥104.40 against the yen from ¥103.910.

Mr Tim Yetman, head of proprietary trading at Natwest Markets, said the dollar continued to trade very softly. "If this is a rally, it is not very impressive," he noted. With investors increasingly wary about the outlook for US asset markets, Mr Yetman said it was difficult to see why people would buy more dollars.

The dollar could weaken further today if the German April M3 number is a poor one. This would bolster arguments for a slower pace of easing, and lend support to the D-Mark.

The D-Mark continued its recent rally against the yen, closing at ¥83.45 compared to ¥82 on May 18. Mr Avinash Persaud, head of currency research at JP Morgan (Europe), said the markets seemed to be responding to the threat of another election in Japan, and the possibility of a trade agreement with the US.

He said investors were fearful to sell the yen against the dollar, but were positive about the outlook for the D-Mark, with German interest rates seen to be close to the bottom.

The lira also slipped yesterday, to close at L96.1 from L96.4 on Friday. Analysts said the poor performance recently of the bond and equity markets had encouraged investors to take profits.

Gloom in the euromark contracts spilled over into short sterling, where the December future lost 8 basis points to close at 93.99. Volumes were light.

In the UK money markets, the Bank of England supplied late assistance of £125m after forecasting a shortage of

POUND SPOT FORWARD AGAINST THE POUND

May 23		Closing mid-point	Change on day	5d/10d spread	Day's Mid low	One month %PA	Three months %PA	One year %PA	Bank of England
Europe									
Austria	(Sch)	17.4338	-0.0048	271 - 404	17.4324	17.4257	17.43	0.5	114.1
Belgium	(Bfr)	51.0148	-0.141	945 - 451	51.1500	50.9040	51.0038	0.0	50.738
Denmark	(DKr)	8.0959	-0.0026	922 - 895	8.0725	8.0609	8.7038	-0.9	8.7291
France	(Ffr)	8.1071	-0.0003	871 - 171	8.1040	8.0870	8.42	-0.6	8.4513
Germany	(Ffr)	8.4783	-0.0021	726 - 789	8.5004	8.4716	8.42	-0.6	8.4513
Greece	(Dr)	367.999	-7.285	342 - 590	375.013	368.235	368.235	0.0	123.9
Ireland	(Ir)	1.0117	-0.002	106 - 125	1.0188	1.0105	1.012	-0.4	1.0139
Italy	(L)	2394.72	-0.23	319 - 625	2398.75	2393.80	2400.42	-2.9	2410.12
Luxembourg	(Lfr)	51.0148	-0.141	945 - 451	51.1500	50.5040	51.0038	0.0	50.738
Netherlands	(Gld)	2.7515	-0.0007	887 - 1,251	2.7511	2.7511	2.7508	0.1	2.7576
Norway	(Nkr)	10.7286	-0.0056	233 - 259	10.7582	10.6886	10.721	-0.6	10.7247
Portugal	(Esc)	256.308	-0.889	337 - 574	257.000	256.000	257.281	-4.6	259.228
Spain	(Ptas)	204.198	-1.195	301 - 370	204.593	204.000	204.593	-2.0	204.593
Sweden	(Skr)	11.5448	-0.0022	107 - 126	11.5488	11.5293	11.6091	-1.2	11.6098
Switzerland	(Sfr)	2.1217	-0.0003	206 - 228	2.1248	2.1153	2.1201	0.9	2.1157
UK	(£)	1.2878	-0.0023	572 - 884	1.2914	1.2866	1.2866	-1.1	1.2867
USA	(Doll)	0.69151	-0.0003	637 - 943	0.69151	0.69151	0.69151	-0.9	0.69151
Argentina	(Peso)	1.5040	-0.0023	637 - 943	1.5078	1.5018	1.5018	-0.9	1.5018
Brazil	(Cr)	255.22	-36.83	478 - 595	255.00	251.100	251.100	-2.0	251.100
Canada	(Cdn)	2.0768	-0.0017	759 - 773	2.0825	2.0719	2.0719	-0.8	2.0719
Mexico	(New Peso)	4.9857	-0.0035	626 - 748	4.9825	4.9758	4.9758	-0.8	4.9758
USA	(Doll)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
South Africa	(Rand)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
South Korea	(Won)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Taiwan	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Thailand	(Baht)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Philippines	(Peso)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Indonesia	(Rupiah)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Malaysia	(Ringgit)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Singapore	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Japan	(Yen)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
China	(Yuan)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Hong Kong	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Taiwan	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
South Korea	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
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Hong Kong	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Taiwan	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
South Korea	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
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Indonesia	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Malaysia	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Singapore	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Japan	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
China	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
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Philippines	(Dollar)	1.5084	-0.0004	601 - 906	1.5108	1.5023	1.5055	0.7	1.5042
Indonesia	(Dollar)	1.5084	-0.0004	601 - 906	1.510				

4 pm close May 23

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91	92	93	94	95	96	97	98	99	100

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AMERICA

Dow stumbles as rates worries resurface

Wall Street

Concern over rising interest rates resurfaced in the US stock markets yesterday morning, as share prices followed bonds sharply lower, writes Frank McGurk in New York.

By 1 pm, the Dow Jones Industrial Average was down 28.55 at 3,737.80, while the more broadly based Standard & Poor's 500 dropped 1.72 to 453.20.

In the secondary markets, the American SE composite was off 0.56 at 437.64, and the Nasdaq composite shed 1.33 to 735.37.

There was no fresh economic news yesterday to drive stocks. However, the break in the release calendar served to fix investors' focus on the bond market, which was experiencing solid losses. The dollar was holding fairly steady, but prices of gold and other commodities were up sharply, a concern for investors in fixed-rate instruments such as government securities.

The renewed weakness in bonds, after last week's firmer trend, was more than enough to trigger a downward adjustment in share prices, following a 107-point net jump in the Dow Industrials in the previous five sessions.

But yesterday's decline may have reflected a shift in sentiment that ran deeper than a desire to book profits after a rally. Investors seemed to be growing increasingly concerned that the bear market in bonds, triggered by the Federal Reserve's shift in monetary policy in early February, was not brought to a halt by last week's fourth move by the central bank to tighten money.

The upturn in the financial markets since Tuesday's rate increase was built on the widespread perception that the Fed would hold off on further rate actions until the end of the summer. But rising commodity prices and the soft dollar were now clouding the outlook and complicating the strategic perspective among equity investors.

Among the cyclical, Procter & Gamble dropped 1 1/4% to \$54 1/4, and 3M shed 1/2% to \$50 1/4. In the energy sector, Atlantic Richfield lost 1 1/4% to \$10 1/4, and Chevron \$1 1/4 to \$8 1/4. Amid the general decline, there was at least one bright spot. Shares in Gerber Products surged 15%, or about 45 cents, to \$50 1/4, on the announcement that Sandoz, the Swiss pharmaceuticals house, had agreed to buy the baby-food maker for \$3.7bn, or \$53 a share.

The news excited speculation that more takeovers in the sector were in the offing, helping to lift the share prices of other food processing groups. CPC International gained 1 1/4% to \$47 1/4, and Quaker Oats advanced 1 1/4% to \$66 1/4.

Kodak also outperformed most of the market. The stock climbed 1 1/4% to \$46 1/4 after a federal court lifted long-established restrictions on the company's marketing activities.

© Toronto was closed for a public holiday.

Brazil

São Paulo rose 2.5 per cent in lackluster midday trade as investors became hesitant after a mild rally shortly after the opening. The Bovespa index was up 521 at 20,838 at 1 pm in turnover of Cr180.8bn (\$106.8m).

Telebras preferred rose 2.2 per cent to Cr59.50, while the Vale do Rio Doce preferred traded 5.5 per cent higher at Cr143.50 after news that the mining group had trimmed its losses to \$3 million in the first quarter of 1994, against a \$41 loss in the same period last year.

Mexico

Mexican stocks extended last week's gains. At first, trading was light, and marked by cautious optimism, but by mid-morning the IPC index of 37 leading shares had gained 21.89, or 0.9 per cent to 2,438.19.

ASIA PACIFIC

Trade hopes take Nikkei 1.1% higher

Tokyo

Hopes of a breakthrough for the US-Japan bilateral framework talks on trade, combined with an easing of the yen, prompted active buying. The Nikkei index advanced by 1.1 per cent, led by a rise in large-cap shares, writes Emiko Terazono in Tokyo.

The 225 average rose 226.54 to 20,568.71, and the Topix index by 11.67 to 1,554.21. Profit-taking dropped the Nikkei to a low of 20,328.07 in the morning session, but buying resumed later as the yen fell to the Y104 level; the index rose to a high of 20,574.91 just before the close.

Volume totalled 360m shares against 355m. Trading by arbitrageurs, overseas and domestic investors supported activity. The Nikkei 300 rose 2.13 to 302.50, gainers led by 821 to 380 with 179 unchanged, and in London, the FTSE100 50 index rose 1.33 to 1,855.04. Mr Yasuo Ueki at Nikko Securities said that the strong rise in large capital stocks reflected buying by domestic institutions. However, whether the index can sustain its current level to rise further depends on the amount of trading volume, said another broker.

Large capital stocks and shipbuilders were traded heavily.

Nippon Steel, the most active issue of the day, rose Y3 to Y389, NKK gained Y10 to Y284 and Mitsubishi Heavy Industries advanced Y6 to Y714.

Takuma, an industrial machinery maker, rose Y50 to Y1,680 on hopes of a rise in profits for the current business year to next March.

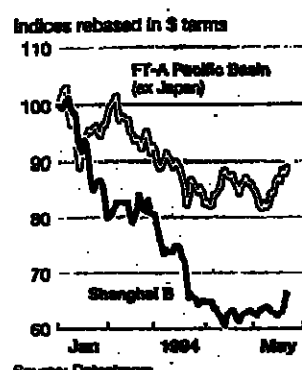
Nippon Telegraph and Telephone fell Y16,000 to Y827,000 on continued selling. The stock has lost 7.2 per cent since the beginning of last week, before the government decided to freeze all planned increases in public sector prices, including a rise in local call rates on Wednesday.

Non-life insurance companies, which were also lower on the freeze of the expected increase in fire insurance rates, rebounded. Tokio Marine and Fire Insurance rose Y10 to Y1,340 and Mitsui Marine and Fire Insurance rose Y32 to Y863.

Retailers were lower on profit-taking. The sector has been strong recently on hopes of a recovery in consumer confidence. However, economists expect that household spending data, due to be announced this week, will reflect continued sluggishness. Seiyu lost Y50 to Y1,370 and Nichii declined Y60 to Y1,490.

In Osaka, the OSE average rose 111.94 to 22,619.59 in volume of 17.6m shares.

China



Roundup

A quiet session was seen in many Pacific Rim markets as investors awaited fresh incentives.

SHANGHAI'S B share index, however, rose 4.5 per cent as the renewed confidence that emerged last week brought local and foreign investors back as buyers. The index, which had fallen by 40 per cent since the beginning of the year, rose 3.06 to 70.24 in heavy volume of 14.3m shares, against a recent daily average of 6m.

MANILA shrugged off last week's worries and advanced 1.8 per cent on aggressive buying of blue chips. The composite index rose 51.85 to 2,322.17 in volume that eased to 761.4m shares from Friday's 1.5bn.

HONG KONG saw profit-taking erase early gains and the Hang Seng index, 141 points higher at one stage, ended 41.85 lower at 9,589.78. Turnover tumbled from HK\$7.36bn to HK\$4.22bn.

HSBC topped the active list and gained 50 cents to HK\$91. It was followed by Cheung Kong, which lost 50 cents to HK\$99.25, as the group denied press reports that it was bidding for London's Broadgate office complex.

SYDNEY revived during the afternoon to close firmer on a buoyant gold sector. The All Ordinaries index closed up 17.1 at 2,121.0, while the gold marker rose 68.8 or 3.1 per cent to 2,314.1 after the rise in the bullion price.

Among gold stocks, Placer Pacific leapt 24 cents to A\$8.08, Samanthia rose 30 cents to A\$5.30 and Newcrest jumped 21 cents to A\$6.82.

TAIPEI was lightly lower in slow, narrow trade, as investors remained on the sidelines after a week of falls. Brokers said that the market was ripe for a technical rebound after the weighted index lost 13.50 to 5,817.68, turnover falling to T\$31.14bn from Saturday's T\$32.52bn.

BOMBAY was lower in very quiet trade in response to last week's refusal by the Securities and Exchange Board of India to dilute tough conditions for the resumption of the bidders, or carry forward system of trading.

The BSE 30-share index closed 46.44 lower at 3,737.23. SEATTLE was easier for the third consecutive session in mixed trading with persistent blue chip consolidation overshadowing the market. The composite index lost 0.69 to 945.50.

SINGAPORE was mixed in sluggish trading ahead of market holiday tomorrow and the Straits Times Industrials index rose 2.38 to 2,383.51.

JAKARTA was in bullish mood with foreign and local investors buying heavily across a range of stocks and the JKSE index rose 10.37 to 498.95.

KUALA LUMPUR finished easier after another dull session as lack of fresh factors depressed investors. The composite index closed 2.06 lower at 988.10 in volume of 68.7m shares.

BANGKOK was marginally higher in thin trade as most investors remained on the sidelines because of a lack of direction. The SET index closed 0.26 up at 1,888.59 in turnover that shrank to B\$6.2bn after Friday's B\$9.5m as institutional investors slow down their buying.

EUROPE

Milan down by 2.4% as liquidity dries up

Most senior bourses were closed for the Whit Monday holiday. In London, the FT-SE Eurotrack 100 index indicated a gentle, and almost general downturn and, with Wall Street lower, neither Milan nor Madrid were disposed to argue at the end of the European day.

MILAN added to last week's declines with a further 2.4 per cent fall, although some late buying helped to pick shares up from their lowest levels. The Comit index, which lost 18.48 in modest trading which involved further selling by foreign investors.

Mr Michele Pacitti at NatWest Securities noted that the current downturn had accompanied the drying up of the high levels of liquidity that had driven the market higher after the general election at the end of March.

Fiat lost 1.66 or 2.4 per cent to L6,687 but Olivetti picked up from a day's low of L2,740 to finish down L44 at L2,822.

Against the trend, Italmobiliare rose L227 to L46,530 on the view that recent falls had been overdone. Astitalia added L382 to L18,150 in response to the Berlusconi government's statement that it would stick to the planned privatisation schedule of the insurer's parent, INA. Nuovo Pignone rose L60 to L6,750 as ENI complete the sale of a majority stake to General Electric of the US.

MADRID's mid-session recovery founded on weakness on

Wall Street, and the general index closed 0.29 lower at 337.91 after a high of 339.36. Turnover fell to Ptas22.7bn as attention focused on second rank stocks.

TEL AVIV had another bad day. Israel's central bank raised interest rates by half a percentage point in an effort to stem rising inflation and housing costs, and the Mishkanim index slid by 5.14, or 2.55 per cent to 203.20.

This followed a 2.4 per cent fall on Sunday, after Israel Radio broadcast more excerpts from a controversial speech which Mr Yasser Arafat, the PLO chairman, made in a Johannesburg mosque on May 10. The radio said that Mr Arafat's remarks put into doubt his commitment to the deal on Palestinian self-rule.

ATHENS fell 2.8 per cent, driven down by one month interbank rates that remained above 140 per cent and a liquidity shortage due to pressures on the drachma.

The general index closed 25.91 lower at 897.08 in active volume of 1.2m shares.

WARSAW extended its recent gains, the Wig index rising by 423, or 3.6 per cent, to 12,240.8.

Brokers liked the fact that most stocks were appreciating moderately, but with foreign investors remaining on the sidelines there was also fears that profit-taking could interrupt the upturn.

Written and edited by William Cochran and Michael Morgan

SOUTH AFRICA

Early gains were pared in Johannesburg as worries emerged that the higher bullion price would not hold and in response to initial Wall Street weakness. The undertone remained firm, however, although many investors were thought to be awaiting direction from today's speech to parliament by Mr Nelson Mandela.

The overall index was 50 better at 5,524, industrials added 19 to 6,640 and golds put on 82 or 4.3 per cent, to 1,990.

Barlows rose 85 cents to R39 in response to its higher half-year profits. Tobacco stocks remained under pressure.

The current buzz word is growth. With years of slow growth ahead for the Japanese economy and the large blue chip companies, the OTC market is now

Growth prospects lift Japan's OTC stocks

Small is beautiful again, writes Emiko Terazono, but strategists like cyclical long term

regarded as virtually another emerging market, along with the small south east Asian stock markets.

Recent profit announcements have supported the theory. According to Nihon Keizai Shimbun, the business daily, pre-tax earnings for leading OTC companies are showing an advance of 14.7 per cent against a fall of 19.5 per cent for all listed companies.

The new consumer trend towards cheaper prices has given OTC companies extra scope. For example, Sari, a discount liquor store chain, has boosted its profits by offering its own, economy-priced house brand. The shares have risen by 80 per cent since their initial listing to the current Y4,500.

With the Ministry of Finance's ban on listings lifted and Japan's Securities

Dealer Association eager to allow five to six companies to list every week from next month, the scope for investment on the OTC market is expected to widen this year.

However, investors need to be aware of the high risk factor surrounding these stocks. The market became a playground for speculators during the 1990 rally, since prices could be manipulated easily due to the lack of liquidity, and lax disclosure requirements, leading to unexpected bankruptcies, have left many investors nervous.

Mr Craig Chudler, managing director of Thomas Norton Associates, an investment research company specialising in small Japanese companies, says that OTC companies are different animals from their larger peers, usually

headed by a maverick entrepreneur and needing in-depth, individual analysis.

Meanwhile, while strategists do not deny that OTC growth stocks are a buy, analysts suggest that larger, cyclical stocks may have longer term appeal.

Mr Rod Smyth, strategist at Baring Securities, says that OTC stocks have more or less discounted the growth factor for now, and that the greater profit surprises which will push share prices higher will be in the larger blue chips.

The return of domestic institutional investors to the market also points to a rise of interest in the larger companies, since the large financial institutions are loath to invest in high risk instruments. Mr Smyth advises: "Investors who dump the larger stocks now for smaller OTC shares may miss the boat."

MARKETS IN PERSPECTIVE

	% change in local currency	% change sterling	% change in US \$
	1 Week	4 Weeks	1 Year
Austria	+1.69	+0.04	+27.53
Belgium	+0.23	+2.56	+22.41
Denmark	-0.57	-1.77	+20.23
France	+0.62	+4.61	+55.95
Germany	-1.32	+0.81	+20.64
Greece	-0.73	+0.63	+33.72
Ireland	+1.00	-1.89	+20.68
Italy	-4.22	-0.54	+37.76
Netherlands	-0.78	+2.29	+38.60
Norway	+0.86	+1.57	+38.14
Spain	+2.47	+8.23	+28.01
Sweden	-0.37	+4.92	+38.05
Switzerland	+1.87	-1.76	+24.33
UK	+0.12	-0.58	+11.86
EUROPE	-0.29	+0.07	+21.48
Australia	+1.83	+3.80	+25.13
Hong Kong	+5.35	+6.42	+36.47
Japan	+0.10	+0.04	+4.36
Malaysia	-0.71	-5.75	+60.20
New Zealand	+2.02	+3.14	+30.49
Singapore	+2.59	+2.45	+32.25
Canada	+3.29	+3.40	+11.30
USA	+2.45	+1.56	+0.67
Mexico	+7.28	+12.97	+44.85
South Africa	-1.95	+7.74	+38.78
WORLD INDEX	+1.05	+1.58	+8.68

America led the way last week, the only sizeable impetus as the FT-Actuaries World Index rose by 1.05 per cent. US stocks climbed on the tightening of US monetary policy. Canada followed the neighbours, but the equity market got an additional boost from its lower market correlation with Mexico, depressed this year, and extremely sensitive to interest rate action, gained most. In part, this was a pragmatic response to the performance of the ruling party's presidential candidate, Mr Ernesto Zedillo, in an earlier, televised debate.

FT-SE Actuaries Share Indices

	May 23	May 24	May 25	May 26	May 27	May 28	May 29	May 30	May 31
FT-SE 100	1452.21	1452.21	1451.47	1448.08	1448.42	1448.18	1447.58	1448.42	1448.42
FT-SE 250	1488.08	1488.08	1487.28	1487.28	1487.28	1487.28	1487.28	1487.28	1487.28

FT-ACTUARIES WORLD INDICES

	US Dollar Index	Day's Change	Point	Index	Local Currency	Local Index	% chg on day	US Dollar Index	Day's Change	Point	Index	% chg on day	US Dollar Index	Day's Change	Point	Index	% chg on day
Australia (A\$)	175.22	0.5	172.05	115.00	148.97	180.05	0.6	3.42	174.28	171.37	114.65	148.97	180.18	130.18	134.72		
Canada (C\$)	100.04	0.9	176.78	116.29	164.09	155.94	0.4	1.08	176.35	173.37	117.32	153.47	153.38	185.41	140.14	144.03	
Denmark (Dkr)	171.36	1.1	173.36	115.07	151.11	147.29	0.5	3.75	174.57	171.05	114.85	150.21	148.67	141.92	147.42		
France (Ffr)	131.42	0.4	129.04	96.92	112.49	131.00	0.5	2.57	130.82	128.72	98.12	112.65	130.41	131.49	126.18		
Germany (M)	250.53	1.1	251.88	108.48	218.50	224.52	0.5	1.31	253.09	249.44	108.08	218.29	223.53	273.79	207.58	221.72	
Italy (Lit)	156.98	0.7	153.16	102.45	133.50	175.98	0.0	0.83	154.94	152.34	101.32	133.32	175.98	158.79	85.54	97.90	
Japan (Yen)	171.24	1.2	174.04	116.42	181.72	182.52	0.5	2.18	173.59	174.76	116.40	182.52	185.79	148.00	151.82		
Netherlands (Gld)	145.17	0.3	142.54	95.35	124.25	134.25	-0.2	1.89	144.68	142.34	95.16	124.48	124.48	147.07	107.59	110.77	
Norway (Nkr)	384.61	2.6	397.47	258.19	337.75	391.37	2.8	2.72	384.65	378.21	233.03	330.49	381.49	508.56	142.42	280.03	
Portugal (Esc)	189.09	0.9	189.29	124.59	192.96	178.45	0.4	3.38	187.98	184.61	123.84	181.74	174.74	208.29	159.93	193.67	
Spain (Ptas)	151.18	-1.0	151.49	81.29	73.75	108.25	0.4	1.41	151.49	150.52	81.29	73.75	108.25	151.49	77.88	72.82	
Sweden (Skr)	138.55	0.7	138.55	104.14	135.70	104.14	0.6	0.77	137.59	134.76	103.93	135.43	103.93	134.76	103.93	103.93	
Switzerland (Sfr)	147.15	0.3	147.15	114.07	140.28	147.83	0.1	1.40	147.83	146.85	114.07	140.28	147.83	147.83	147.83	147.83	
Taiwan (NT\$)	205.47	1.2	202.24	138.00	178.82	178.82	1.0	1.04	203.08	199.00	137.26	178.82	178.82	178.82	178.82	178.82	
Thailand (Baht)	203.91	-0.7	200.23	133.84	174.53	171.57	-1.3	3.27	203.29	201.95	135.11	174.74	174.74	207.43	184.14	184.38	
UK (Sterling)	148.30	0.5	148.30	104.52	129.31	129.31	0.5	3.81	148.30	147.78	104.52	129.31	129.31	148.30	148.30	148.30	
USA (Dollar)	100.00	0.0	100.00	100.00	100.00	100.00	0.0	1.89	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	
World (Index)	100.00	0.0	100.00	100.00	100.00	100.00	0.0	1.89	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	

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